2022 Ohio Economic COMPETITIVENESS STUDY



An analysis of issues to advance Ohio in a complex global economy





2022 Ohio Economic Competitiveness Study:

An Analysis of Issues to Advance Ohio in a Complex Global Economy

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About the Ohio Business First Caucus

With the mission of promoting, advancing, and protecting business interests and entrepreneurship by eliminating barriers to expansion and job creation, the Ohio Business First Caucus has set its sights on making Ohio the most prosperous state in the nation by making Ohio the most business-friendly state in America. The Business First Caucus is the largest legislative caucus in Ohio, being bicameral and bipartisan, with over 60 members.

The Caucus is chaired by State Senators George Lang and Mark Romanchuk and State Representatives Brian Lampton and Jon Cross. The Ohio Business First Caucus rests on the foundations of the following four pillars:

- Tax Reform/Simplification
- Regulatory Reform
- Smaller Government
- Workforce Development

Every goal the Business First Caucus outlined upon its conception has been achieved ahead of schedule. The new target of the Business First Caucus is to grow Ohio's GDP from about \$700 billion annually to \$1 trillion, and to add a Congressional delegate by the end of 2029.

About The Big Six

The Ohio "Big Six" is a coalition of the six largest business groups in the state:

- The Ohio Business Round Table
- The Ohio Chamber of Commerce
- The Ohio Manufacturers' Association
- The Ohio Council of Retail Merchants
- The Ohio Farm Bureau
- The National Federation of Independent Businesses of Ohio

About Northwood University

Northwood University develops future leaders to positively drive and influence global, social and economic progress. Rooted in the Northwood Idea, the University promotes the importance of free enterprise, ethics, individual freedom and responsibility. Private, nonprofit, and accredited, Northwood University specializes in managerial and entrepreneurial education at a full-service, residential campus located in Midland, Michigan. The Adult Degree Program is offered in multiple states and online for students with transfer credits and work experience who are looking to complete their undergraduate degree. The DeVos Graduate School of Management offers MBA and Master of Science degrees in Finance, Business Analytics, Human Resources and Organizational Leadership with day and evening, and online delivery options. The Doctor of Business Administration (DBA) program is delivered online, with a differentiated focus on leadership and business analytics using both qualitative and quantitative methodologies. International education is offered through study abroad and at International Program Centers in Switzerland, China (Changchun and Wuxi) and United Arab Emirates (UAE).

The McNair Center for the Advancement of Free Enterprise and Entrepreneurship at Northwood University is a leading university think-tank, generating information, research, and programs focused on the study, advocacy and expansion of the market process and the creation and the cultivation of entrepreneurs.

About Miami University

Established in 1809, Miami University is consistently ranked among the top 50 national public universities by U.S. News & World Report for providing students with an Ivy League-quality education at a public school price. Located in the quintessential college town of Oxford, Ohio—with regional campuses in Hamilton and Middletown, a learning center in West Chester, and a European study center in Luxembourg—Miami serves more than 21,600 undergraduates across 120 areas of study and more than 2,500 graduate students through 70 masters and doctoral degree programs. At this comprehensive research university, students engage and conduct research with premiere teacher-scholars. Miami adds \$2.3 billion annually to Ohio's economy through innovative partnerships and job creation. Miami is an NCAA Division I school serving over 500 student-athletes across 19 varsity sports.

Acknowledgements

The Ohio Business First Caucus would like to thank Northwood University and its McNair Center for the Advancement of Free Enterprise and Entrepreneurship and Miami University, for agreeing to conduct this study and assembling a first-class team of researchers to bring it to fruition. In particular, the Ohio Business First Caucus would like to thank Northwood University President, Dr. Kent MacDonald; Dr. Gregory Crawford, President Miami University; Randi Malcolm Thomas, Esq., Vice President of ASPIRE at Miami; and Dr. Timothy G. Nash, Director of the McNair Center at Northwood University, for shepherding the project from inception to completion.

The Caucus would also like to thank the research team led by Dr. Nash, which is a diverse and talented group of economists and public policy thinkers from across the nation.

Northwood University:

- Dr. Debasish Chakraborty, Seton Hill University
- Dr. Richard Ebeling, The Citadel
- Dr. Adam Okulicz-Kozaryn, Rutgers University
- Dr. Dale Matcheck, Northwood University
- Mr. Joshua Antonini, McNair Center Scholar
- Mr. Andrew Reder, McNair Center Scholar
- Ms. Joy Feeney, McNair Center Consultant

And study editors: Bob Thomas, David J. Nash, Matt Davis, and Jonathan Williams.

Miami University:

Dr. Jing Li, Associate Professor of Economics

Finally, Northwood University and Miami University would like to thank the Ohio Business First Caucus, the Big Six, and especially Pat Tiberi and Gordon Gough for their involvement and support of this study.

Executive Brief

Introduction

The State of Ohio's institutional framework is solid for a home-grown manufacturing base to flourish in Ohio. Multi-billion-dollar deals with massive firms and Ohio's investments into its education system are reasons to expect a brighter tomorrow. It is well positioned geographically and with ample access to natural resources and affordable energy. Its investments and accomplishments help make it a pioneering state for the 21st century. Ohio's current economy embodies this frontiersman ethos: Modern Ohio is an expanding center for Midwestern commerce with dozens of Fortune 500 companies choosing to headquarter there, an attractive and affordable housing market, over 150 world-class colleges, universities, and technical schools, and a "top ten state" in the nation for its business-friendly environment. With an emerging chip industry located in central Ohio and earning it the moniker of "Silicon Heartland," Ohio's already vibrant economy is sure to become a seedbed for further economic investment for decades to come.

The purpose of the study is to conduct a comprehensive analysis of the Ohio economy that builds upon research completed for 2012, 2013, 2014, 2015, 2016, 2017, and 2018 Economic Competitiveness Studies and that provides benchmarks for measuring the state's economy against national and regional competitors.

The focus is on Ohio's economy as it compares to regional and national data over the last decade, as well as the trends that help forecast its future. Now in its seventh edition, Ohio is evaluated against over 200 metrics including Gross State Product (GSP) growth, tax policy, regulatory policy, employment growth and the cost of doing business. Researchers examined state tax structures, regulations and rules that govern business, educational attainment, workforce composition and the most current economic statistics available to give the most complete picture of the state's business climate.

The study also breaks out data comparing Ohio to Great Lakes Region states (Illinois, Indiana, Michigan, Ohio, and Wisconsin) and looks at some of the largest cities in the Great Lakes Region as contributors to the state's economic success. This study includes a close-up look at Ohio's major metropolitan areas.

The Ohio economy began its second year of economic recovery in the spring of 2022 after the COVID-19 pandemic and recession. The state has seen increases in personal income growth, economic growth and employment growth since the last 2018 study despite that trough in economic productivity.

Methodology

Using statistical techniques called factor analysis, a process in which the values of observed economic data are expressed as functions of a number of possible causes or factors to find which are the most important to overall economic competitiveness, researchers studied the following factor categories: 1) General Macroeconomic Environment, 2) State Debt and Taxation, 3) Workforce Composition and Cost, 4) Labor and Capital Formation, and 5) Regulatory Environment. These are the same five factor categories used in each year's installment of the study.

Factor 1 - General Macroeconomic Environment – considers general measures of statewide economic health such as unemployment rates, labor force participation rates, per-capita income growth and life-satisfaction (another measure of well-being in addition to per-capita income).

Factor 2 - State Debt and Taxation – considers state debt per capita, cost of living and tax burden per capita (tax burden considers state sales taxes, selective taxes, license taxes, corporate income taxes and state income taxes).

Factor 3 - Workforce Compensation and Cost – considers percentage of the working population that is part of a union, percentage of the private working population that is a member of a union, percentage of the public working population that is a member of a union and cash payments to beneficiaries (including withdrawals of retirement contributions) of employee retirement, unemployment compensation, workers' compensation and disability benefit social insurance programs.

Factor 4 - Labor and Capital Formation – considers employment growth, population growth, migration and organizational birth and death data.

Factor 5 - Regulatory Environment – is a composite of other indices that consider the business friendliness of a state's regulatory framework/environment.

The Northwood University Competitiveness Index

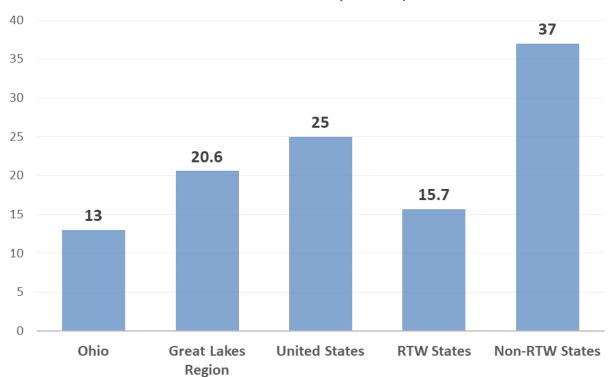
The Northwood University Competitiveness Index was developed for this study and is comprised of the five factor categories measuring various areas of economic performance for all 50 states (1 is the most favorable and 50 is the least favorable). Unlike many other indices where the data and/or categories are assigned weights by the researchers, the Northwood Index assigns weights based on factor analysis which initially involved 200 variables. The weights are market sensitive and are susceptible to fluctuate with changes in economic conditions and data from year to year. Thus, the indices are based on these weights and are snapshots of current market conditions and key factors over said period. Therefore, the model delivers an overall ranking for a state, provides evidence of strengths and weaknesses relative to other states by category and the weights assigned in each category derived by the model may be useful in prioritizing efforts to improve a state's relative competitiveness (see Exhibits 106 and 107).

| | | Exhibit 106: Northwood's S | tate Co | mpe | titiveness Index Rank (20 | 22) |
|------|----|----------------------------|---------|-----|---------------------------|---------------------|
| Rank | 27 | Alabama | Rank | 28 | Montana | |
| | 40 | Alaska | | 16 | Nebraska | |
| | 9 | Arizona | | 19 | Nevada | RTW |
| | 25 | Arkansas | | 30 | New Hampshire | |
| | 47 | California | | 49 | New Jersey | NRTW 🔲 |
| | 15 | Colorado | | 39 | New Mexico | |
| | 46 | Connecticut | | 50 | New York | DTM/ Average |
| | 29 | Delaware | | 1 | North Carolina | RTW Average Rank |
| | 5 | Florida | | 11 | North Dakota | 15.7 |
| | 8 | Georgia | | 13 | Ohio | 15.7 |
| | 48 | Hawaii | | 18 | Oklahoma | Non-RTW |
| | 6 | Idaho | | 37 | Oregon | Average Rank |
| | 42 | Illinois | | 35 | Pennsylvania | 37 |
| | 7 | Indiana | | 45 | Rhode Island | |
| | 17 | Iowa | | 12 | South Carolina | Great Lakes |
| | 24 | Kansas | | 10 | South Dakota | Average Rank |
| | 23 | Kentucky | | 4 | Tennessee | 20.6 |
| | 31 | Louisiana | | 3 | Texas | |
| | 44 | Maine | | 2 | Utah | |
| | 38 | Maryland | | 43 | Vermont | |
| | 41 | Massachusetts | | 14 | Virginia | |
| | 20 | Michigan | | 33 | Washington | |
| | 34 | Minnesota | | 36 | West Virginia | |
| | 32 | Mississippi | | 21 | Wisconsin | |
| | 26 | Missouri | | 22 | Wyoming | |

The research concluded and the analysis shows that Ohio's economy improved similarly to the U.S. economy and made gains in its overall competitiveness and strides relative to its placement among other states. The overall factor analysis making up the Northwood University State Competitiveness Index shows Ohio moving from 24th in 2018 to 13th in 2022.

Overall, Ohio ranks 13th out of the 50 states in the Index. Ohio has seen significant improvements in factors related to Debt and Taxation, Workforce Composition and Cost, Labor and Capital Formation, and Regulatory Environment; however, factors related to Ohio's General Macroeconomic Environment worsened since 2018. A careful analysis of factors 2, 3, 4, and 5 coupled with sound public policies designed to address the issues in factor 1 will enhance Ohio's competitiveness in the future.

Exhibit 107: Northwood's State Competitiveness Index Rank (2022)



The 2022 study includes a snapshot of the economic performance of Ohio's major metropolitan areas. The above chart shows Ohio's economic performance through major times of economic turbulence beginning with data in 1998. Exhibit 143 shows that Ohio, driven by strong public policy, was the 11th most competitive state economically from 2011-2018, something all Ohioans played a role in and should be proud of (see Exhibit 143).

| | Exh | ibit 143: Northwood's Stat | e Comp | petitiv | veness Index Rank (2011- | -2018) |
|------|-----|----------------------------|--------|---------|--------------------------|--------------|
| Rank | 28 | Alabama | Rank | 36 | Montana | |
| | 48 | Alaska | | 16 | Nebraska | |
| | 12 | Arizona | | 13 | Nevada | RTW |
| | 24 | Arkansas | | 32 | New Hampshire | |
| | 34 | California | | 44 | New Jersey | NRTW 🔲 |
| | 3 | Colorado | | 39 | New Mexico | |
| | 49 | Connecticut | | 40 | New York | RTW Average |
| | 41 | Delaware | | 9 | North Carolina | Rank |
| | 5 | Florida | | 14 | North Dakota | 18.1 |
| | 6 | Georgia | | 11 | Ohio | 10.1 |
| | 50 | Hawaii | | 22 | Oklahoma | Non-RTW |
| | 10 | Idaho | | 25 | Oregon | Average Rank |
| | 29 | Illinois | | 23 | Pennsylvania | 34.1 |
| | 4 | Indiana | | 45 | Rhode Island | |
| | 15 | lowa | | 19 | South Carolina | Great Lakes |
| | 35 | Kansas | | 30 | South Dakota | Average Rank |
| | 31 | Kentucky | | 2 | Tennessee | 13.8 |
| | 38 | Louisiana | | 1 | Texas | |
| | 46 | Maine | | 7 | Utah | |
| | 43 | Maryland | | 47 | Vermont | |
| | 33 | Massachusetts | | 18 | Virginia | |
| | 8 | Michigan | | 21 | Washington | |
| | 20 | Minnesota | | 42 | West Virginia | |
| | 37 | Mississippi | | 17 | Wisconsin | |
| | 26 | Missouri | | 27 | Wyoming | |

Ohio's top Fortune 500 companies on average have outperformed the three major stock indices over the past decade: from 2009 to 2022, Ohio-based firms such as Sherwin-Williams, Progressive Insurance, and Parker-Hannifin have seen stock price increases of 1236%, 998%, and 582%, respectively. The Dow Jones Industrial Average over that same period only enjoyed a 216% increase. If one were to have invested \$10,000 in 2009 in the Dow Jones Industrial Average, it would have grown to about \$32,000 by 2022. If one were to have instead invested \$10,000 in 2009 in 10 of the top Fortune 500 companies headquartered in Ohio, that \$10,000 investment would have grown to almost \$53,000 by 2022 (see Exhibits 155, 156).

Ohio's economic performance in the five categories ranked as follows:

Exhibit 118: Ohio's Economic Performance Ranking (2022-2014 Data)

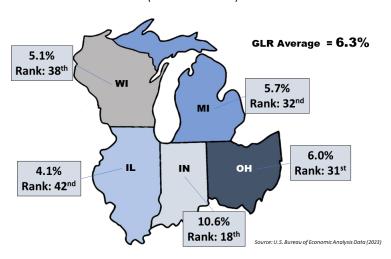
| | 2022 | 2018 | 2014 |
|--|------|------|------|
| NU State Competitiveness Index: Ohio | 13 | 24 | 31 |
| Factor 1 – General Macroeconomic Environment | 36 | 21 | 26 |
| Factor 2 – State Debt and Taxation | 22 | 42 | 19 |
| Factor 3 – Workforce Composition and Cost | 8 | 28 | 41 |
| Factor 4 – Labor and Capital Formation | 3 | 10 | 40 |
| Factor 5 – Regulatory Environment | 18 | 37 | 29 |

Source: Northwood Competitiveness Index 2014-2022

The factor analysis shows Ohio worsening in the General Macroeconomic Environment since 2018, likely due in no small part to the COVID-19 pandemic and recession. The factor analysis does, however, show Ohio improving in Workforce Composition & Cost and Labor & Capital Formation, which in 2022 have Ohio in 8th and 3rd places, respectively. The 2021 Kauffman Indicators of Entrepreneurship found Ohio below the national average and the Great Lakes Region average.

Ohio ranked second best of the Great Lakes Region states in economic growth. It is also of note that the Great Lakes Region was the fourth best performing region in the country (out of eight regions) over the same period with good performance coming from Indiana, Ohio, and Michigan. The region showed average growth in Annual Real Gross State Product (GSP) of 6.3% and Ohio GSP growth of 6.0%. The Great Lakes Region did not outperform the U.S.

Exhibit 24: Real Gross State Product Growth (2019 - 2021)



national average in personal income growth per capita as it did in previous studies. The Great Lakes region realized 32.8% growth compared to the national average of 39.07% since 2000. Ohio's recovery outpaced the regional average and was more broad-based, as many non-automotive Ohio Fortune 500 companies dramatically improved in the stock market since the recession brought on by the COVID-19 pandemic in 2020-2021.

The 2022 study includes a feature analyzing seven of the Great Lakes states' largest economic areas and principal cities. The Columbus and Cincinnati areas show signs of good growth since 2021 after facing challenging economic hard times during the pandemic and are projected to outperform Chicago, Detroit, Indianapolis, and Milwaukee from 2022-2023. Columbus was the top performing major Great Lakes region city at 6.8% economic growth with Cincinnati next at 6.5% growth.

Key Findings

The following are significant observations of the many variables used in the 2022 study to evaluate the competitiveness of the Ohio economy relative to the U.S., the Great Lakes region, as well as Right-To-Work (RTW) states and Non-Right-To-Work (NRTW) states.

1. Growth in Personal Income

Personal income per capita growth in Ohio grew 98.89% from 2000-2021 while the U.S. average income grew at 39.07% over the same period. Personal income growth over the period grew at 112.42% in RTW states, at 109.91% in NRTW states, and 97.99% in the Great Lakes region. Ohio outpaced the Great Lakes region average from 2000-2021 and the national average for per capita personal income growth (see Exhibits 35 and 36). Increasing per capita income growth in Ohio over the last few years is still a leading indicator of a strengthening economy and job market.

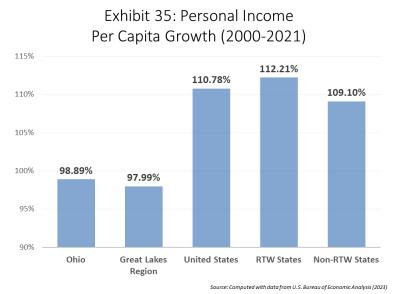
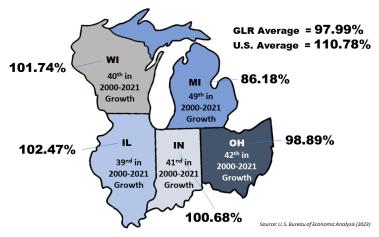


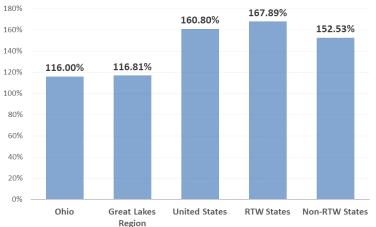
Exhibit 36: Great Lakes Average Personal Income Per Capita Growth (2000-21)



2. Real Gross State Product (GSP) Growth

From 1998-2021, Ohio Real Gross 160% 140% State Product (GSP) lagged the 120% national average significantly. 100% While the U.S. economy grew from 80% 60% an overall Gross Domestic Product 40% (GDP) level of more than \$9 trillion 20% in 1998 to just over \$23 trillion in 0% 2021 (using current dollars), or around 160%, the Ohio economy grew by only 116%. Gross State Product grew at an average rate of roughly 168% over the same period in RTW states while realizing a slower growth rate in NRTW states of just 152.5% and 116.8% in the Great Lakes region. Ohio's real GSP growth was solid from 2019-2021. The Ohio average of 6% is second in the Great Lakes region and was above the U.S. average of 2.1% for the same period. The Great Lakes region average was 6.3%. If Ohio were its own region, it would rank fifth in economic growth trailing only the Far West, the Southeast, New England, and the Great Lakes regions, signaling recent improvement in the Ohio economy (see Exhibits 18, 26, and 27).

Exhibit 18: Gross State Product Growth (1998-2021)



 $Source: Computed \ with \ data from \ Bureau \ of \ Labor \ Statistics \ (2023)$

Exhibit 26: U.S. GDP Growth Rates 2010-2021

| Economic Region | Nom GDP G Rate | | Real GDP Growth Rate Rank | | |
|-----------------|----------------------|-----------------------|-----------------------------------|-----------------------|--|
| Indiana | 3.9% | Tied 28 th | 1.6% | Tied 22 nd | |
| Illinois | 3.2% | 40 th | 0.8% | 30 th | |
| Michigan | 3.1% | 42 nd | 1.3% | 29 th | |
| Ohio | 4.0% | Tied 27 th | 1.5% | Tied 25 th | |
| Wisconsin | 3.3% | Tied 38 th | 1.0% | Tied 35 th | |
| United States | 4.5 | 5% | 2. | 1% | |

Source: U.S. Bureau of Economic Analysis and McNair Center Data (202

Exhibit 27: U.S. GSP Growth by Region (2011 - 2022)

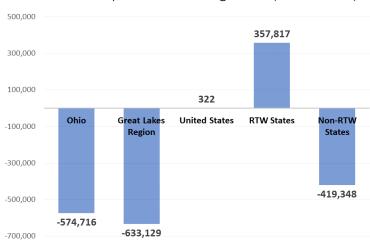
| Region | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2022 |
|--------------------|------|------|------|------|------|------|------|------|
| New England | 1.0 | 1.2 | 1.3 | 1.6 | 1.3 | 3.6 | 3.3 | 6.3 |
| Mid East | 1.2 | 1.5 | 0.7 | 1.7 | 1.6 | 2.9 | 3.3 | 5.2 |
| Great Lakes | 2.4 | 2.2 | 1.6 | 1.4 | 2.1 | 2.9 | 3.5 | 6.1 |
| Plains | 2.0 | 2.7 | 2.5 | 1.3 | 1.3 | 1.7 | 2.8 | 4.3 |
| Southeast | 1.0 | 2.1 | 1.6 | 1.7 | 2.2 | 3.4 | 3.8 | 6.5 |
| Southwest | 3.0 | 4.1 | 3.3 | 4.3 | 3.1 | 0.6 | 5.6 | 3.8 |
| Rocky Mountains | 1.5 | 2.1 | 4.1 | 3.9 | 3.1 | 2.9 | 5.4 | 5.8 |
| Far West | 1.5 | 3.3 | 2.0 | 2.7 | 3.8 | 4.4 | 5.0 | 7.4 |
| United States | 1.7 | 1.3 | 2.7 | 2.5 | 1.9 | 3.0 | 4.1 | 5.9 |

3. Net Population Migration

Ohio's population net migration from 2000-2021 was among the worst in the United States, ranking 45th with a loss of 574,716 people. Net migration is defined by the difference in people leaving a state relative to people migrating to a state over a given period of time.

The overall U.S. population net

Exhibit 16: Population Net Migration (2000-2021)



Source: Computed with data from Bureau of Labor Statistics (2023,

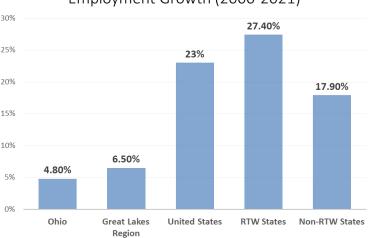
migration for the same period was just over 322 people net positive with RTW states experiencing a positive net migration total of 357,817 and NRTW states suffering a net migration loss of 419,348 with the Great Lakes region realizing a loss of 633,129 people (see Exhibit 16). Even though population net migration is still negative, it is slowing with the net job creation that has taken place in Ohio over the last decade.

4. Job Growth by State

During the same period between 2000 and 2021, Ohio Non-Farm Employment growth increased 4.8% while the U.S. overall jobs grew 23%. RTW states saw employment growth at around 27% while NRTW states job growth was almost 18%. The Great Lakes region realized slightly more

growth than Ohio alone (see Exhibit 31).

Exhibit 31: Non-farm Payroll Employment Growth (2000-2021)

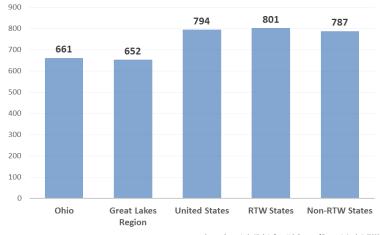


Source: Computed with data from U.S. Bureau of Economic Analysis (2023)

5. Total Government Employees per 10,000 People

Ohio, as of 2021, had 661 government employees per 10,000 people, ranking it 13th best in the country (see exhibit 60). This is a slight decrease from the 2018 study when Ohio had 690 government employees per 10,000 people. This decrease in government employees is one sign of strong government efficiency.

Exhibit 60: Total Government Employees per 10,000 people (2021)

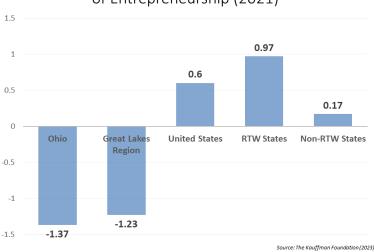


Source: Computed with data from U.S. Bureau of Economic Analysis (2023)

6. Index of Entrepreneurial Activity per 100,000

The Kauffman Foundation ranked states according to four key indicators on its Kauffman Early-Stage Entrepreneurship (KESE) Index: rate of new entrepreneurs, opportunity share of new entrepreneurs, startup early job creation, and startup early survival rate. The national average was 0.6

Exhibit 86: Kauffman Indicators of Entrepreneurship (2021)

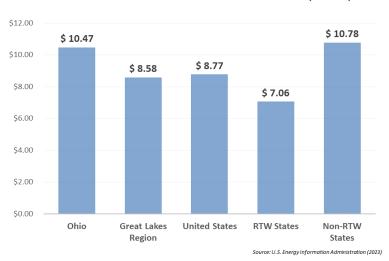


and the Ohio average at -1.37. The RTW state average was 0.97, the NRTW state average was 0.17, and the Great Lakes region was -1.23.

7. Industrial Cost of Natural Gas

Ohio seems to be somewhat competitive in average cost of electricity and generally leads in natural gas per unit cost relative to the Great Lakes region and RTW averages. It was below the national average for electricity price per unit and above the RTW average price for electricity per

Exhibit 78: Industrial Natural Gas Prices (2022)

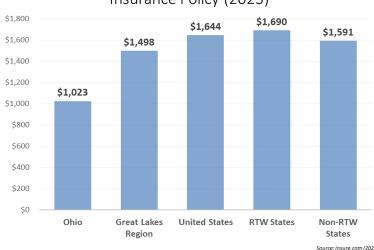


unit in 2022. However, the RTW average for industrial natural gas prices was below the national, NRTW, Great Lakes region and Ohio average costs for 2022 (see Exhibit 78). Ohio's industrial natural gas price increased from the 2018 study to this year's study, ending up higher than all but NRTW states, and so did the cost for the rest of the country.

8. Automobile Insurance Cost

The cost of doing business in Ohio is quite reasonable. The median price for an automobile insurance policy in Ohio is the lowest in the country. The median average in Ohio is \$1,023, the national average is just over \$1,640, the RTW average is \$1,690, the NRTW average is just over \$1,590 and the

Exhibit 66: Average Price of Annual Car Insurance Policy (2023)



Great Lakes region average is \$1,589. In Ohio, the cost figures out to be 1.63% of median household income to purchase insurance, or 8th cheapest nationwide (see Exhibit 66).

9. State Business Tax Climate Index

The *State Business Tax Climate Index* is produced annually by the Tax Foundation, one of this country's leading fiscal policy think tanks. The index is a measure of how each state's tax law affects economic performance. An overall index rank of 1 means the state's tax system is most favorable for business; a rank of 50 means least. Rankings are weighted and do not average across to total.

The following chart depicts an improvement in climate for business in Ohio since 2018, but still leaves room for progress. Ohio ranks 37th overall, 39th best relative to corporate taxes, 41st in individual income taxes and 36th in sales tax. Ohio's tax climate ranks worst in the Great Lakes region (see Exhibit 105).

Exhibit 105: State Business Tax Climate Index 2023

| State | Overall Index Rank | Corporate Tax Rank | Individual Income Tax Rank | Sales Tax Rank | Unemp. Insurance Tax Rank | Property Tax Rank |
|----------------|-----------------------|-----------------------|----------------------------------|-------------------|---------------------------------|----------------------|
| Wyoming | 1 | 1 | 1 | 6 | 28 | 34 |
| South Dakota | 2 | 1 | 1 | 34 | 37 | 14 |
| Alaska | 3 | 28 | 1 | 5 | 44 | 26 |
| Florida | 4 | 10 | 1 | 21 | 3 | 12 |
| Montana | 5 | 22 | 24 | 3 | 18 | 21 |
| New Hampshire | 6 | 44 | 9 | 1 | 45 | 43 |
| Nevada | 7 | 25 | 5 | 44 | 46 | 5 |
| Utah | 8 | 14 | 10 | 22 | 16 | 8 |
| Indiana | 9 | 11 | 15 | 19 | 27 | 2 |
| North Carolina | 10 | 5 | 17 | 20 | 10 | 13 |
| | | Gre | at Lakes Regi | on | | |
| Michigan | 12 | 20 | 12 | 11 | 8 | 25 |
| Wisconsin | 27 | 31 | 38 | 7 | 31 | 15 |
| Illinois | 36 | 38 | 13 | 38 | 43 | 44 |
| Ohio | 37 | 39 | 41 | 36 | 13 | 6 |

Source: Tax Foundation (2023)

A Snapshot of Key Great Lakes Region Cities

Using the most current data available, the study looks at how key cities in the Great Lakes region have functioned since 2020. Seven cities from the five Great Lakes region states were studied including Cincinnati, Columbus, and Cleveland from the state of Ohio. Ohio's cities sit in the middle of the pack in terms of economic growth from 2020-2021, above cities like Milwaukee but below Indianapolis and Detroit. As growth slowed down for the Great Lakes region in 2022, Ohio cities like Columbus and Cincinnati took the lead while Chicago and Milwaukee trailed behind (see Exhibit 120).

Exhibit 120: An Economic Snapshot of Key Great Lakes Region Cities (2020-2023)

| City | Metro Compounded Annual GDP Growth Rate (2020-2021) | Metro Compounded Annual GDP Growth Rate (2021-2022) | Metro Compounded Annual Real GDP Growth Rate (2022-2023) | Metro Nominal GDP (2021) | Number of Employers (2021) | City Population (City Proper) (2021) | City Median Household Income/State (2021) |
|---------------------|---|---|---|--------------------------------|--|---|--|
| Chicago | 9.2% | 8.3% | 5.0% | \$757.2B | 291,000 | 2,696,555 | \$65,781/\$72,563 |
| Cleveland | 8.5% | 8.8% | 6.0% | \$144.9B | 232,680 | 367,991 | \$33,678/\$61,938 |
| Detroit | 11.8% | 8.6% | 6.0% | \$284.5 B | 61,868 | 632,464 | \$34,762/\$63,202 |
| Cincinnati | 8.6% | 8.2% | 6.5% | \$165.2B | 16,153 | 308,934 | \$45,235/\$61,938 |
| Indianapolis | 11.6% | 9.0% | 6.4% | \$163.9B | 69,366 | 882,039 | \$54,321/\$61,949 |
| Columbus | 10.0% | 8.7% | 6.8% | \$151.0B | 15,563 | 906,528 | \$58,575/\$61,938 |
| Milwaukee | 7.5% | 8.3% | 5.9% | \$110.1 B | 38,017 | 569,830 | \$45,318/\$67,080 |
| U.S. Metro Areas | 10.7% | 9.2% | - | \$ 19.6 T | Source: U.S. Bureau of Economic Analysis (2023 | | |

A Changing Ohio: Comparing the 2014-2022 Ohio Competitiveness Studies Ohio is showing a strong rebound when comparing our 2022 study to our 2018 study. Five of the nine key variables outlined in this year's Executive Summary have shown some or much improvement (variables 1, 2, 4, 5, 8) in 2022, while the other factors outline areas for concern or in need of improvement (variables 3, 6, 7, 9). It should be noted that Ohio has abundant natural gas and a strong natural gas industry, the sixth most productive in the U.S. Its commercial and residential natural gas prices are below the national average, though when it comes to industrial natural gas, Ohio's prices remain high. Regarding automobile insurance, Ohio has the lowest costs in the country, though since 2018 the average costs have slightly increased (see Exhibit 121).

Exhibit 121: Comparison of Key Ohio Data from 2014 – 2022 Studies

| | 2014 Study | 2016 Study | 2018 Study | 2022 Study |
|----------------------------------|------------|------------|------------|------------|
| Average Personal Income | 2000-2013 | 2000-2015 | 2000-2017 | 2000-2021 |
| Per Capita Growth | 36.9% | 51.9% | 60.0% | 98.89% |
| | 1998-2013 | 1998-2015 | 1998-2017 | 1998-2021 |
| Gross State Product Growth | 61.4% | 73.6% | 85.3% | 116.0% |
| LLC Demodetion Net Minortics | 2001-2013 | 2000-2015 | 2000-2017 | 2000-2021 |
| U.S. Population Net Migration | -438,589 | -488,129 | -523,245 | -574,716 |
| II.C. Francisco and Constitution | 2001-2012 | 2000-2014 | 2000-2017 | 2000-2017 |
| U.S. Employment Growth | -2.0% | 0.4% | 3.5% | 3.5% |
| Total Government Employees | 2013 | 2015 | 2017 | 2021 |
| Per 10,000 People | 688 | 686 | 690 | 661 |
| The Kauffman Index of | 2013 | 2016 | 2018 | 2022 |
| Entrepreneurial Activity | 200 | 240 | 230 | -1.37 |
| 1 1 1: IN 1 IC D: | 2013 | 2016 | 2018 | 2022 |
| Industrial Natural Gas Prices | \$ 6.36 | \$5.14 | \$7.13 | \$10.47 |
| Median Price of Annual Car | 2014 | 2016 | 2018 | 2022 |
| Insurance Policy | \$ 926 | \$ 900 | \$ 944 | \$1,023 |
| Northwood University | 2014 | 2016 | 2018 | 2022 |
| Competitiveness Index | 31 | 30 | 24 | 13 |

Source: Northwood Competitiveness Index (2014-2022)

Ohio made significant progress over the last decade of research culminating in this year's Northwood University/Miami University *Economic Competitiveness Study*. Ohio moved from a ranking of 31st in 2014 to 13th in 2022 using data from 2014-2022. It is also important to note that when measuring Ohio's overall competitiveness using data from 2011-2018, Ohio ranked 11th nationally.

Ohio also made significant progress in all but one of the five factor categories, improving an average of 16.5 places per category where there was improvement since 2018 (see Exhibit 118). Through December 2022, top Ohio-based Fortune 500 companies have on average outperformed the Dow Jones Industrial Average since the troughs of the Great Recession and COVID-19 (see Exhibit 156). There is much yet to do in areas ranging from energy cost and infrastructure to tax reform, yet there is no doubt that near the end of 2022 it can clearly be said that Ohio's economic comeback continues. If one reflects on where the state was just a decade ago, Ohio experienced a remarkable transformation.

Conclusion

Economists fundamentally agree on the sources that drive economic growth. Robert Barro (1991) in his seminal paper, "Economic Growth in a Cross Section of Countries," studied the key economic and political factors that determined 98 countries' competitiveness that led to economic growth and standards of living. It is clear from this, and other studies that economic growth is helped by investments in human capital, lower tax rates, a lower regulatory burden on businesses and emphasis on human development. It is also clear that, in recent times, the U.S. has been steadily falling behind in these critical investment areas, or at least unable to keep up with the investments vis-à-vis many of its competitors. One factor might be that government in the United States is becoming increasingly more important in the overall scheme of things as compared to the private sector. In addition, the federal government budget deficit and national debt are growing alarmingly high, and the financing of the deficit has been instrumental in increasing the cost of capital, making it difficult for private businesses to invest in critical areas. Many economists would argue that this unprecedented increase in government spending and a national debt that exceeds 120% of U.S. GDP has been the primary reason behind the relative decline in overall American competitiveness (see Exhibit 9).

U.S. economic growth began to slow toward the end of the 20th century and experienced additional challenges in the early 21st century. Government was becoming more significant to the U.S. economy with the U.S. experiencing the highest corporate income tax rate in the industrialized world according to the U.S. Tax Foundation. Taxes continue to plague American businesses disproportionately to its competitors. The 2018 Heritage Foundation/Wall Street

Journal's *Index of Economic Freedom* measures political freedom, prosperity and economic freedom across 10 metrics to gauge the economic success of 184 countries around the world. In 1995, the U.S. was ranked 4th in the world on the index, and in 2018 the U.S. fell to 14th.

It is important to highlight the large and expanding role of Ohio in this highly integrated global economy. Ohio's GSP is roughly the size the same GDP of the country of Poland, which would make Ohio the 23rd largest economy in the world. This study paints a much rosier picture of Ohio's competitive position relative to most other U.S. states since the initial 2012 study was released. Ohio's ranking on *The Northwood University Competitiveness Index* of 13th indicates that although Ohio has made tremendous progress over the last seven years, it has both room for improvement and reason for optimism in the future.

Ohio is once again moving in the right direction and deserves to be studied. The 2022 Ohio Economic Competitiveness Study clearly notes that there has been tremendous economic progress in the state of Ohio over the last decade. Ohio has been a leader in natural gas and oil exploration and production, high tech and semiconductor manufacturing, and has been a low-cost state for general cost of living and automobile insurance. In addition, Ohio's two largest cities, Cincinnati and Columbus, have shown strong growth potential over the last ten years, in areas ranging from business tourism and technology to exports and transportation. Ohio is blessed: A) with exceptional institutes of higher learning, graduating highly educated white collar workforces, B) a highly skilled and productive blue collar workforce, given Ohio's long and productive experience in the automotive industry, C) part of the Great Lakes water network, the epicenter of the world's largest deposit of fresh water, D) a gateway of waterway transportation for the Great Lakes region, the Mississippi and to Ontario, Canada, E) a hub for rail, trucking and air transportation, F) home to many of the world's leading manufacturing and technology companies, and G) is currently realizing an energy boom via safe oil and natural gas exploration and production.

Ohio has made it through the Great Recession and COVID-19 and is showing continuing signs of an economic rebound and growth. There is no doubt that Ohio is continuing on the comeback path but has not yet arrived. Can Ohio return to the position of greatness it once occupied in the U.S. business structure? The answer is unequivocally yes, but only if it continues to adopt growth-friendly public policies. Ohio must continue to set its sights high and benchmark the best economic and political practices of this country's top performing states.

Ohio's improvement on the Northwood University Competitiveness Index has been impressive and is to be lauded. However, it is important to understand that state policy can only go so far in driving a state economy forward in today's complex global economy. The U.S. federal government still takes the lion's share of income taxes placed on businesses and individuals and determines much of the regulatory burden faced by households and commerce in America

today (see Exhibit 3). Not only must Ohio continue to compete against an ever-changing, aggressive tax policy from other states trying to attract new business, but it must also compete against international competitors whose federal tax policies are often more attractive as well (see Exhibit 5, 6 and 12).

The United States is still the strongest and most vibrant economy in a world rattled with challenges, complexities and much uncertainty. It is a country that is no longer burdened with the highest corporate income tax rate in the industrial world yet has a national debt that is above \$20 trillion (roughly 120% of GDP) and a regulatory environment that still presents a higher than needed cost of doing business relative to many other countries. These and other factors have slowed U.S. growth for nearly a decade with U.S. GDP growth averaging less than 2% from 2011-2022, while its historic yearly average growth rate since World War II is 3.23% (see Exhibit 23). Ohio's economic comeback has been and continues to be impressive. If Ohio, and the other 49 states, are to realize significant growth in the future, policy makers in Columbus will need congruent policies from Washington— policies that will complement and supplement pro-growth and pro-business policies at the state level such as federal tax and regulatory reform.

Introduction

The state of Ohio exemplifies many facets of the American Spirit. Though it may appear modest in size and location-- neither as cosmopolitan as New York or California nor as caricatured in culture as Texas or Florida-- Ohio possesses the historical position as part of America's first frontier. When the Continental Congress passed the Northwest Ordinance in 1787, Ohio became established as one of the territories into which settlers were permitted to expand. As it quickly filled with courageous and optimistic pioneers determined to try their luck at a new life westward, Ohio was the first of the Northwest territories to become a state in 1803. That spirit of advancing the frontiers of exploration and knowledge has persisted in Ohio ever since. Whether in iron and steel works, manufacturing, agriculture, or telecommunications, Ohio has been at the forefront of innovation and production for over two centuries. The state claims legendary trailblazers like Ulysses S. Grant and Neil Armstrong, Steven Spielberg and Toni Morrison, Gloria Steinem and Annie Oakley; these and many more legendary Ohioans have had legacy impacts on American history, arts and culture.

Ohio's current economy embodies this frontiersman ethos: Modern Ohio is an expanding center for Midwestern commerce with dozens of Fortune 500 companies choosing to headquarter there, an attractive and affordable housing market, over 150 world-class colleges, universities, and technical schools, and a "top ten state" in the nation for its business-friendly environment. With an emerging chip industry locating in central Ohio and earning it the moniker of "Silicon Heartland," Ohio's already vibrant economy is sure to become a seedbed for further economic investment for decades to come.

Ohio sits at the easternmost point of the American Midwest among the first states to form after the birth of the nation. The state borders a founding state, Pennsylvania, to its east, West Virginia and Kentucky to its south, Indiana to its west, and Michigan to the north. A majority of Ohio's northern edge is shoreline for Lake Erie, one of the five Great Lakes and a gateway for interstate shipping. Ohio's 400 miles of waterways, including the Ohio River, have given the state a unique commercial advantage to transport goods within the state and to others. The construction of multiple large canals in the early 19th century furthered this advantage, positioning Ohio as a link between New York and the Mississippi River. This situated Ohio as the primary route for the massive trade hubs of New York City and New Orleans. This civil engineering achievement netted Cleveland alone tens of millions of dollars in the mid-19th century and made Ohio the third richest state in the Union, setting it up for the industrial and manufacturing future it enjoys today. Further, with massive rail expansion linking urban hubs from the East Coast to the Midwest, Cleveland saw huge investments in infrastructure that made its location a significant hub for interstate commerce. By the late 20th century, all the major railroads that dominated freight traffic east of the Mississippi River operated in Ohio.

In 2018, Ohio's modern Maritime Transportation System (MTS) moved over 40 million tons of cargo, provided over 100,000 jobs, and contributed an estimated \$26.5 billion to the Ohio economy. The estimated "cost savings to the State of barge transportation over truck and rail... is estimated at \$545.1 million for 2018."

Ohio's economy is quite robust. Its state GDP in Q3 2022 was \$829 billion, making it the seventh largest economy by GDP in the nation. Among its neighbors, only Pennsylvania has a higher GDP. If Ohio were an independent country, it would rank 21st in the world above Taiwan's \$828 billion and below Turkey's \$853 billion economies, according to estimates. As for Ohio's labor market, Ohio had an unemployment rate of 4.2% in November 2022 with 5.5 million employed citizens out of a population of 5.7 million. According to the Ohio Legislative Service Commission's 2021 report on the Ohio Labor Market, the Ohio economy's largest sectors by nonfarm employment were education/health (16.7%), retail and wholesale trade (14.3%), and government (14.0%). Goods production, which includes manufacturing, construction, and natural resource extraction, is a significant industry both in employment (16.7% of nonfarm employment) as well as share of GDP (22%). In fact, Ohio contributes significantly to nationwide manufacturing; Ohio's factory output accounted for 11% of the national economy in 2021. Ohio was the fourth leading state for value of factory output behind California, Texas, and Illinois. The Food and Agriculture Industry contributes more than \$100 billion to the state's economy and 14% of jobs; nearly one in seven Ohio workers is employed in agriculture. Ohio ranked ninth nationally in the value of its exports, accounting for about 3% of total U.S. exports. Ohio's exports are dominated by the industrial machinery and vehicle/vehicle production sectors, each contributing 16.5% and 15.5% of all exports, respectively. The next largest segments are aircraft/spacecraft and parts (8.2%), plastics (6.5%), electric machinery (6.0%), and oil seed/grain (4.4%). These top six production sectors "accounted for \$28.5 billion (57.1%) of the total value of Ohio exports." With such an emphasis on manufacturing and goods production, Ohio will be a beneficiary in upcoming decades as American trade policy favors bringing the supply chain of goods production back home. And with industrial policy such as the CHIPS Act of 2022 Ohio seems well poised to take advantage of the swing towards onshoring manufacturing processes.

Ohio's record of pro-business policies helped many companies and corporations decide to move operations and headquarters into the state. Over two dozen Fortune 500 companies are headquartered in Ohio. Most recently, Intel chose Ohio as the site for its new \$20 billion semiconductor manufacturing site in what is "the largest single private-sector investment in state history" --as well as the company's history. Columbus, for instance, is home for companies such as Huntington Bancshares, Abercrombie & Fitch, Wendy's Company, Nationwide Insurance, American Electric Power, Big Lots, and Bath & Body Works. Kroger, Procter & Gamble, American Financial Group, Fifth Third Bank, Cintas, and Belcan all call the greater

Cincinnati region home. And in Cleveland, the headquarters of Sherwin-Williams, Parker-Hannifin, KeyCorp, and Progressive Corporation reside.

Education in Ohio is alive and well, with over 150 colleges, campuses, technical centers, and universities serving well over half a million students. Ohio has 37 public two-year and four-year colleges and universities, 74 independent institutions, 49 technical schools, and dozens of additional postsecondary options. The state puts particular emphasis on higher education, arguing that "a 5% gain in education attainment... would yield a state budget benefit of \$1 billion due to increased tax revenue... and a reduced need for social services spending." Ohio thus seeks to improve its education for the good of the economy and therefore its citizens. According to the Ohio Department of Higher Education's "The State of Higher Education in Ohio: 2022 Year in Review," "Ohio is a net importer of new college students by 11,647 students, the 4th highest total in the nation." This signals "both Ohio's affordability and quality." Given that 20% of the Ohio population has some college but no degree, the Department of Higher Education's "College Comeback" and "Second Chance" initiatives to award grants to that population are a welcome step in improving that issue. Ohio "currently leads the nation in the magnitude of [student] debt relief available," and the aforementioned Second Chance grants alone have awarded a total of \$2.1 million to 1,050 Ohioans at 64 postsecondary institutions as of December 31,2022. Ohio also has a "College Credit Plus" program that has "saved students and their families more than \$1 billion on the cost of tuition over the past seven years." The state of Ohio's pro-higher education policy shines through in its tuition inflation as well; while the overall inflation level has increased approximately 38.2% since 2007 and average U.S. public university tuition and fees have inflated by 85.3%, Ohio prides itself on having its public university tuition and fees not only below the U.S. average, but below overall inflation as well at 33.7%.

The population of Ohio ranks seventh in the nation with about 11.8 million people. According to the data gathered in the U.S. Census Bureau's American Community Survey, Ohio skews slightly older than the national average age of 38.2 with its own median age of 39.4. More than 75% of Ohio's population is older than 18 years of age, leaving 22.3% of the state to be minors, which is approximately the same as the nation as a whole. The population of Ohio has about the same gender ratio (males per 100 females) as the U.S. broadly, with 97.2 males per 100 females. According to the Small Business Administration, women make up 48% of workers and 41.4% of business owners. The population of Ohio has an 11% higher proportion of white people when compared to the U.S. average (79.6% white in Ohio versus 68.2% U.S. average), though approximately the same percentage of Black people (12.3% Black in Ohio compared to 12.6% nationally). The proportion of Asian and Hispanic or Latino populations in Ohio is less than the national average, with Ohio's 2.4% Asian population in contrast to the national 5.7% Asian population and a Hispanic or Latino population of 4.1% in Ohio compared

to 18.4% of the U.S. These groups make up 12.4% of business owners and nearly 20% of the workforce. Ohio has slightly proportionally more veterans than the U.S. at large, with 7.3% versus the U.S. average of 6.9%; veterans owned 7.2% of businesses.

The sons and daughters of Ohio are remarkable and representative of almost every chapter of American history. The state has earned the nickname the "Mother of Presidents" since seven U.S. Commanders-in-Chief have been born in the Buckeye State: Ulysses S. Grant, Rutherford B. Hayes, James Garfield, Benjamin Harrison, William McKinley, William Howard Taft, and Warren G. Harding (William Henry Harrison also settled in Ohio, though was born in Virginia). Annie Oakley, famed sharpshooter, was a native Ohioan. Thomas Edison and Granville Woods, both prolific inventors whose works include the telegraph, were also both from Ohio. Astronauts Neil Armstrong and John Glenn are sons of Ohio. And from Dean Martin to Steven Spielberg and Doris Day to Gloria Steinem, American culture would certainly not be the same without these influential Ohioans.

Sports teams are important business and cultural influences in Ohio, whether professional or college teams. Ohio comes in sixth in the number of professional sports teams, behind Texas but ahead of Illinois. The Cincinnati Reds and Cleveland Guardians represent the Buckeye State in the Major League of America's Great National Pastime, baseball. The Cincinnati Bengals and Cleveland Browns franchises play for Ohio in the National Football League; the Cleveland Cavaliers play basketball, the Columbus Blue Jackets claim hockey; and finally, in soccer, Ohio has the Columbus Crew and FC Cincinnati. There is, of course, the famous Big Ten college football team from Ohio State University, with the entire university generating \$15.2 billion in economic impact annually to the state.

Oil and natural gas have been good to Ohio; according to a 2021 PricewaterhouseCoopers report prepared for the American Petroleum Institute, the oil and gas industries employed roughly 375,000 people in Ohio in 2019, which amounted to 5.3% of state employment. The oil and gas industry also "provided over \$24.6 billion in wages and contributed more than \$58.7 billion to the state's economy." The report also found that "every direct job in the natural gas and oil industry generates an additional 3.8 jobs in Ohio." Natural gas is particularly promising, as the Ohio Legislature passed a law categorizing natural gas as a "green" energy, thus permitting its extraction on public lands. This pro-energy policy takes into account natural gas' properties, such as lower carbon emissions when used for electrical generation, versatility in use as a feedstock for numerous industrial processes, and empowerment for the U.S. stated goals of energy independence.

The following research and conclusions emanate from a series of meetings and discussions between the study authors and leadership of the Ohio Big Six. The study is a follow up to Northwood University's previous 2012-2018 competitiveness studies, which were conceived

and designed to take a careful and unbiased look at the issue of competitiveness with specific reference to the U.S. and Ohio economies.

The U.S., and therefore the Ohio economy, is part of a highly complex global economy which faces constant and often radical change due to factors such as falling oil prices and global unrest (see Exhibits 4 and 12). The study briefly outlines the current state of U.S. competitiveness in the global economy and then focuses on Ohio's economic performance relative to the other 49 U.S. states, the Great Lakes states and regionally within Ohio. The purpose of the study is to conduct a comprehensive analysis of the Ohio economy and evaluate its rank and performance across a number of metrics including but not limited to Gross State Product (GSP) growth, tax policy, regulatory policy, and cost of doing business.

The 2022 study focuses on competition on a national scale by state, Right-To-Work versus Non-Right-To-Work states, an expanded Great Lakes region states section, a comprehensive analysis of Ohio-based Fortune 500 companies, and their stock competitiveness and entrepreneurial activity. The study results are informative and unique and make a compelling case for bipartisan discussion, action and objective pro-business reforms.

The U.S. in a Complex Global Economy

Again, this year, we begin the study with the statement that economists fundamentally agree about the source of economic growth. There are definite reasons why some nations grow, and others don't. Robert Barro (1991) in his seminal paper "Economic Growth in a Cross Section of Countries" tried to answer that question. He studied the key economic and political factors that determined 98 countries' competitiveness that led to economic growth and standards of living. It is clear from his studies and others that economic growth is helped by investments in human capital, lower tax rate, less regulatory burden on businesses and emphasis on the overall human development matrix. According to Barro, there is a positive correlation between economic growth rate and the initial male educational attainment level, and a negative correlation exists between growth rate and fertility rate. His estimates indicated that economic growth can be significantly influenced by favorable government policies, such as enforcements of property rights and reduced government consumption expenditure. The obvious explanation is that the strong enforcement of property rights provides a strong incentive to acquire property, which leads to increased work efforts and efficient allocation of resources. In addition, he argued that government expenditures crowd out private expenditure, and since private investment expenditure is productivity enhancing it contributes to economic growth. In addition, Barro also found out that favorable terms of trade also are positively correlated with economic growth.

The most significant contribution made by Barro is the estimation of the convergence rate, which he estimated to be around 2.5% per year. This means that with a 2.5% growth rate it will take approximately 27 years to bridge 50% of the gap between the current level of output for an economy and the steady state level of output for the same economy. His estimates indicate that it will take 89 years to bridge 90% of the gap between the current level and the steady state level of output. Barro has estimated that the convergence rates for U.S. states is also around 2.5% although there is tremendous homogeneity among U.S. states in terms of government policies, institutional characteristics and choice sets which included choices in fertility and savings rates. Barro also found a significant negative relationship between inflation and economic growth. He argued that inflation creates some uncertainties about the future value of money and hence reduces savings and investments, which in turn reduces economic growth.

Barro argued that the bulk of the cross-country differential in growth rates and difference in growth rates among different U.S. states can be explained by the neoclassical growth theory, whereas the growth in the long run can be better explained by the endogenous growth theory. He also argued that most of the differences in growth rates among different U.S. states and U.S. regions can be explained by differences in bad economic policies of the government. If, however, the government focuses more on opening its economy to more global competition, educating its work force better and enforcing property rights, growth rates will converge and the gap between incomes slowly will get lower. If that is true, then the focus will shift from explaining differences in growth rates among different countries and different states within the U.S. to ways to increase productivity and shift the technological frontier to the right.

One significant, yet curious, finding of Barro is that democracy and freedom have a curvilinear impact on economic growth, indicating that at a low level of output, more freedom leads to higher growth; and after a certain level of output, more freedom reduces economic growth. Barro interpreted this finding by arguing that democracy is important in preventing dictatorial tendencies and associated siphoning of economic resources by the very few, but democracy also has the tendency to promote distributive efficiency over economic efficiency. It is important to note that Barro did not provide any empirical evidence that such tendencies exist within vibrant democracies.

It is clear that the advantages that the U.S. enjoyed in these critical investment areas vis-à-vis its competitors are slowly eroding. Also, government is becoming increasingly more important in the overall scheme of things as compared to the private sector. In addition, the federal government budget deficit and national debt have grown alarmingly high, and the financing of the deficit along with additional post-recession banking regulation has been instrumental in increasing the cost of capital, thus making it difficult for private businesses to invest in critical

areas. The cost in burden of introducing the Patient Protection and Affordable Care Act (PPACA) caused many business leaders to be indecisive and delay decisions that would lead to greater growth in the economy over the last few years (see Exhibit 14). Many economists argue that these unprecedented increases in government spending and new regulation have been the main reasons behind the relative decline in American competitiveness. In the appendix of this paper, we provide numerous tables and charts that highlight this decline in U.S. competitiveness across a variety of factors.

It is important to note that the 20th century clearly was the "American Century." The 1900s saw the United States become the world's largest, most productive and most competitive economy in history while also becoming the world leader in invention and innovation. The U.S. was the envy of the world, producing new technologies and abandoning old ones while successfully commercializing the best at a rate the rest of the world could only dream of (see Exhibit 1). While the American competitive free enterprise system produced individual giants like Ford, GM, Standard Oil and U.S. Steel and billionaires named Rockefeller, Carnegie and Ford, the educated middle class realized rapid income growth and soaring standards of living that was the U.S. hallmark during this time (U.S. Department of Commerce, 2016).

U.S. economic performance was nothing short of exceptional during the 20th century driven by inventors and innovators. The U.S. became the world's most entrepreneurial, most educated and most competitive economy in the world and remained that way throughout most of the century. This creation of millions of jobs and newly founded businesses and industries that performed at exceptional levels allowed America to shoulder the burden of World Wars I and II while realizing a 213% increase in real disposable personal income— from \$9,240 in 1950 to \$28,899 in 2010 (U.S. Bureau of Economic Analysis, 2011).

Toward the end of the 20th century grave concerns were voiced as to whether or not the U.S. could or would remain in its position of prominence atop the global economy. Income and job growth began to slow toward the end of the 20th century and has continued to slow into the 21st century (U.S. Department of Commerce, 2012). Simultaneously after the collapse of the Berlin Wall, many of the former communist countries began to appear on the global economic stage as viable competitors to the United States. Countries from Poland and Hungary to China and India began to reform their economic benchmarking to the historical success of the U.S. Over the last decade or more, evidence of a decline in American competitiveness has continued to mount. As an example, U.S. 15-year-olds ranked just 40th in math among the 66 industrialized countries that make up the Organization for Economic Cooperation and Development (OECD) countries and scored in the middle in science and reading on the Program for International Student Assessment (PISA) test given to students in almost 70 countries in 2016. The test is given every three years with the Shanghai region of China finishing number

one among the 72 countries taking the exam (see Exhibit 2). In response to this report, U.S. Secretary of Education Arne Duncan stated that "the brutal fact here is there are many countries that are far ahead of the U.S. and improving more rapidly than we are. This should be a massive wake-up call to the entire country (Bloomberg, 2010)."

In addition, according to the Congressional Budget Office and the Heritage Foundation, government at all levels in the United States consumed 7.6% of GDP by expenditures in 1902 and today consumes more than 36%. We believe less than 8% of government expenditures as a percent of GDP is unrealistically low in today's complex global economy, yet we also believe that 41% is excessively high, creating a crushing burden on business and economic growth in the United States (see Exhibit 3).

Additionally, the U.S. tax system is becoming less burdensome to U.S. competitiveness relative to the rest of the world. According to recent data from KPMG and the Tax Foundation, the U.S. no longer has the highest corporate income tax rate in the industrialized world at somewhere between 26% and 28% because it cut taxes in 2018 when many of its competitors also lowered their rates over the previous decade (see Exhibit 5). In 2022, the U.S. has a less than competitive long-term capital gains tax rate (see Exhibit 6).

In reviewing the 16 key indicators needed to enhance capital (including the number of scientists and engineers, corporate and government R&D, venture capital, productivity, trade performance and others) contained in the July 2011 Atlantic Century (Atkinson, 2011) report, the results show the U.S. ranked number four behind Singapore, Finland and Sweden.

While a fourth-place ranking doesn't appear to be too bad, additional studies and data sources paint a picture of a less nimble and less competitive U.S. economy and business environment. The 2022 Heritage Foundation/Wall Street Journal's Index of Economic Freedom measures political, prosperity and economic freedom across 10 metrics to gauge the economic success of 184 countries around the world. In 1995 the U.S. was ranked fourth in the world on the index, and in 2022 it dropped out of the top 15 (see Exhibit 7). Another measure of economic competitiveness is the highly regarded International Institute for Management Development's (IMD) Global Competitiveness Index, which consists of 323 variables and four sub-indices (Economic Performance, Government Efficiency, Business Efficiency and Infrastructure) and measures the competitiveness of nations by analyzing how they create a competitive business environment. The U.S. dropped from being ranked number one on the 1999-2000 index to number four on the 2010-2011 index behind Switzerland, Singapore and Sweden and returned to number one in the 2017-18 study due to a slowing global economy and political uncertainty around the world (see Exhibit 4-8).

U.S. competitiveness is being adversely impacted by a number of factors, including its mounting national debt which now stands at more than \$31.4 trillion and is greater than 120% of projected 2022 US GDP. The national debt of the United States took more than 205 years to reach the \$1 trillion mark, and in roughly 40 years we have increased it more than 30-fold (see Exhibit 9). According to the U.S. Department of the Treasury and the U.S. Congressional Budget Office (CBO), U.S. gross interest rate payments on treasury debt securities in 2020 was \$523 billion dollars (more than the total GDP of some of the most advanced economies in the world). It is also important to note that the debt has been serviced at a historically low average interest rate of just 1.6% (see Exhibit 11). We are concerned with the future burden of high gross interest rate payments in the United States if the economy recovers or if it enters an inflationary spiral; in either case, interest rates will rise as will the cost of servicing national debt as the average interest rate for servicing the debt is expected to be 2.2% from 2021-2030.

Many believe that the solution to the U.S. deficit problem is simply to raise taxes, especially on those in the top 1% on personal income taxes and on corporations. According to the Tax Foundation in 2017 (most recent tax data available), the top 1% of income earners paid 37.5% of total U.S. personal income taxes while the top 10% paid 68.5% (Tax Foundation, 2015). Additionally, from 2012-2015 the U.S. gained the dubious distinction of having the highest corporate income tax rate in the industrialized world, making the U.S. and the North American region less competitive (see Exhibit 11).

We are of the opinion that somewhere over the last 100 years the United States as a country has lost sight of what made it great. There is less understanding of the contributions of A) economic and political freedom and B) entrepreneurship and investment to C) business success, infrastructure development and rising standards of living. Productivity and wealth generated by a free and dynamic business sector allow for households to prosper and government to exist and operate in a vital role in an economy. All three of the macro flow variables (households, business and government) are important (see Exhibit 14). It seems to us that the mix of resource allocation among households, businesses and government needs to be closely re-examined as government is consuming a large share of U.S. GDP thus thwarting U.S. competitiveness and growth. The above is also true on a smaller scale at the state level as the 50 states that comprise the United States of America often compete with each other as well as internationally for business, human capital, and economic growth. We are guardedly optimistic that the new administration and Congress will move pro-business public policy reform in Washington, D.C. in 2022 and beyond.

Ohio in a Changing U.S. Economy

The U.S. economy's pace for invention, innovation and new business formation was staggering throughout the 20th century, and Ohio was at the epicenter of much of that growth. Inventors and entrepreneurs from Charles Kettering to the Wright Brothers did much of their work in Ohio; its location on Lake Erie and in the heart of a burgeoning industrial heartland made Ohio a hub for interstate commerce. Ohio-based companies like Sherwin-Williams, Parker-Hannifin, Progressive Insurance, American Electric Power, Proctor & Gamble, Kroger, and Marathon Petroleum and many others were complemented and supplemented by thousands of small-and medium-sized entrepreneurial organizations, making Ohio a center for business excellence.

However, Ohio has lost much of its competitive edge in the last half century, whether to lower-cost U.S. states or foreign countries. The Ohio economy needs to attract new businesses to the state or develop home-grown entrepreneurs to ensure strong economic growth and wide-scale diversification. The following analysis will shed some light on the factors impeding economic growth in Ohio. It also compares Ohio to numerous national averages and the average for U.S. Right to Work (RTW) states, U.S. Non-Right to Work (NRTW) states and Great Lakes region states. We are pleased to report that Ohio has made strong progress both on a regional and national level as evident by the coming findings in this study. Ohio has moved from an overall competitiveness rank of 24 out of 50 in our 2018 study to a rank of 13 in this 2022 study.

Population, Employment and GDP Growth in Ohio and the United States

Ohio's U.S. population net migration from 2000-2021 was among the worst in the United States with a net loss of 574,716 people. Net migration is defined as the difference in people leaving a state relative to people migrating to a state over a given period of time. The overall U.S. population net migration favored RTW states with RTW states experiencing a positive net migration average of 357,817 and NRTW states suffering an average net migration loss of 419,348. The Great Lakes region states lost 2.7 million in net migration exodus over the period (see Exhibits 15 and 16). For more complete definition of net population migration, see Appendix C.

From 1998-2021 Ohio Gross State Product (GSP) lagged the national average significantly. While the U.S. economy grew from an overall Gross Domestic Product (GDP) level of more than \$9 trillion in 1998 to just over \$23 trillion in 2021 (using current dollars), or around 160%, the Ohio economy grew by only 116% over the same period. GSP grew at an average rate of roughly 168% in RTW states while realizing a slower growth rate in NRTW states of roughly 153%. Great Lakes region states grew to 116.81% over the same period (see Exhibits 17-23).

There is good news for the Ohio and Great Lakes region over the last decade. Real Gross State Product grew at 6.1% in the Great Lakes region while it grew at 5.9% for the U.S. as a whole.

The Great Lakes region was the 4th best performing region in terms of average Gross State Product growth in 2011- 2022 and Ohio was in second place in the region in real GSP growth at 6% during this time (see Exhibits 24-27).

As one should expect, poor growth or negative growth in GSP is generally correlated with higher levels of unemployment. From 2000-2022, the average unemployment rate in Ohio was 6.14%, while the average for the United States was 5%. Average unemployment in RTW states was 5.34%, while NRTW states averaged 5.58% and Great Lakes region states averaged 6.12% (see Exhibits 28 and 29). Ohio and U.S. unemployment improved over the last decade

Employment growth in the non-farm segment of the U.S. economy from 2000-2021 averaged 23%. Ohio's job creation was low— it ranked 48^{th} out of the 50 states for job growth during this period. The average rank for job growth in RTW states over the same period was 27.4% while the average rate for NRTW states was 17.9%; The Great Lakes region states had an average rank of 6.5% (see Exhibits 30-33). It is important to note that while Ohio had low job growth and net population loss, employment did grow during this period.

Household Income Growth and Minimum Wage in Ohio and the United States

Personal income per capita growth in Ohio grew 98.9% from 2000-2021 while the U.S. average income grew at 110.78% over the same period. Personal income growth over the period grew at just over 112.21% in RTW states, at 109.1% in NRTW states and 97.99% in Great Lakes region states. Ohio outperformed the Great Lakes average since 2000 (see Exhibits 34-36).

Median income (generally for the head of household) is often used as a benchmark income to show growth and demonstrate competitiveness. Ohio lags the national, Great Lakes region, and RTW averages in 2021. NRTW states have higher average incomes, but the margin is narrowing relative to RTW states due to more rapid income growth and GSP growth in RTW states over the past decade. Ohio ranked 38th in overall median household income in 2021 (see Exhibits 37-38).

Minimum wage rates are often considered to be a barrier to entry for young and/or unskilled workers who either lack necessary skills or job experience or both. The U.S. federally mandated minimum wage floor is \$7.25; thus, no state may set its minimum wage below this rate. The Ohio minimum wage in the 2018 study was \$8.30 and has risen to \$8.80 in 2021, one cent above the average for the Great Lakes region, \$.82 above the RTW states average, while \$.58 below the national average and \$6.56 below the NRTW states average (see Exhibits 39 and 40).

Assessing the Cost of Government in Ohio and the United States

Tax burdens, especially on business, have a generally negative effect on job creation, job growth and new businesses attraction. The average state and local income tax burden as a

percent of income in Ohio in 2020 was 9.13%. The average in RTW states is 8.8% while the average in NRTW states is 10.2% and the Great Lakes region states average 9.3% (see Exhibits 41 and 42). The average combined state and local tax rate on corporations in Ohio in 2021 was the best in the nation at 0.0%, significantly better than the national average of 6%, the NRTW state average of 7.2%, and the Great Lakes region average of 5.7% (see Exhibits 43-45).

Like the federal government and many other states, Ohio's state debt as a percent of Ohio GSP has increased since the 2018 study and is up to 13.63%, still lower than the U.S. average of 14.61%. This compares to 13.5% on average in RTW states, 15.9% in NRTW states and 15.2% in Great Lakes region states (see Exhibits 49-50). State debt per capita in Ohio is relatively low and has remained about the same compared to 2018, staying at \$2,853 per capita, with the U.S. average at \$3,751, the NRTW state average at \$5,266 and the Great Lakes region states at \$3,751. However, the RTW average is considerably lower at \$2,442. Ohio's rate of per capita debt is still among the most impressive in the country, at 17th best (see Exhibit 51 and 52). In examining state debt as a percent of tax revenue, Ohio fared well with the national average at 119.13% and the Ohio average at 99.45% (a decrease of more than 15% since 2017), while RTW states' debt as a share of tax revenue was just under 89%, NRTW states average more than 154% and Great Lakes region states averaged 116.68% (see Exhibits 53 and 54). Ohio's debt service as a share of tax revenue is 6.13% and is below the Great Lakes region states average of 7.17%. Additional factors will be introduced later in the study to show the greater tax related burden on businesses in Ohio (see Exhibits 55 and 56).

Ohio's state liability ranking was 35 out of 50 in 2022 with RTW states' average rank at 26.9 and NRTW states at 23.9 (see Exhibits 57 and 58). The effects of greater efficiencies and productivity at the governmental level have allowed the state to see a reduction in the number of government employees at all levels over the past decade. Ohio, as of 2021, had 661 government employees per 10,000 people, ranking it 13th best in the country. This is a slight decrease from the 2018 study when Ohio had 690 government employees per 10,000 people (see Exhibits 59 and 60).

Looking at state and local government employees alone, Ohio ranks 15th among the 50 states, almost equal to the Great Lakes region states average and below the U.S. and RTW state averages (see Exhibits 61 and 62).

Government operating efficiencies notwithstanding, Ohio received the 38th most federal bailout funds per capita as of 2019 with \$27.52 per capita, lower than the national, Great Lakes region states, RTW states, and NRTW states averages (see Exhibits 63 and 64).

Cost of Key Goods and Services in Ohio and Nationally

The cost of doing business in Ohio is generally low. The median average price of an annual automobile insurance policy in Ohio is the lowest in the nation with \$1,023, while the national average is \$1,644. The RTW average is \$1,690, while the NRTW average is \$1,591 and the Great Lakes region average is \$1,589. The cost of this insurance figures out to be just 1.63% of household family income to purchase insurance, putting Ohio in 8th place and not far behind the best bargain of 1.46% of household family income in Idaho (see Exhibits 65-68).

Ohio has below average prices for retail electricity, residential natural gas, and commercial natural gas prices, though has higher than average gasoline taxes and industrial natural gas prices. Ohio is below the national average for electricity cost relative to all metrics for electricity per unit in 2022. However, Ohio's 2022 gas taxes are above the national, NRTW, and RTW state averages, but below the Great Lakes region state averages with Ohio's gas taxes being the 37th lowest in the nation. In residential natural gas pricing, Ohio sits at 20th place, above the Great Lakes region states average but below the U.S., RTW, and NRTW states averages. In commercial natural gas prices, Ohio has the 3rd lowest prices, below the Great Lakes region, U.S., RTW, and NRTW states averages. However, when it comes to industrial natural gas prices, Ohio sits in 41st place for lowest prices and has higher prices than the Great Lakes region, U.S. average, and RTW states averages, though slightly lower than the NRTW states average (see Exhibits 69-78).

Finally, the average insurance trust expenditure in Ohio is high and sat at \$1,780 per capita in 2021. The national average has increased to \$1,369 with the Great Lakes region average cost increasing from \$948 per capita in 2017 to \$1,398 in 2021 (see Exhibits 79 - 82).

Competitiveness Metrics in Ohio and the United States

In this section, we have attempted to compile a number of measurement tools related to the business environment and business competitiveness of a state and the subsequent rankings. We have broken them down to compare Ohio with RTW and NRTW states.

We looked at a study by *Town and Country Magazine*. It noted the top 50 destinations for business and leisure travel in 2022, and Ohio had one city in the top 50 (see Exhibit 83 and 84). Also, the Kauffman Foundation ranked states according to four key indicators on its Kauffman Early-Stage Entrepreneurship (KESE) Index: rate of new entrepreneurs, opportunity share of new entrepreneurs, startup early job creation, and startup early survival rate. The national average was 0.6 and the Ohio average at –1.37. The RTW state average was 0.97, the NRTW state average was 0.17, and the Great Lakes region was –1.23 (see Exhibits 85 and 86). In this study we were able to find additional data on establishment births and deaths in 2020. Ohio did quite well in 2020 for business births, having more start-ups than the Great Lakes region average, the national average, the RTW states average, and the NRTW states average. This was

almost true in 2017 as well, when Ohio beat the national average, the Great Lakes region states average, and RTW states average, and only slightly behind the NRTW states average. From 2000-2020, Ohio ranked 50th in business establishment growth while ranking 2nd best in retaining existing businesses (see Exhibits 87-94).

Professors from the University of Warwick in England and Hamilton College in New York completed some path-breaking work trying to measure happiness and quality of life published in the journal *Science*. We took their survey rankings from 2022 and compared Ohio to RTW and NRTW states and discovered the following. In 2022, Ohio ranked 38th happiest, unfortunately down from 20th in 2017 (see Exhibits 95 and 96).

The American Legislative Exchange Council (ALEC) annually ranks states on economic performance considering seven factors ranging from corporate tax rates and GSP growth to non-farm payroll growth and population growth. We took the 2022 score on several variables, and Ohio ranked at 31st in economic performance with the average ranking for the Great Lakes region at 32.8, RTW states average ranking of 21.1 and NRTW states averaging ranking of 30.7. ALEC ranked Ohio in the top 20 states for future economic growth (see Exhibits 97 and 98).

We then took the *Forbes Best States for Business Index* and broke it down to compare Ohio to RTW and NRTW states. The Forbes Index considers seven variables ranging from business costs and the regulatory environment to the economic climate and a state's growth prospects. Ohio ranked 9th overall out of 50 with 1 being the highest and 50 being the lowest.

The Great Lakes region average according to the Forbes Index is 17; the RTW states average is 27.6 and NRTW states measured 23.1 (see Exhibits 99 and 100).

In this study, we again did a similar analysis with data from the *2022 CNBC Index of America's Top States for Business*. The 10 general variables used by CNBC range from education and infrastructure, to cost of living and cost of business. Ohio has fallen from its rank of 10th in 2021 to its current rank of 15th in 2022 (50th being least favorable) with RTW states averaging just under 23 and NRTW states averaging just over 28 (see Exhibits 101 and 102).

The Northwood University Competitiveness Index

In this study, Ohio shows strong improvement in many measures of competitiveness mentioned earlier, ranging from happiness and business climate to economic performance in general. To define the combined effects of our data, we took the roughly 200 variables in our study for all 50 states and conducted a factor analysis to find five categories or aggregate factors.

Unlike many other indices where the data and/or categories are assigned weights by the researchers, the Northwood Index assigns weights based on factor analysis. The weights are market sensitive since they change with changes in the economic conditions, and the indices are therefore subject to change as the values of our data change over time. Thus, the model delivers an overall ranking for a state, provides evidence of strengths and weaknesses relative to other states by category and the weights assigned in each category by the model may be useful in prioritizing efforts to improve a state's relative competitiveness.

The Factor Categories and the key variables that influenced each factor are:

Factor 1 - General Macroeconomic Environment – considers general measures of statewide economic health such as unemployment rates, labor force participation rates, per-capita income and life-satisfaction (another measure of well-being in addition to per-capita income).

Factor 2 - State Debt and Taxation – considers state debt per capita, cost of living and tax burden per capita (tax burden considers state sales taxes, selective taxes, license taxes, corporate income taxes and state income taxes).

Factor 3 - Workforce Composition and Cost – considers percentage of the working population that is part of a union, percentage of the private working population that is a member of a union, the percentage of the public working population that is a member of a union and cash payments to beneficiaries (including withdrawals of retirement contributions) of employee retirement, unemployment compensation, workers' compensation and disability benefit social insurance programs.

Factor 4 - Labor and Capital Formation – considers employment growth, population growth, migration and organizational birth and death data.

Factor 5 - Regulatory Environment – represents a composite of other indices that consider the business friendliness of a state's regulatory framework/environment.

Based on the most current available data, Ohio's economic performance in the five categories is:

Exhibit 118: Ohio's Economic Performance Ranking (2022-2014 Data)

| | 2022 | 2018 | 2014 |
|--|------|------|------|
| NU State Competitiveness Index: Ohio | 13 | 24 | 31 |
| Factor 1 – General Macroeconomic Environment | 36 | 21 | 26 |
| Factor 2 – State Debt and Taxation | 22 | 42 | 19 |
| Factor 3 – Workforce Composition and Cost | 8 | 28 | 41 |
| Factor 4 – Labor and Capital Formation | 3 | 10 | 40 |
| Factor 5 – Regulatory Environment | 18 | 37 | 29 |

Source: Northwood Competitiveness Index 2014-2022

Overall, Ohio ranks 13th out of the 50 states in the Index. Ohio has seen significant improvements in factors related to Debt and Taxation, Workforce Composition and Cost, Labor and Capital Formation, and Regulatory Environment, though factors related to General Macroeconomic Environment worsened since 2018. A careful analysis of factors 2, 3, 4, and 5 coupled with sound public policies designed to address the issues in factor 1 will enhance Ohio competitiveness in the future (see Exhibits 106-119).

The factor analysis again shows Ohio improving in the factors of Workforce Composition & Cost and Labor & Capital Formation. GSP growth in Ohio improved since the 2018 study, with a 6% real GSP growth rate from 2019-2021 compared to a 3.5% nominal GSP growth rate from 2011-2017. Ohio's workforce composition and cost remains among the best nationally, sitting in 8th place compared to the Great Lakes region average 21st place. The 2022 *Kauffman Indicators of Entrepreneurship* shows Ohio behind the Great Lakes region average and the national average. The following is additional analysis of Ohio's competitive environment.

Additional Data on State Business Climate

The *State Business Tax Climate Index* is produced by the Tax Foundation, one of this country's leading fiscal policy think tanks. The index is a measure of how each state's tax laws affects economic performance. An overall index rank of 1 means the state's tax system is most favorable for business; a rank of 50 means least favorable. Rankings are weighted and do not average across to total. The chart depicts an improving climate for business in Ohio with an overall rank of 37th in 2023, up from 45th in 2018 (see Exhibit 105).

An Economic Snapshot of Key Great Lakes Region Cities

Using the most current data available, we took a close look at how key cities in the Great Lakes region have functioned since 2020. We looked at seven cities from the five Great Lakes region states including Ohio cities Cincinnati, Columbus, and Cleveland. Ohio's cities sit in the middle of the pack in terms of economic growth from 2020-2021, above cities like Milwaukee but below Indianapolis and Detroit. As growth slowed down for the Great Lakes region in 2022, Ohio cities like Columbus and Cincinnati took the lead (see Exhibit 120).

An Economic Snapshot of Key Ohio Metropolitan Areas

Again, with the 2022 study, we analyzed of Gross State Product by key metropolitan areas across the state of Ohio. Ohio's real Gross State Product for 2022 was \$615 billion. To put Ohio's major metropolitan areas into perspective, if metropolitan Columbus was a country, it would be the 60th largest economy in the world, similar in size to Morocco; Cincinnati's metropolitan area would be 59th in the world and roughly the size of Kuwait; the metropolitan region of Cleveland would be the 61st in the global economy (see Exhibit 122-126).

Exhibit 122: Metropolitan to Global GDP 2022

| Ohio Metropolitan Region | State GDP Rank 2021 | | Roughly the Size of | Global Rank | Projected GDP Growth 2020-23 | |
|------------------------------------|------------------------|-------|------------------------|-------------------|------------------------------------|------------------|
| Кевіоп | Rank | 2021 | 3120 01 | Rank | Rate | State Rank |
| Akron | 5 th | 40.1 | Latvia | 100 th | 23.8% | 12 th |
| Canton-Massillon | 8 th | 19.6 | Palestine | 121 st | 25.0% | 8 th |
| Cincinnati (OH, KY, IN) | 1 st | 165.2 | Kuwait | 59 th | 25.2% | 7 th |
| Cleveland | 3 rd | 144.9 | Angola | 61 st | 24.4% | 10 th |
| Columbus | 2 nd | 151.0 | Morocco | 60 th | 27.7% | 2 nd |
| Dayton | 4 th | 48.3 | Uganda | 91 st | 21.9% | 13 th |
| Huntington-Ashland (WV, KY, OH) | 9" 16.9 | | Equatorial Guinea | 132 nd | 27.6% | 3 rd |
| Lima | 11 th | 8.9 | Kosovo | 155 th | 24.7% | 9 th |

Source: U.S. Bureau of Economic Analysis (BEA), World Bank and McNair Center Data (2023)

Exhibit 123: Metropolitan to Global GDP 2022

| Ohio Metropolitan Region | State Rank | GDP 2021 | Roughly the Size of | Global Rank | Projected GDP Growth 2020-23 | |
|-----------------------------|------------------------|-----------------------------------|------------------------|-------------------|------------------------------------|-------------------------|
| Region | Kank | 2021 | 3126 01 | Kank | Rate | State Rank |
| Mansfield | 13 th | 5.2 | French Polynesia | 166 th | 25.5% | 5 th Tied |
| Steubenville (WV, OH) | 12 th | 5.9 | Maldives | 163 rd | 24.1% | 11 th |
| Springfield | 14 th | 5.1 | 5.1 Fiji 1 | | 25.5% | 5 th Tied |
| Toledo | 6 th | 37.6 | Zimbabwe | 103 rd | 26.4% | 4 th |
| Wheeling (WV, OH) | 10 th | 10.3 | Mauritania | 151 st | 30.0% | 1 st |
| Youngstown-Warren | 7 th | 22.6 | Gabon | 117 th | 21.4% | 14 th |
| Ohio | N/A | Real: \$615 B Nominal: \$736 B | Poland | 23 rd | 26.8% | N/A |

anneal I.C. Britani, af Fannamia Anahisia (BEA). Wanda Bank and Adaktais Cantas Bata (2022)

Comparisons of Key Data from 2014, 2016 and 2018 Studies to 2022 Study

Ohio is showing a strong rebound when comparing our 2022 study to our 2018 study. Five of the nine key variables outlined in this year's Executive Brief have shown some or much improvement (Variables 1, 2, 4, 5, 8) in 2022, while the other factors outline areas for concern or much improvement (Variables 3, 6, 7, 9). It should be noted that Ohio has abundant natural gas and a strong natural gas industry, the sixth most productive in the U.S. Its commercial and residential natural gas prices are below the national average, though when it comes to industrial natural gas, Ohio's prices remain high. Regarding automobile insurance, Ohio has the lowest costs in the country (see Exhibit 121).

Exhibit 121: Comparison of Key Ohio Data from 2014 – 2022 Studies

| | 2014 Study | 2016 Study | 2018 Study | 2022 Study |
|---------------------------------|------------|------------|------------|------------|
| Average Personal Income | 2000-2013 | 2000-2015 | 2000-2017 | 2000-2021 |
| Per Capita Growth | 36.9% | 51.9% | 60.0% | 98.89% |
| Constitute Design of Constitute | 1998-2013 | 1998-2015 | 1998-2017 | 1998-2021 |
| Gross State Product Growth | 61.4% | 73.6% | 85.3% | 116.0% |
| LLC Demodetion Not Minution | 2001-2013 | 2000-2015 | 2000-2017 | 2000-2021 |
| U.S. Population Net Migration | -438,589 | -488,129 | -523,245 | -574,716 |
| II.C. Franciscon Corrects | 2001-2012 | 2000-2014 | 2000-2017 | 2000-2017 |
| U.S. Employment Growth | -2.0% | 0.4% | 3.5% | 3.5% |
| Total Government Employees | 2013 | 2015 | 2017 | 2021 |
| Per 10,000 People | 688 | 686 | 690 | 661 |
| The Kauffman Index of | 2013 | 2016 | 2018 | 2022 |
| Entrepreneurial Activity | 200 | 240 | 230 | -1.37 |
| In decator National Cas Brians | 2013 | 2016 | 2018 | 2022 |
| Industrial Natural Gas Prices | \$ 6.36 | \$5.14 | \$7.13 | \$10.47 |
| Median Price of Annual Car | 2014 | 2016 | 2018 | 2022 |
| Insurance Policy | \$ 926 | \$ 900 | \$ 944 | \$1,023 |
| Northwood University | 2014 | 2016 | 2018 | 2022 |
| Competitiveness Index | 31 | 30 | 24 | 13 |

Source: Northwood Competitiveness Index (2014-2022)

Comparison of Key Ohio Fortune 500 Stocks

Ohio's Fortune 500 companies on average outperformed the three major stock indices over the past decade; from 2009 to 2022, Ohio-based firms such as Sherwin-Williams, Progressive Insurance, and Parker-Hannifin have seen stock price increases of 1236%, 998%, and 582%, respectively. The Dow Jones Industrial Average over that same period only enjoyed a 216% increase.

Great Lakes Region Personal Income Growth by State in 2022

By the end of 2021, a key indicator of Ohio's economic comeback was growth in personal income.

Exhibit 128: Real Per Capita Personal Income Growth 2010 - 2021

| Year(s) | Ohio Growth Rate | National Rank | Great Lakes Region Rank | U.S. Growth Rate |
|---------|------------------------|-------------------------|----------------------------|---------------------|
| 2018-19 | 1.6% | 43 rd | 4 th | 3.0% |
| 2019-20 | 7.3% | 10 th | 2 nd | 5.1% |
| 2020-21 | 1.7% | 40 th | 4 th | 3.2% |
| | | | | |

Exhibit 154: Great Lakes Region Personal Income Per Capita Growth (2010-2020)

| Great Lakes Region | Personal Income Per Capita 2010 (in Millions) | Personal Income Per Capita 2020 (in Millions) | Percent Change | Regional Rank |
|-----------------------|---|---|-------------------|------------------|
| Illinois | \$ 535,464 | \$ 852,083 | 59.13% | 5 th |
| Indiana | \$ 227,692 | \$ 384,526 | 68.88% | 1 st |
| Michigan | \$ 347,723 | \$ 439,362 | 63.29% | 2 nd |
| Ohio | \$ 419,570 | \$ 567,797 | 59.70% | 4 th |
| Wisconsin | \$ 219,628 | \$ 351,624 | 60.10% | 3rd |

Source: U.S. Bureau of Economic Analysis (2020)

Conclusion

We added numerous slides to the end of the study, including rankings produced by *CEO Magazine*, extensive cost of living data, unique analysis of Ohio's 13 metropolitan areas and a more thorough analysis of tax and GDP data. For the first time with the Ohio Economic Competitiveness Study, we've included a slide on the U-HAUL index, the Big Mac Index, an analysis of factors used to select top convention destinations, and a comparison of top publicly traded Ohio-based companies' performance relative to the Dow Jones Industrial Average since The Great Recession. The 2022 study has more than 160 slides which are designed to complement and supplement the study relative to 2017.

It is important to highlight the large and expanding role of Ohio in this highly integrated global economy. Ohio's GSP is slightly larger than the GDP of the country of Poland, which would make Ohio the 23rd largest economy in the world. This study paints a much rosier picture of Ohio's competitive position relative to most other U.S. states since the initial 2012 study was released. Ohio's ranking on *The Northwood University Competitiveness Index* of 13th indicates that although Ohio has made tremendous progress over the last seven years, it has room for improvement and reason for optimism in the future.

The research contained in this study should, however, serve as a guidepost and tool for benchmarking for Ohio public policy leaders. For many years, Ohio was the economic catalyst for much of the U.S. economy, being one of the top 5 largest manufacturing states in the country, providing much of the manufacturing firepower along with Michigan to turn the tide of WWII.

The 2022 Study clearly notes that there has been tremendous economic progress in the state of Ohio over the last decade. Ohio has been a leader in natural gas and oil exploration and production, high tech and semiconductor manufacturing, and has been a low-cost state for general cost of living and automobile insurance. In addition, Ohio's two largest cities, Cincinnati and Columbus, have shown strong growth potential over the last ten years, in areas ranging from business tourism and technology to exports and transportation. Ohio is blessed: A) with exceptional institutes of higher learning, graduating highly educated white collar workforces, B) a highly skilled and productive blue collar workforce, given Ohio's long and productive experience in the automotive industry, C) part of the Great Lakes water network, the epicenter of the world's largest deposit of fresh water, D) a gateway of waterway transportation for the Great Lakes region, the Mississippi and to Ontario, Canada, E) a hub for rail, trucking and air transportation, F) home to many of the world's leading manufacturing and technology companies, and G) is currently realizing an energy boom via safe oil and natural gas exploration and production.

Ohio has made it through the Great Recession and COVID-19 and is showing continuing signs of an economic rebound and growth. There is no doubt that Ohio is continuing on the comeback path but has not yet arrived. Can Ohio return to the position of greatness it once occupied in the U.S. business structure? The answer is unequivocally yes, but only if Ohio can continue to adopt growth-friendly public policies. Ohio must continue to set its sights high and benchmark the best economic and political practices of this country's top performing states.

The good news on the Ohio economy continues and is incorporated in this year's study. The Ohio economy is not only improving but doing so across a broad-based range of businesses as noted by the leading Ohio-based Fortune 500 companies' stock growth in recent years as well as Ohio's impressive improvement on business rankings from *CEO Magazine* and Forbes to ALEC and CNBC. Ohio must continue to be open to new ideas, change and improvement while celebrating its successes and strengths.

Ohio ranks 20th nationally in state GDP growth since 2010. So far in 2022 Ohio ranks 17th in overall state job growth, but 45th in per capita job growth. Ohio saw an impressive decline in unemployment from the peak of the COVID recession to date. Ohio's unemployment rate fell almost 10 points from May 2020 (13.7%) to December 2022 (4.2%).

The comeback of the Ohio economy is a testimony of its resilience, and that resilience comes from Ohio's competitive spirit. It is incumbent on Ohio's lawmakers to stoke that spirit with a pro-business, tax-friendly environment where free-market instincts can soar high to regain Ohio's former glory.

A 2022 study from the Ohio Chamber of Commerce recommended various regulations to make the state more business friendly. The recommendations included cutting regulations through various means, whether the current rule requiring state administrative agencies to cut two regulations for every one regulation added, or continuing promotion of regulation reviews and cuts through the existing Common Sense Initiative Office and the Cut Red Tape Ohio programs. Another recommendation by the Chamber of Commerce study was the mitigation of lawsuit abuse against small businesses and individuals through requiring clear and explicit causal links between alleged harm and alleged misconduct. The Chamber of Commerce study also recommended standardization of occupational licensing by requiring individuals to only need to create one single profile with the Ohio Secretary of State which would automatically funnel the appropriate information to the necessary licensing agencies. Additional recommendations consist of making the exact process for licensing applications more transparent, including costs and timing, as well as limiting licensing requirements to occupations necessary to protect the public and joining more interstate compacts for occupational licensing reciprocity.

A recent Miami University of Ohio analysis of Ohio's taxation structure found clear links between lower tax rates and accelerated economic growth and improved labor markets. Unfortunately, the study also took note of Ohio's potentially unfriendly business tax environment by its relatively high variation of tax rates. The Tax Foundation's ratings of Ohio showed considerable stagnation and little improvement in the last few years; Ohio improved slightly from an overall rank of 41st out of 50 in 2018 to 37th in 2019, where it has remained since.

However, there is reason to be optimistic about Ohio's future. Federal industrial policy such as the CHIPS Act will likely benefit Ohio's burgeoning semiconductor industry as the state prepares to become America's "Silicon Heartland." A 2022 study sponsored by The Empowerment Alliance and published by the McNair Center at Northwood University details the potential of natural gas, and the strong natural gas industry in Ohio leaves it poised to take advantage of that resource's potential in myriad sectors— from electricity generation to use as a feedstock in other products. With regulatory, tax, and licensure reforms, Ohio could become a seedbed for new economic growth in the high-tech manufacturing and energy industries.

Ohio's improvement on the Northwood University Competitiveness Index has been solid since 2018 and is to be lauded. However, it is important to understand that state policy can only go so far in driving a state economy forward in today's complex global economy. The U.S. federal government still takes a lion's share of income taxes placed on businesses and individuals and determines much of the regulatory burden faced by households and commerce in America today (see Exhibit 3). Not only must Ohio continue to compete against an ever-changing, aggressive tax policy from other states trying to attract new business, but it must also compete against international competitors whose federal tax policies are often more attractive as well.

The United States is still the strongest and most vibrant economy in a world rattled with challenges, complexities and much uncertainty. It is a country that is no longer burdened with the highest corporate income tax in the industrial world yet has a national debt that is above \$20 trillion (roughly 106% of GDP) and a regulatory environment that is improving yet still presents a higher than needed cost of doing business relative to many other countries. These and other factors have slowed U.S. growth for nearly a decade with U.S. GDP growth averaging less than 2% from 2011-2016, while its historic yearly average growth rate since World War II is 3.23% (see Exhibit 23). Ohio's economic comeback has been and continues to be impressive. If Ohio is to realize significant growth in the future, policy makers in Columbus will need congruent policies from Washington; policies that will complement and supplement pro-growth and pro-business strategies at the state level, such as federal tax and regulatory reform.

We believe Ohio's single biggest challenge to greater economic competitiveness is the level of taxation and the complexity of the tax structure in the state of Ohio. We have provided the

following study which reveals some of the issues thwarting economic competitiveness within the state of Ohio as well as when ranked against a number of peer states.

Analyzing a Complex Ohio Tax Structure

This empirical analysis explores the impact of state and local income tax, state and local general sales tax, property tax, and total taxes paid at the county level from 2015-2019 on the economic competitiveness of Ohio communities as compared across Ohio's 88 counties and nine peer states (Georgia, Illinois, Indiana, Kentucky, Michigan, Missouri, North Carolina, Pennsylvania, West Virginia).

The taxes were divided by county population to obtain per capita taxes (dollars). Average tax rates (percentage) were computed as 100 times ratios of taxes to county gross domestic product (GDP). The study considered three economic measurements: the GDP ratio to population, the annual growth rate, and the unemployment rate. Key takeaways from the study include the following:

1. Ohio has a relatively high per capita tax but a relatively low tax rates compared to the other nine states in the study. Among the ten states, Ohio has the third highest per capita state and local income tax (\$384) after Indiana (\$389) and Pennsylvania (\$422) (PIT). Ohio also has the third highest per capita property tax (\$207) after Michigan (\$233) and Pennsylvania (\$306) (PPT), and the third highest per capita state and local total tax (\$558) after Michigan (\$561) and Pennsylvania (\$684) (PTT). The full tax report is attached as Appendix B.

| State | PA | IN | ОН | KY | MI | wv | NC | GA | IL | МО |
|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| PIT | 422 | 389 | 384 | 360 | 343 | 292 | 250 | 238 | 159 | 116 |

| State | PA | MI | ОН | IL | IN | GA | NC | KY | wv | МО |
|-------|-----|-----|-----|-----|-----|-----|-----|----|----|----|
| PPT | 306 | 233 | 207 | 118 | 110 | 107 | 100 | 99 | 55 | 41 |

| State | PA | MI | ОН | IN | KY | wv | GA | NC | IL | МО |
|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| PTT | 684 | 561 | 558 | 483 | 459 | 343 | 247 | 224 | 171 | 108 |

Nevertheless, in terms of tax rates, Ohio is only ranked sixth for average state and local income tax rate (RIT), sixth for average property tax rate (RPT), and seventh for average state and local total tax rate (RTT). See Table 5 of final report. **The full tax report is attached as Appendix B.**

| State | GA | кү | NC | IN | MI | ОН | wv | PA | МО | IL |
|-------|------|------|------|------|------|------|------|------|------|------|
| RIT | 1.28 | 1.24 | 1.23 | 1.03 | 0.96 | 0.89 | 0.88 | 0.87 | 0.84 | 0.77 |

| State | IL | MI | PA | GA | NC | ОН | KY | IN | МО | wv |
|-------|------|------|------|------|------|------|------|------|------|------|
| RPT | 0.68 | 0.66 | 0.64 | 0.58 | 0.51 | 0.47 | 0.33 | 0.29 | 0.29 | 0.17 |

| State | GA | NC | MI | KY | PA | IL | ОН | IN | МО | wv |
|-------|------|------|------|-----|------|------|-----|-----|------|------|
| RTT | 1.88 | 1.71 | 1.61 | 1.6 | 1.45 | 1.42 | 1.3 | 1.3 | 1.19 | 1.06 |

2. Ohio has a high variation of tax rates across counties that may lead to a tax-unfriendly business environment relative to the peer states in the study. Ohio ranked second for the highest variation of state and local income tax (RIT), third for the highest variation of state and local total tax rate (RTT), fourth for the highest variation of property tax (RPT), and tenth for the highest variation of state and local sales tax (RST). The greater taxing authority granted Ohio political subdivisions than the taxing authority given political subdivisions of the respective peer states in the study may contribute to an unfriendly Ohio tax environment. See Table 6 of final report. The full tax report is attached to this larger document as Appendix B.

| State | KY | ОН | IL | МО | GA | IN | wv | NC | PA | MI |
|-------|-----|------|-----|------|------|------|------|------|------|------|
| RIT | 0.9 | 0.83 | 0.8 | 0.77 | 0.75 | 0.75 | 0.74 | 0.72 | 0.71 | 0.67 |

| State | IL | KY | wv | ОН | МО | IN | PA | GA | NC | MI |
|-------|------|-----|------|------|------|------|------|------|------|-----|
| RPT | 1.11 | 1.8 | 1.03 | 0.99 | 0.99 | 0.89 | 0.89 | 0.78 | 0.74 | 0.7 |

| State | wv | КҮ | IN | IL | МО | GA | MI | PA | NC | ОН |
|-------|------|------|------|------|------|------|------|------|------|------|
| RST | 1.23 | 0.94 | 0.88 | 0.86 | 0.85 | 0.84 | 0.82 | 0.79 | 0.75 | 0.64 |

| State | IL | KY | ОН | МО | PA | IN | wv | NC | GA | MI |
|-------|----|------|------|------|------|------|------|------|------|------|
| RTT | 1 | 0.99 | 0.97 | 0.89 | 0.87 | 0.86 | 0.85 | 0.81 | 0.81 | 0.77 |

3. Property tax plays a more significant role than state and local income taxes in explaining the variation in taxes across Ohio counties. Additionally, the data indicates that areas with high development report higher property tax rates. This coupled with the great variation in taxes across Ohio's 88 counties may lead to a tax-unfriendly business environment relative to the peer states in the study.

From 2015-2019, across all 88 Ohio counties, summary statistics indicate the average State and Local Income Tax rate of 0.89% is almost double the average property tax rate of 0.47%. The state and local income tax and property tax dwarf the state and local general sales tax, for which the average rate is only 0.02%.

In terms of magnitude, the state and local income tax dominates other taxes by contributing to around two-thirds of the state and local total tax (0.89/1.3=.68). The state and local sales tax is negligible (0.02%). Nevertheless, regarding variability, the property tax dominates the other two taxes. The ratio of standard deviation to mean (coefficient of variation) is 0.79 for property tax, 0.62 for state and local income tax, and 0.5 for state and local sales tax. In other words, the variation in taxes across counties is attributed to the property tax more than the income and sales taxes. See Table 3 of final report. **The full tax report is attached to this larger document as Appendix B.**

The five counties with the highest average property tax rates are Delaware (2.13%), Geauga (1.83%), Fairfield (1.34%), Warren (1.32%) and Medina (1.29%); the five counties with the lowest property tax rates are Monroe (0.09%), Fayette (0.1%), Harrison (0.1%), Gallia (0.1%), and Adams (0.11%).

| | RPT | | RPT |
|----------|------|-----------|------|
| Monroe | 0.09 | Medina | 1.29 |
| Fayette | 0.1 | Warren | 1.32 |
| Harrison | 0.1 | Fairfield | 1.34 |
| Gallia | 0.1 | Geauga | 1.83 |
| Adams | 0.11 | Delaware | 2.13 |

This study does present some limitations.

- Ohio tax rates are computed as ratios of taxes to GDP and can be interpreted as
 "average tax rates. "They are not marginal tax rates or effective tax rates. For several
 reasons, it is difficult to obtain a national dataset of effective tax rates at the county
 level across states.
- Ohio statistical analysis of average tax rates and local economy summarized in Table 4 only indicates correlation rather than causation. Numerous factors drive the local economy, and tax is just one of them.
- We do not have a national dataset for tax credits such as the \$475 million job creation tax credit offered by Ohio to Intel as the company plans to build a \$20 billion semiconductor plant in Licking County. Those tax credits can be a decisive factor for local economic competitiveness.

The attached report, Appendix B, expounds further on the aforementioned limitations.

We strongly recommend Ohio continue to focus on economic growth in general, with close attention paid to its chip and semiconductor sectors as well as encouraging additional growth in oil and natural gas exploration. With Ohio being the home of eight U.S. presidents, four of the country's great zoo's, three of the country's top amusement parks, numerous professional sports teams, a burgeoning wine industry, the pro football Hall of Fame, top medical schools and the Cleveland Clinic; Ohio is a destination for travel and tourism of all kinds; seems to be an opportunity for economic growth. Our number one recommendation is Ohio needs to take a long and thoughtful look at the complexity and structure by which taxes are administered at numerous levels across the state. We concluded our study with a microanalysis of many of the challenges the current Ohio tax structure presents to business and Ohio's ability to compete on a national level. We encourage business leaders and the Ohio Legislature to have an open, frank and friendly discussion as to how the Ohio tax structure can become more simplified and business friendly.

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All additional sources of data are referenced on the charts contained in this study.

Appendix A

In Depth Economic Competitiveness Study Exhibits

Exhibit 1: Economic Cycle of Human Progress

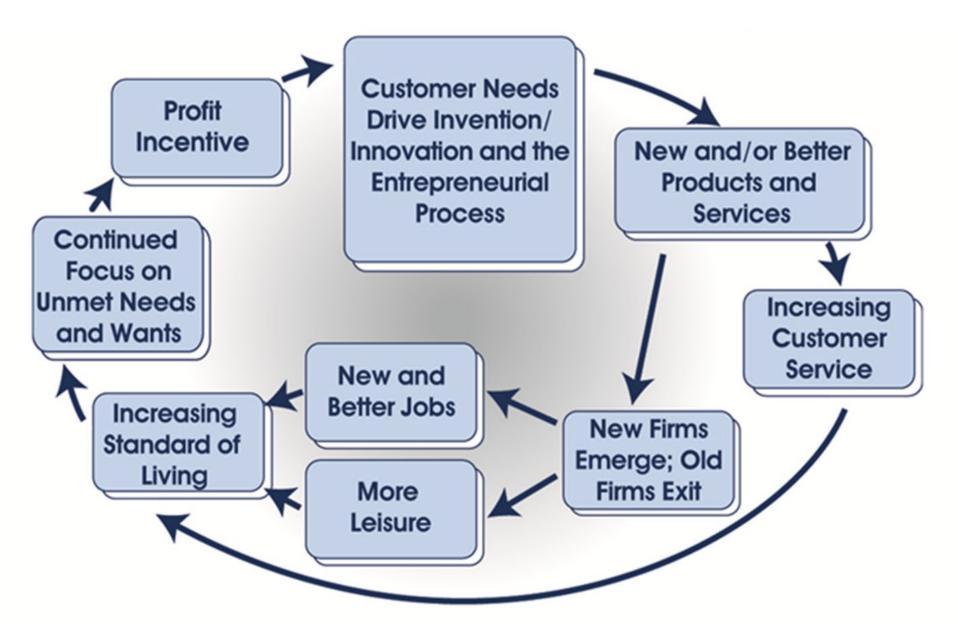


Exhibit 2: World Education Rankings (2018)

| Country | Reading | Math | Science |
|----------------|---------|------|---------|
| Canada | 2 | 7 | 5 |
| Finland | 3 | 11 | 3 |
| France | 18 | 20 | 20 |
| Germany | 15 | 15 | 11 |
| Japan | 10 | 1 | 2 |
| Netherlands | 21 | 3 | 12 |
| South Korea | 5 | 2 | 4 |
| Switzerland | 23 | 6 | 18 |
| United Kingdom | 11 | 13 | 9 |
| United States | 9 | 31 | 13 |

Sources: The Programme for International Student Assessment (PISA) and the Organization for Economic Cooperation and Development (OECD, 2023)

Exhibit 3: Government Expenditures as a Percentage of GDP

(billions of current dollars)

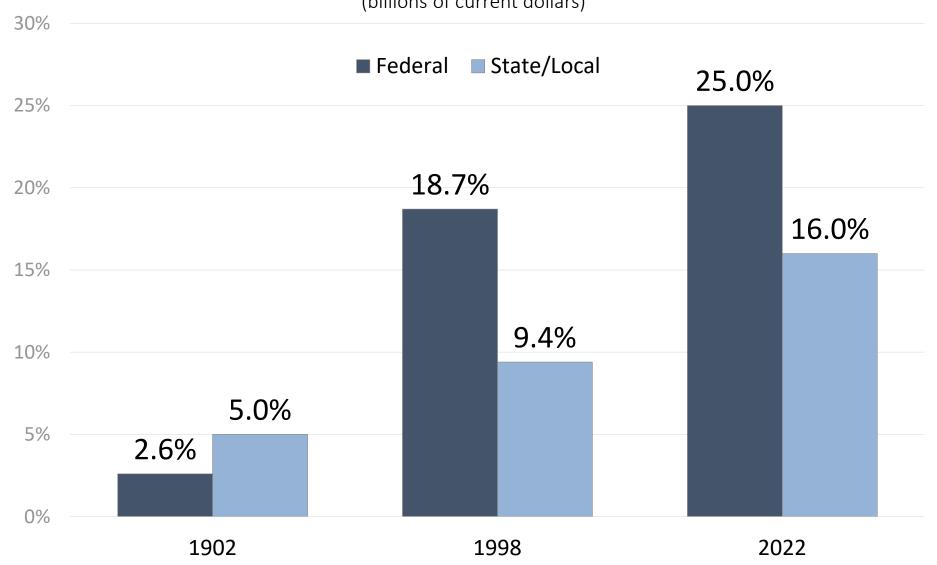


Exhibit 4: Global GDP Growth (2001 – 2021)

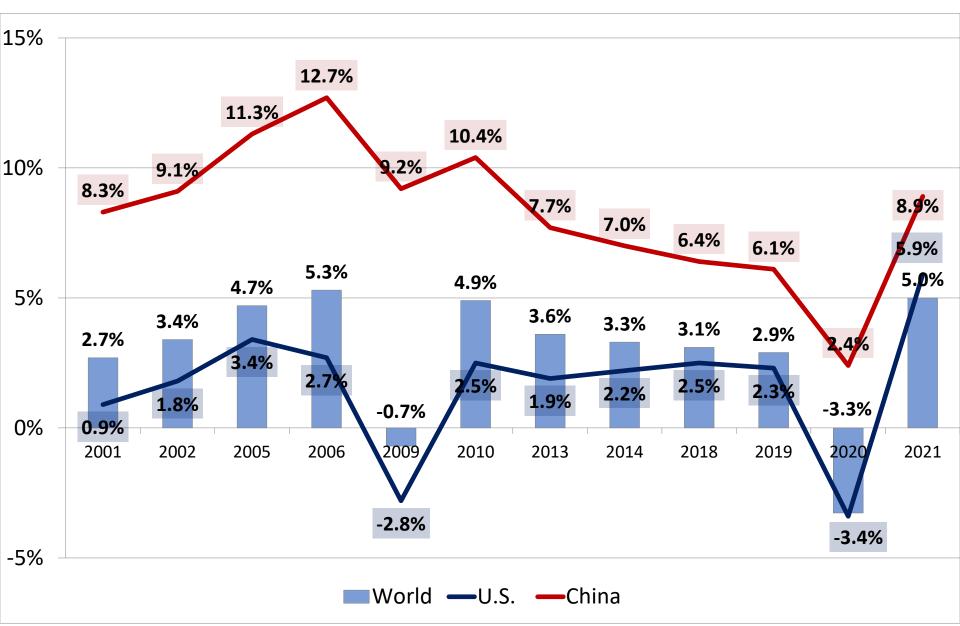


Exhibit 5: Corporate Tax Rates 2021 and 2008

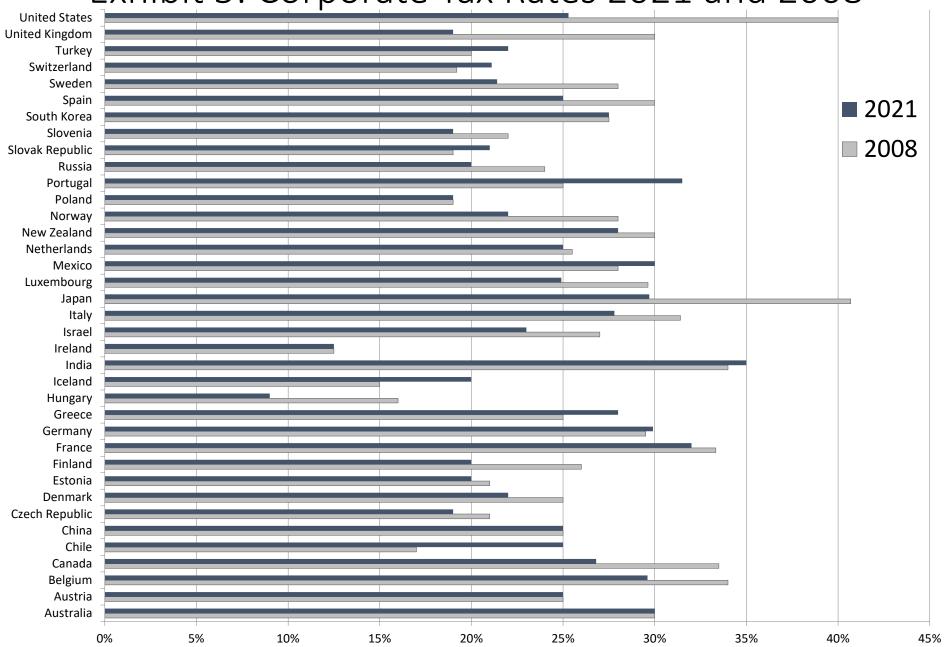
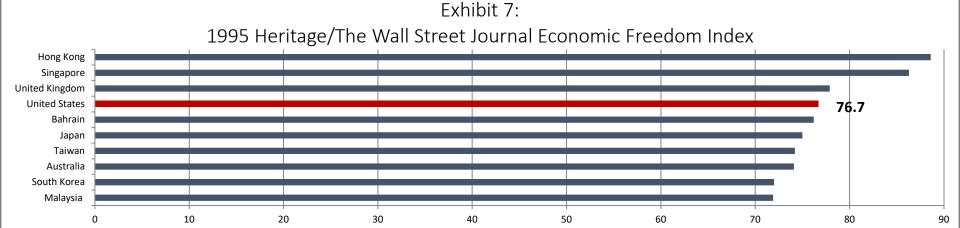
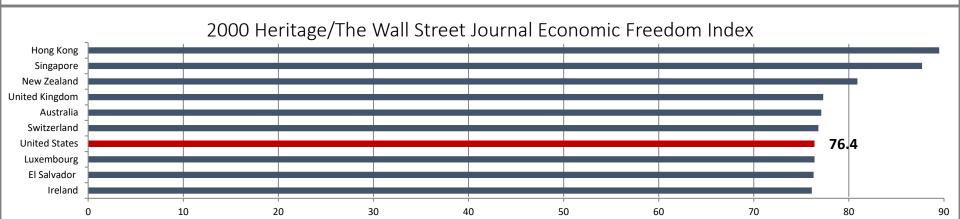


Exhibit 6: Capital Gains Rate by Country

| Country | Top Long-Term Capital Gains Tax Rate (2022) | Country | Top Long-Term Capital Gains Tax Rate (2022) |
|----------------|--|-----------------|--|
| Australia | 24.5% | Japan | 20.3% |
| Austria | 25.0% | Korea | 0.0% |
| Belgium | 0.0% | Luxembourg | 0.0% |
| Canada | 22.6% | Mexico | 10.0% |
| Chile | 20.0% | Netherlands | 0.0% |
| Czech Republic | 0.0% | New Zealand | 0.0% |
| Denmark | 42.0% | Norway | 27.0% |
| Estonia | 20.0% | Poland | 19.0% |
| Finland | 33.0% | Portugal | 28.0% |
| France | 34.4% | Slovak Republic | 25.0% |
| Germany | 25.0% | Slovenia | 0.0% |
| Greece | 15.0% | Spain | 27.0% |
| Hungary | 16.0% | Sweden | 30.0% |
| Iceland | 20.0% | Switzerland | 0.0% |
| Ireland | 33.0% | Turkey | 0.0% |
| Israel | 25.0% | United Kingdom | 28.0% |
| Italy | 26.0% | United States | 20.0% |

Source: Tax Foundation (2023)





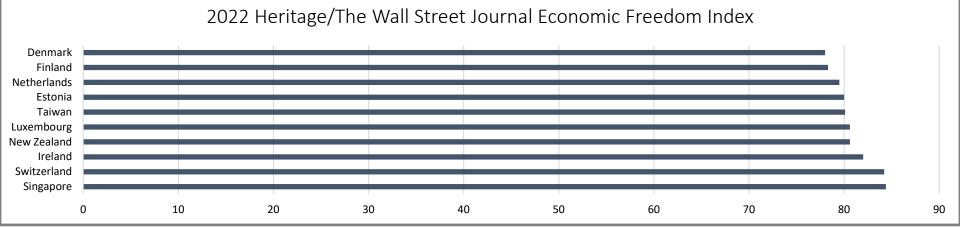


Exhibit 8: World Economic Forum's Global

Sweden

Singapore

United States

Germany

Japan

Finland

Netherlands

Denmark

Canada

United States

Hong Kong SAR

Netherlands

Japan

Switzerland

Germany

Denmark

Sweden

United Kingdom

Source: IMD (2023)

| Competitiveness Report | | | | | | | |
|------------------------|---------------|-------------|-------------|--|--|--|--|
| Rank | 1999 – 2000 | 2010 – 2011 | 2020 – 2021 | | | | |
| 1 | United States | Switzerland | Singapore | | | | |

Finland

Netherlands

Sweden

Switzerland

Germany

Denmark

Canada

France

United Kingdom

3

4

5

6

7

8

9

10

Exhibit 9: History of the U.S. National Debt Outstanding

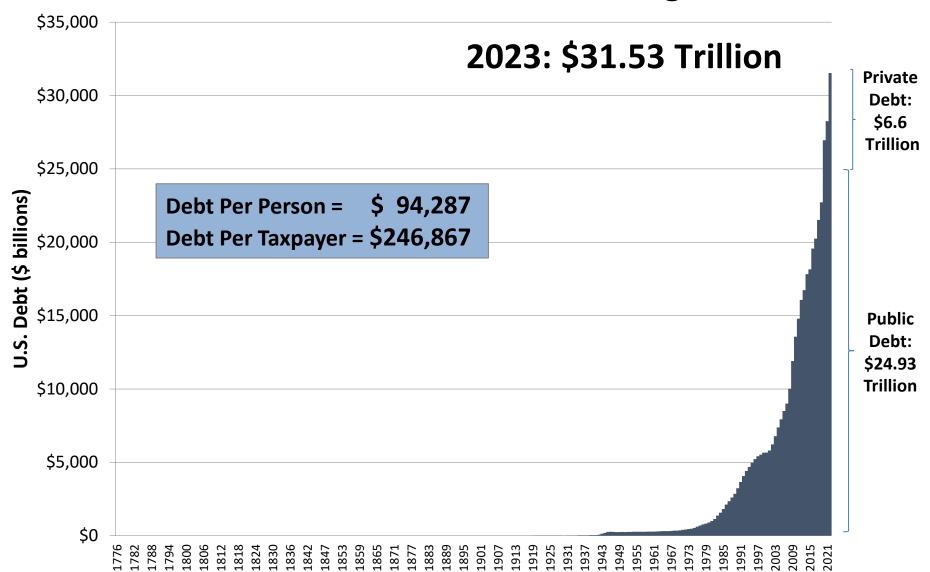


Exhibit 10: Financing the U.S. National Debt 2020-2022

| Interest | |
|--|-----------|
| Interest Rates on Treasury Debts (As of | Dec 2022) |
| Treasury Bills (six month) | 4.76% |
| Treasury Notes (5 year) | 3.99% |
| Treasury Bonds (20 year) | 4.14% |
| Gross Interest Payments of Treasury D Securities (in billions) - Actual | ebt |
| Fiscal Year 2020 | \$ 523 |
| Fiscal Year 2019 | \$ 573 |
| Fiscal Year 2018 | \$ 522 |
| Fiscal Year 2017 | \$ 457 |
| Projected Net Interest Outlays (in billio | ns) |
| Actual Fiscal Year 2020 | \$ 345 |
| Projected for Fiscal Year 2021-2025 | \$1,399 |
| Projected for Fiscal Year 2021-2030 | \$3,741 |
| Net Interest as a Percent of GDP | |
| Actual Fiscal Year 2020 | 1.6% |
| Projected for Fiscal Year 2021-2025 | 1.2% |
| Projected for Fiscal Year 2021-2030 | 2.2% |

| Debt | | | | | |
|--|--------------|--|--|--|--|
| Debt Held by the Public As a Perce | ntage of GDP | | | | |
| Actual 2017 | 76.5% | | | | |
| Actual 2022 | 102.0% | | | | |
| Projected for 2027 | 101.0% | | | | |
| Projected for 2032 | 109.8% | | | | |
| Interest-Bearing Debt Held by Private Investors (As of 12/31/2022) | | | | | |
| Falling Due Within 1 Year | 15.1% | | | | |
| Falling Due Within 5 Years | 71.1% | | | | |
| Falling Due Within 10 Years | 87.3% | | | | |
| Holders of the Public Debt (As of 9/30/2022) | | | | | |
| Domestic Investors | 70.0% | | | | |
| Foreign Investors | 30.0% | | | | |

Exhibit 11: Average Corporate Tax Rate by Region or Group (2022)

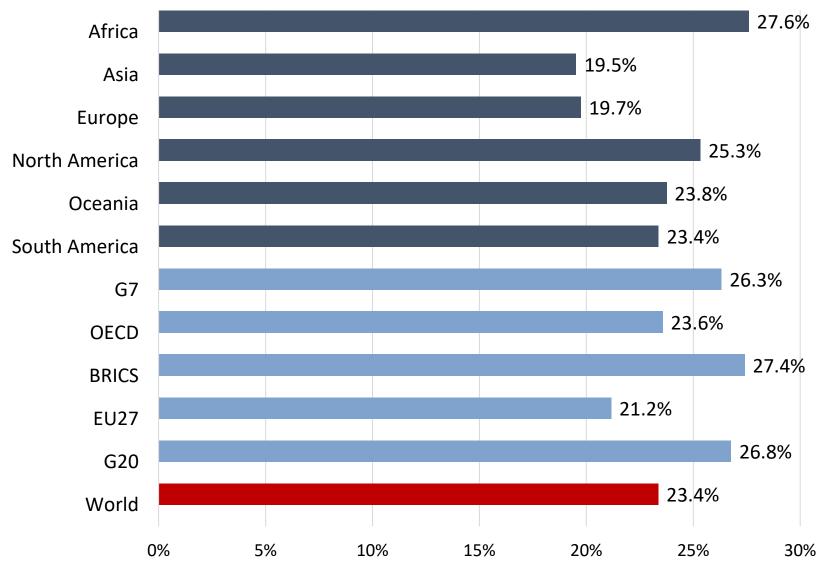


Exhibit 12: Annual Average Price of WTIC (2000-2022)

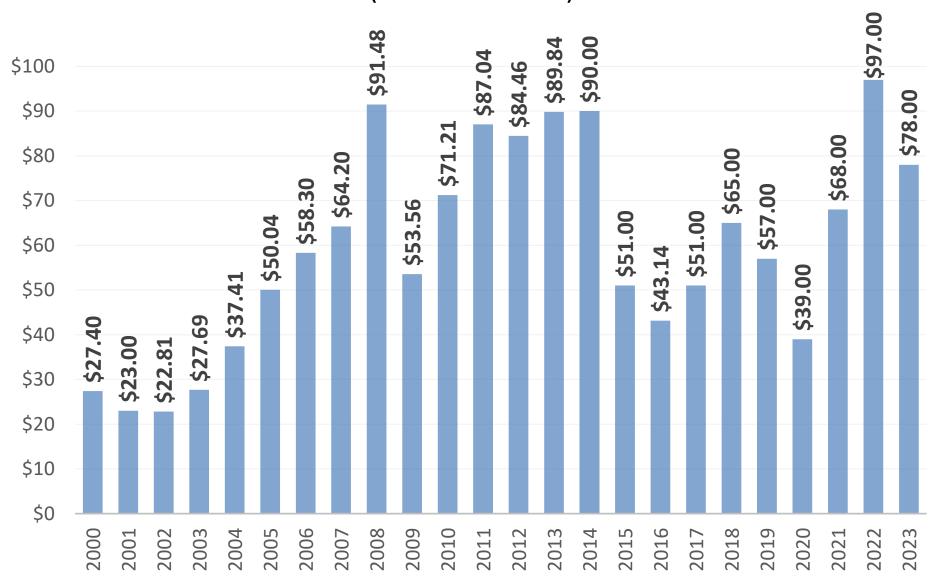
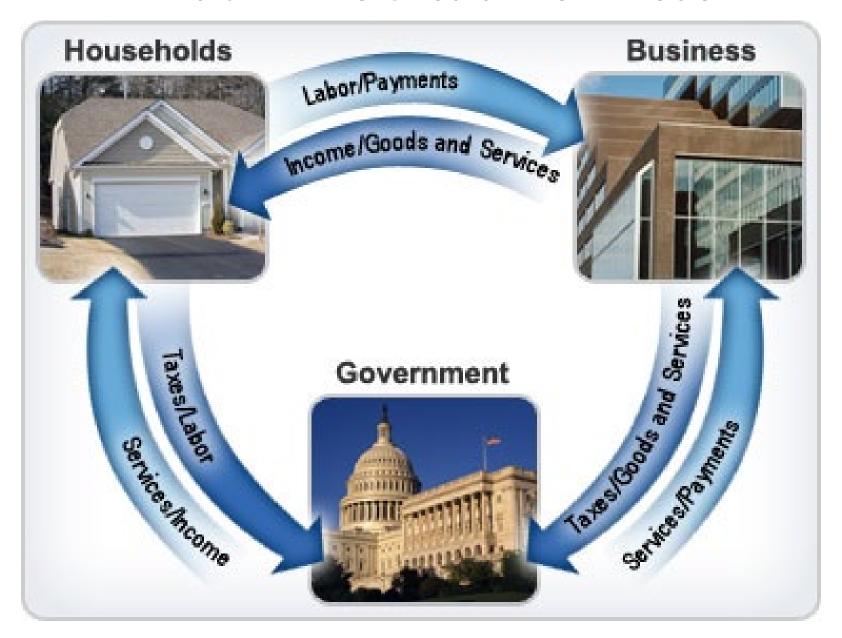


Exhibit 13: New Tax Changes Tied to the Affordable Care Act (PPACA)

| | Starting January 2014 | 2013 |
|---------------------------------|--------------------------|--------|
| Top Medicare Tax Rate | 2.35% | 1.45% |
| Top Personal Income Tax Bracket | 39.60% | 35.00% |
| Top Income Payroll Tax Rate | 52.40% | 37.40% |
| Capital Gains Tax Rate | 28.00% | 15.00% |
| Dividend Tax Rate | 39.60% | 15.00% |
| Estate Tax Rate | 55.00% | 0.00% |

Source: The Wall Street Journal (2014)

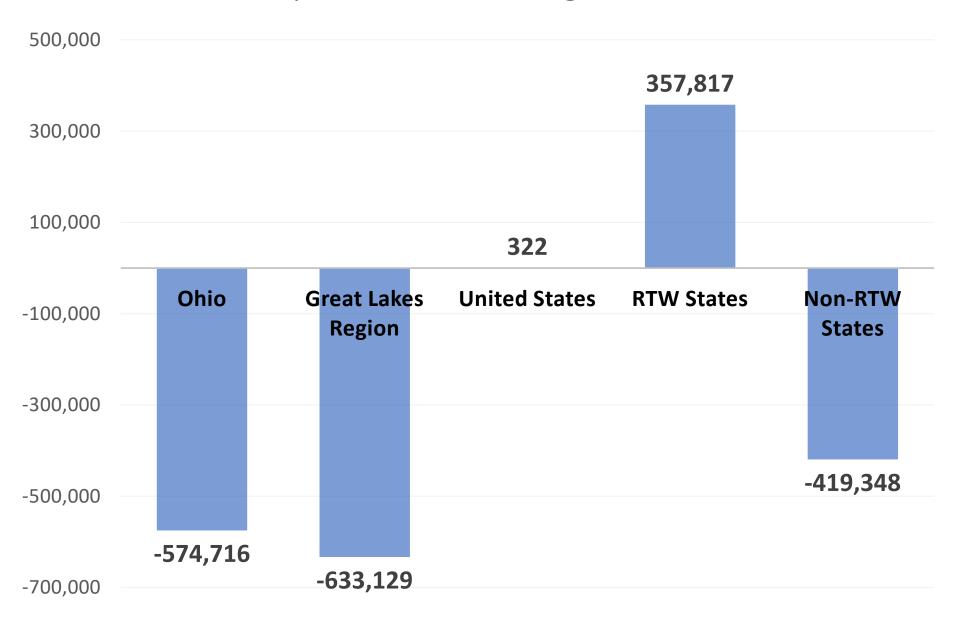
Exhibit 14: The Circular Flow Model



Source: IRS.GOV (2012)

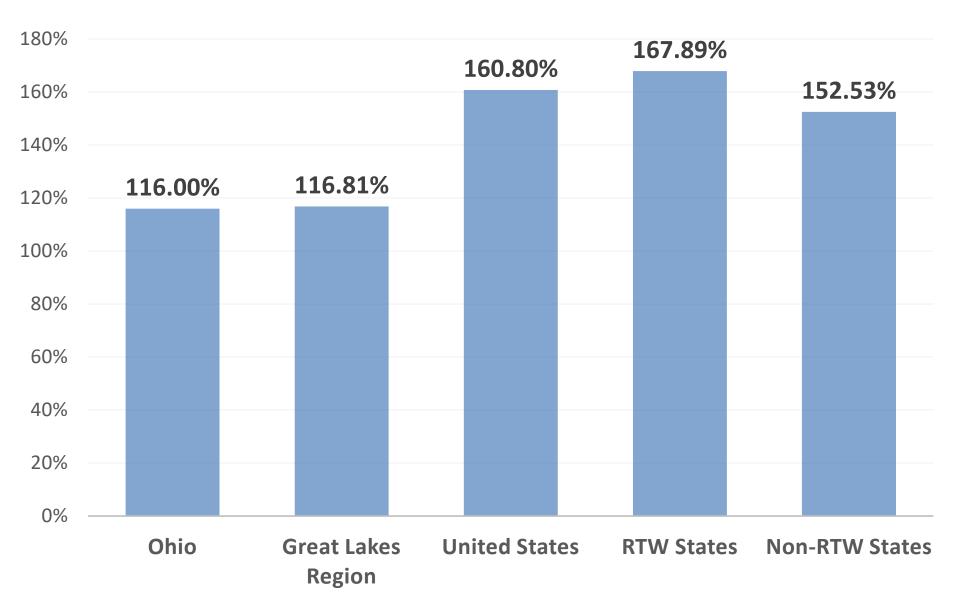
| | | Exhibit 1 | 5։ U.S. Popւ | llation | Net I | Migration (2000 |)-2021) | |
|------|----|---------------|--------------|---------|-------|----------------------------|--------------------|-------------------------|
| Rank | 14 | Alabama | 141,422 | Rank | 15 | Montana | 114,361 | |
| | 34 | Alaska | -80,719 | | 31 | Nebraska | -69,730 | |
| | 3 | Arizona | 1,373,387 | | 7 | Nevada | 677,358 | RTW |
| | 17 | Arkansas | 103,081 | | 22 | New Hampshire | 61,377 | |
| | 49 | California | -2,970,007 | | 47 | New Jersey | -986,870 | NRTW 🔛 |
| | 10 | Colorado | 580,542 | | 29 | New Mexico | -41,534 | |
| | 41 | Connecticut | -303,689 | | 50 | New York | -3,556,232 | |
| | 16 | Delaware | 105,145 | | 4 | North Carolina | 1,263,979 | RTW Average |
| | 1 | Florida | 2,761,635 | | 26 | North Dakota | 1,010 | 357,817 |
| | 5 | Georgia | 869,627 | | 45 | Ohio | -574,716 | DTIM A |
| | 37 | Hawaii | -128,654 | | 18 | Oklahoma | 100,018 | RTW Average |
| | 12 | Idaho | 305,516 | | 11 | Oregon | 431,146 | Rank |
| | 48 | Illinois | -1,666,354 | | 42 | Pennsylvania | -304,753 | 20 |
| | 30 | Indiana | -48,474 | | 33 | Rhode Island | -77,930 | Non-RTW |
| | 35 | Iowa | -84,788 | | 6 | South Carolina | 782,115 | Average |
| | 39 | Kansas | -186,051 | | 23 | South Dakota | 26,543 | -419,348 |
| | 19 | Kentucky | 75,880 | | 8 | Tennessee | 617,749 | 413,340 |
| | 43 | Louisiana | -477,744 | | 2 | Texas | 2,205,572 | Non-RTW |
| | 21 | Maine | 68,328 | | 13 | Utah | 182,639 | Average Rank |
| | 40 | Maryland | -300,370 | | 27 | Vermont | -7,647 | 31.7 |
| | 44 | Massachusetts | -519,244 | | 20 | Virginia | 68,692 | |
| | 46 | Michigan | -802,593 | | 9 | Washington | 595,615 | Great Lakes |
| | 36 | Minnesota | -87,434 | | 28 | West Virginia | -28,430 | Region Average |
| | 38 | Mississippi | -136,044 | | 32 | Wisconsin | -73,506 | -633,129 |
| | 25 | Missouri | 4,646 | | 24 | Wyoming | 12,208 | |
| | | | | | Sc | urce: Computed with data f | rom U.S. Bureau of | Labor Statistics (2023) |

Exhibit 16: Population Net Migration (2000-2021)



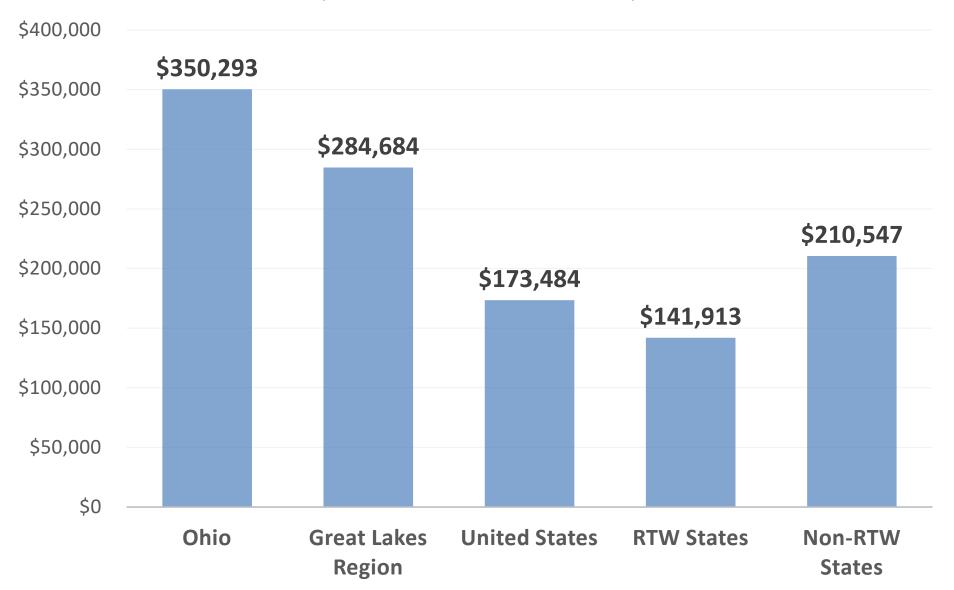
| | | Exhibit 1 | 7: Gross St | ate Pro | duct | Growth (1998-2 | 2021) | |
|------|----|---------------|-------------|---------|------|-----------------------------|-------------------|-------------------------|
| Rank | 33 | Alabama | 138.71% | Rank | 12 | Montana | 193.37% | |
| | 29 | Alaska | 146.07% | | 14 | Nebraska | 181.69% | |
| | 9 | Arizona | 201.59% | | 7 | Nevada | 203.84% | RTW |
| | 31 | Arkansas | 140.23% | | 26 | New Hampshire | 157.61% | |
| | 8 | California | 202.79% | | 44 | New Jersey | 118.91% | NRTW |
| | 6 | Colorado | 207.11% | | 34 | New Mexico | 135.77% | |
| | 48 | Connecticut | 107.62% | | 15 | New York | 179.25% | |
| | 39 | Delaware | 127.02% | | 17 | North Carolina | 172.70% | RTW Average |
| | 10 | Florida | 198.54% | | 1 | North Dakota | 272.30% | Rank |
| | 19 | Georgia | 171.92% | | 46 | Ohio | 116.00% | 23.1 |
| | 32 | Hawaii | 139.61% | | 22 | Oklahoma | 166.80% | NI a sa DTNA/ |
| | 4 | Idaho | 225.08% | | 20 | Oregon | 169.06% | Non-RTW |
| | 42 | Illinois | 120.79% | | 35 | Pennsylvania | 131.97% | Average Rank 28.3 |
| | 38 | Indiana | 129.41% | | 40 | Rhode Island | 126.08% | 20.5 |
| | 25 | Iowa | 158.74% | | 24 | South Carolina | 161.25% | Great Lakes |
| | 28 | Kansas | 147.13% | | 11 | South Dakota | 193.74% | Average Rank |
| | 43 | Kentucky | 119.61% | | 23 | Tennessee | 162.81% | 42.6 |
| | 47 | Louisiana | 114.36% | | 5 | Texas | 223.48% | 12.0 |
| | 30 | Maine | 142.85% | | 2 | Utah | 268.10% | |
| | 16 | Maryland | 174.41% | | 36 | Vermont | 131.87% | |
| | 18 | Massachusetts | 171.98% | | 21 | Virginia | 168.28% | |
| | 50 | Michigan | 87.93% | | 3 | Washington | 239.24% | |
| | 27 | Minnesota | 151.11% | | 41 | West Virginia | 124.35% | |
| | 49 | Mississippi | 87.98% | | 37 | Wisconsin | 129.92% | |
| | 45 | Missouri | 117.69% | | 13 | Wyoming | 182.59% | |
| | | | | | Soi | urce: Computed with data fr | om U.S. Bureau of | Labor Statistics (2023) |

Exhibit 18: Gross State Product Growth (1998-2021)



| | | Exhibit 19 | 9: | 1998 Gros | s State | Produ | ıct (millions o | f d | lollars) | |
|------|----|---------------|-----|-----------|---------|-------|-----------------|-------|-------------------|------------------------|
| Rank | 26 | Alabama | \$ | 106,449 | Rank | 47 | Montana | \$ | 20,009 | |
| | 45 | Alaska | \$ | 23,306 | | 36 | Nebraska | \$ | 51,931 | |
| | 23 | Arizona | \$ | 139,272 | | 33 | Nevada | \$ | 64,009 | RTW |
| | 34 | Arkansas | \$ | 61,888 | | 38 | New Hampshire | \$ | 38,691 | |
| | 1 | California | \$1 | 1,114,035 | | 8 | New Jersey | \$ | 311,981 | NRTW 🔲 |
| | 22 | Colorado | \$ | 142,086 | | 37 | New Mexico | \$ | 46,479 | |
| | 21 | Connecticut | \$ | 143,725 | | 2 | New York | \$ | 680,860 | |
| | 41 | Delaware | \$ | 35,750 | | 11 | North Carolina | \$ | 242,799 | RTW Average |
| | 5 | Florida | \$ | 420,569 | | 48 | North Dakota | \$ | 17,072 | \$141,913 |
| | 10 | Georgia | \$ | 254,346 | | 7 | Ohio | \$ | 350,293 | DTM/ Assessed |
| | 40 | Hawaii | \$ | 38,019 | | 30 | Oklahoma | \$ | 80,711 | RTW Average |
| | 43 | Idaho | \$ | 29,618 | | 28 | Oregon | \$ | 101,164 | Rank |
| | 4 | Illinois | \$ | 428,314 | | 6 | Pennsylvania | \$ | 364,052 | 24.8 |
| | 15 | Indiana | \$ | 180,015 | | 44 | Rhode Island | \$ | 29,446 | Non-RTW |
| | 29 | Iowa | \$ | 83,813 | | 27 | South Carolina | \$ | 103,274 | Average |
| | 31 | Kansas | \$ | 77,441 | | 46 | South Dakota | \$ | 21,000 | \$210,547 |
| | 25 | Kentucky | \$ | 108,002 | | 18 | Tennessee | \$ | 162,521 | 7210,317 |
| | 24 | Louisiana | \$ | 120,625 | | 3 | Texas | \$ | 634,286 | Non-RTW |
| | 42 | Maine | \$ | 32,104 | | 35 | Utah | \$ | 61,217 | Average Rank |
| | 19 | Maryland | \$ | 161,779 | | 49 | Vermont | \$ | 16,002 | 24.3 |
| | 12 | Massachusetts | \$ | 235,797 | | 13 | Virginia | \$ | 225,493 | |
| | 9 | Michigan | \$ | 304,472 | | 14 | Washington | \$ | 199,706 | Great Lakes |
| | 17 | Minnesota | \$ | 164,256 | | 39 | West Virginia | \$ | 38,080 | Region Average |
| | 32 | Mississippi | \$ | 67,725 | | 20 | Wisconsin | \$ | 160,324 | \$284,684 |
| | 16 | Missouri | \$ | 164,716 | | 50 | Wyoming | \$ | 14,689 | |
| | | | | | | | Sour | ce: L | J.S. Bureau of Ec | onomic Analysis (1998) |

Exhibit 20: 1998 Gross State Product (millions of dollars)



| | | Exhibit 2: | L: 2 | 2021 Gross | s State | Prod | uct (millions | of | dollars) | |
|------|----|---------------|------|------------|---------|------|----------------|------|----------------------|-----------------------|
| Rank | 27 | Alabama | \$ | 254,110 | Rank | 47 | Montana | \$ | 58,700 | |
| | 48 | Alaska | \$ | 57,349 | | 35 | Nebraska | \$ | 146,285 | |
| | 18 | Arizona | \$ | 420,027 | | 32 | Nevada | \$ | 194,487 | RTW |
| | 34 | Arkansas | \$ | 148,676 | | 38 | New Hampshire | \$ | 99,673 | |
| | 1 | California | \$3 | 3,373,241 | | 9 | New Jersey | \$ | 682,946 | NRTW 🔲 |
| | 16 | Colorado | \$ | 436,360 | | 37 | New Mexico | \$ | 109,583 | |
| | 23 | Connecticut | \$ | 298,395 | | 3 | New York | \$1 | 1,901,297 | |
| | 42 | Delaware | \$ | 81,160 | | 11 | North Carolina | \$ | 662,121 | RTW Average |
| | 4 | Florida | \$1 | .,255,558 | | 45 | North Dakota | \$ | 63,560 | \$381,511 |
| | 8 | Georgia | \$ | 691,627 | | 7 | Ohio | \$ | 756,617 | DTM/ Assessed |
| | 40 | Hawaii | \$ | 91,096 | | 31 | Oklahoma | \$ | 215,336 | RTW Average |
| | 39 | Idaho | \$ | 96,283 | | 24 | Oregon | \$ | 272,191 | Rank 26.4 |
| | 5 | Illinois | \$ | 945,674 | | 6 | Pennsylvania | \$ | 844,497 | 20.4 |
| | 19 | Indiana | \$ | 412,975 | | 44 | Rhode Island | \$ | 66,571 | Non-RTW |
| | 30 | Iowa | \$ | 216,860 | | 25 | South Carolina | \$ | 269,803 | Average |
| | 33 | Kansas | \$ | 191,381 | | 46 | South Dakota | \$ | 61,685 | \$553,226 |
| | 28 | Kentucky | \$ | 237,182 | | 17 | Tennessee | \$ | 427,126 | 4333,220 |
| | 26 | Louisiana | \$ | 258,571 | | 2 | Texas | \$2 | 2,051,769 | Non-RTW |
| | 43 | Maine | \$ | 77,963 | | 29 | Utah | \$ | 225,340 | Average Rank |
| | 15 | Maryland | \$ | 443,930 | | 50 | Vermont | \$ | 37,104 | 24.4 |
| | 12 | Massachusetts | \$ | 641,332 | | 13 | Virginia | \$ | 604,958 | |
| | 14 | Michigan | \$ | 572,206 | | 10 | Washington | \$ | 677,490 | Great Lakes |
| | 20 | Minnesota | \$ | 412,459 | | 41 | West Virginia | \$ | 85,434 | Region |
| | 36 | Mississippi | \$ | 127,308 | | 21 | Wisconsin | \$ | 368,611 | Average |
| | 22 | Missouri | \$ | 358,572 | | 49 | Wyoming | \$ | 41,510 | \$611,217 |
| | | | | | | | Soi | urce | : U.S. Bureau of Eco | nomic Analysis (2023) |

Exhibit 22: 2021 Gross State Product (millions of dollars)

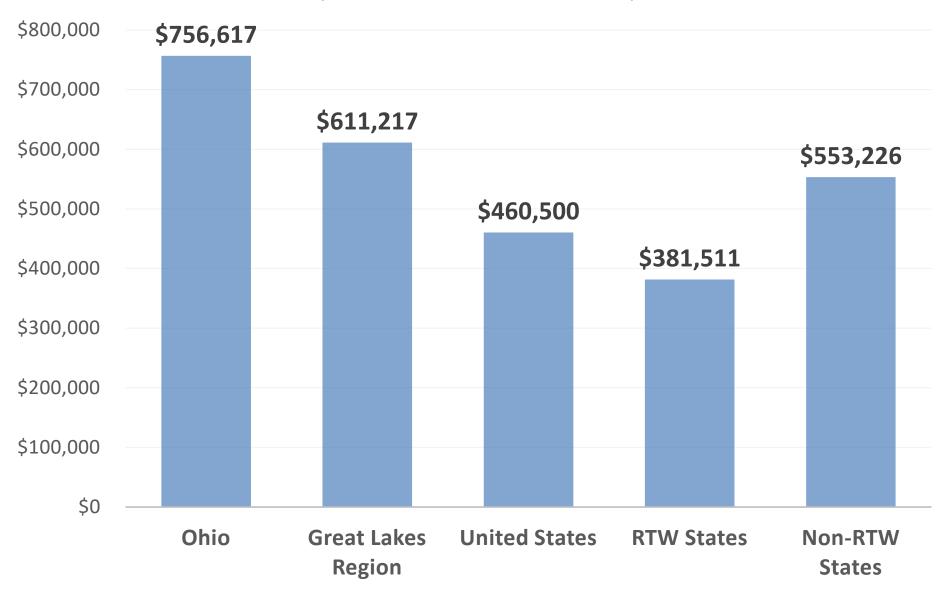


Exhibit 23: U.S. GDP Growth Since World War II

| Category | Average GDP Growth Rate |
|---|----------------------------|
| Annual U.S. GDP Growth Rate 1945-2008 | 3.3% |
| Annual U.S. GDP Growth Rate 1945-2016 | 3.20% |
| Annual U.S. GDP Growth Rate 2011-2016 | 1.98% |
| Normal Growth Rate Coming Out of a Recession Since WWII Before 2009 | 3.8% - 5.4% |
| 2019 U.S. GDP Annual Growth | 2.3% |
| 2020 U.S. GDP Annual Growth | -2.8% |
| 2021 U.S. GDP Annual Growth | 5.9% |
| 2022 U.S. GDP Annual Growth | 1.0% |

Exhibit 24: Real Gross State Product Growth (2019 - 2021)

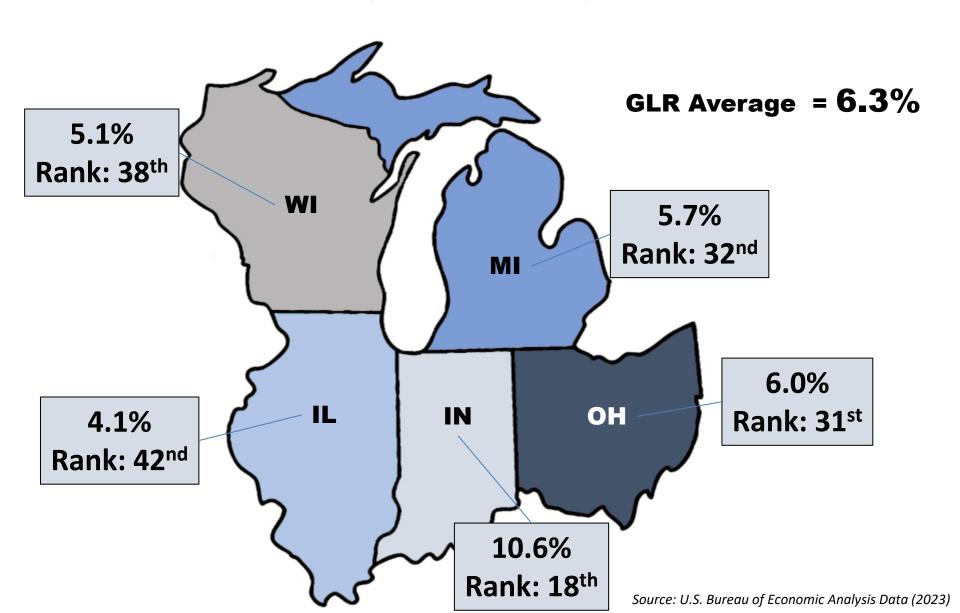


Exhibit 25: GDP by Great Lakes State 2021

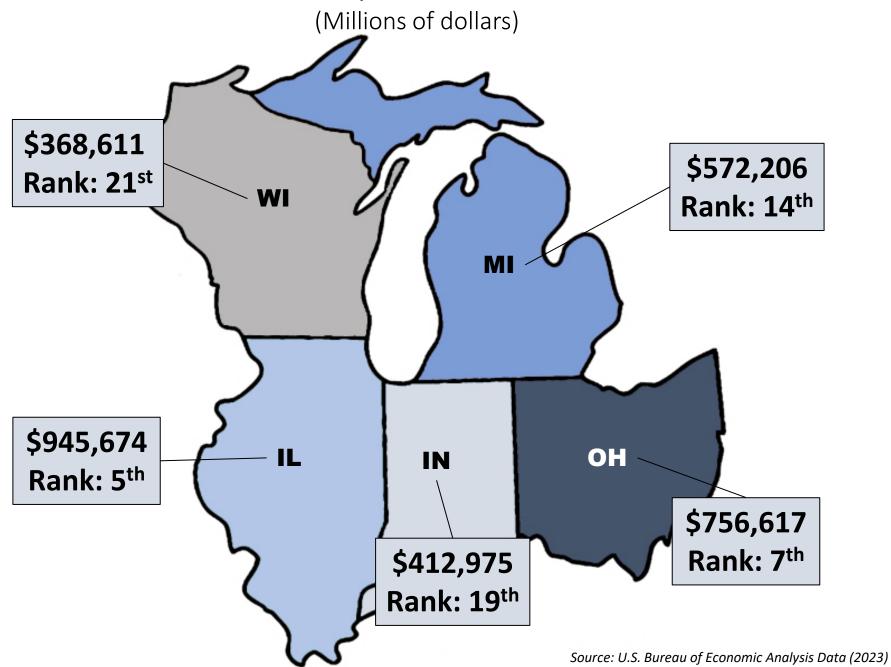


Exhibit 26: U.S. GDP Growth Rates 2010-2021

| Economic Region | | ninal Frowth Rank | Real GDP Growth Rate Rank | | | |
|-----------------|------|---------------------------|-----------------------------------|-----------------------|--|--|
| Indiana | 3.9% | Tied 28 th | 1.6% | Tied 22 nd | | |
| Illinois | 3.2% | 40 th | 0.8% | 30 th | | |
| Michigan | 3.1% | 42 nd | 1.3% | 29 th | | |
| Ohio | 4.0% | Tied 27 th | 1.5% | Tied 25 th | | |
| Wisconsin | 3.3% | Tied 38 th | 1.0% Tied 35 ^t | | | |
| United States | 4. | 5% | 2. | 1% | | |

Exhibit 27: U.S. GSP Growth by Region

0.7

1.6

2.5

1.6

3.3

4.1

2.0

2.7

1.7

1.4

1.3

1.7

4.3

3.9

2.7

2.5

1.6

2.1

1.3

2.2

3.1

3.1

3.8

1.9

2.9

2.9

1.7

3.4

0.6

2.9

4.4

3.0

Source: U.S. Bureau of Economic Analysis and McNair Center Data (2023)

3.3

3.5

2.8

3.8

5.6

5.4

5.0

4.1

5.2

6.1

4.3

6.5

3.8

5.8

7.4

5.9

| | (2011 - 2022) | | | | | | | | | | | | |
|-------------|---------------|------|------|------|------|------|------|------|--|--|--|--|--|
| Region | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2022 | | | | | |
| New England | 1.0 | 1.2 | 1.3 | 1.6 | 1.3 | 3.6 | 3.3 | 6.3 | | | | | |

1.5

2.2

2.7

2.1

4.1

2.1

3.3

1.3

1.2

2.4

2.0

1.0

3.0

1.5

1.5

1.7

Mid East

Plains

Rocky

Great Lakes

Southeast

Southwest

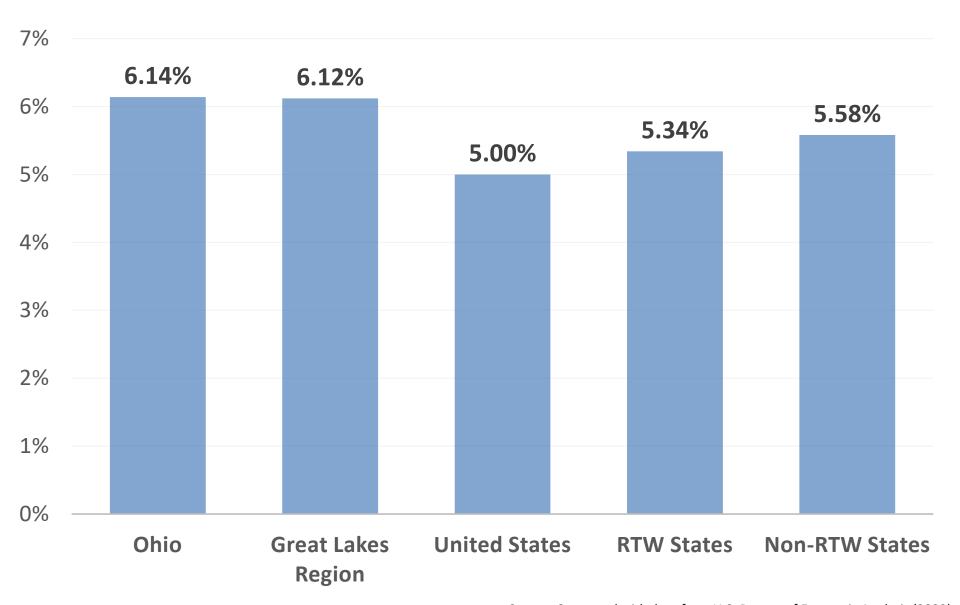
Mountains

Far West

United States

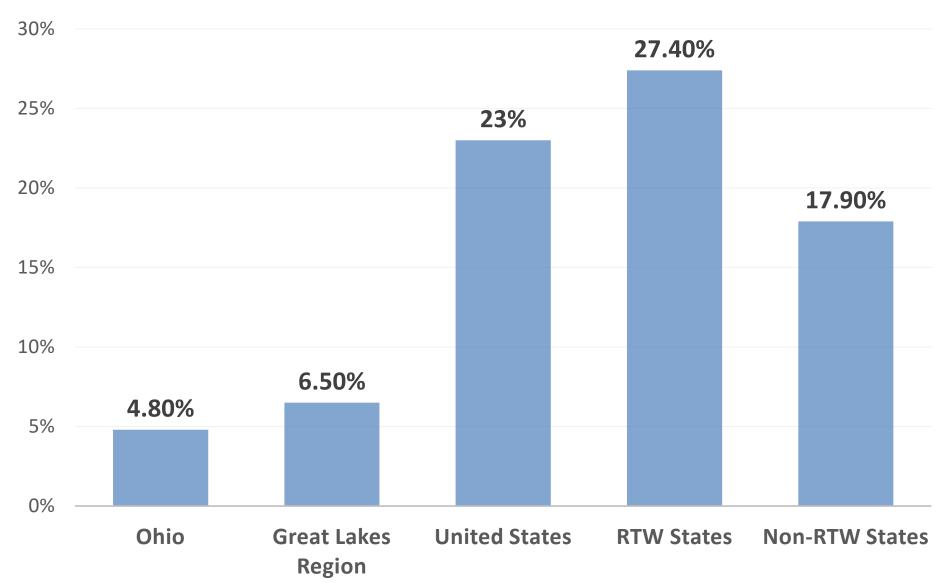
| | | Exhibit 28: A | verage | Unemp | loym | ent Rate (2000-20 | 022) | |
|------|----|---------------|--------|-------|-----------|------------------------------|---------------|-----------------------|
| Rank | 30 | Alabama | 5.86% | Rank | 14 | Montana | 4.73% | |
| | 47 | Alaska | 6.86% | | 2 | Nebraska | 3.45% | |
| | 37 | Arizona | 6.08% | | 49 | Nevada | 7.05% | RTW |
| | 22 | Arkansas | 5.49% | | 5 | New Hampshire | 4.01% | |
| | 48 | California | 7.01% | | 34 | New Jersey | 5.98% | NRTW 🔲 |
| | 18 | Colorado | 5.09% | | 32 | New Mexico | 5.92% | |
| | 26 | Connecticut | 5.63% | | 36 | New York | 6.03% | |
| | 19 | Delaware | 5.13% | | 40 | North Carolina | 6.20% | RTW Average |
| | 27 | Florida | 5.70% | | 1 | North Dakota | 3.21% | 5.34% |
| | 31 | Georgia | 5.87% | | 38 | Ohio | 6.14% | D-144 A |
| | 10 | Hawaii | 4.52% | | 12 | Oklahoma | 4.59% | RTW Average |
| | 15 | Idaho | 4.99% | | 45 | Oregon | 6.62% | Rank |
| | 44 | Illinois | 6.57% | | 28 | Pennsylvania | 5.83% | 24.2 |
| | 25 | Indiana | 5.62% | | 43 | Rhode Island | 6.50% | Non-RTW |
| | 6 | Iowa | 4.11% | | 41 | South Carolina | 6.31% | Average |
| | 13 | Kansas | 4.70% | | 3 | South Dakota | 3.47% | 5.58% |
| | 39 | Kentucky | 6.15% | | 29 | Tennessee | 5.84% | 3.50% |
| | 35 | Louisiana | 5.99% | | 24 | Texas | 5.53% | Non-RTW |
| | 17 | Maine | 5.03% | | 7 | Utah | 4.28% | Average Rank |
| | 16 | Maryland | 5.00% | | 4 | Vermont | 4.00% | 27 |
| | 21 | Massachusetts | 5.32% | | 8 | Virginia | 4.34% | |
| | 50 | Michigan | 7.10% | | 42 | Washington | 6.33% | Great Lakes |
| | 11 | Minnesota | 4.58% | | 33 | West Virginia | 5.98% | Region Average |
| | 46 | Mississippi | 6.81% | | 20 | Wisconsin | 5.17% | 6.12% |
| | 23 | Missouri | 5.50% | | 9 | Wyoming | 4.38% | |
| | | | | So | urce: Con | nputed with data from U.S. B | ureau of Ecor | nomic Analysis (2023) |

Exhibit 28: Average Unemployment Rate (2000-2022)



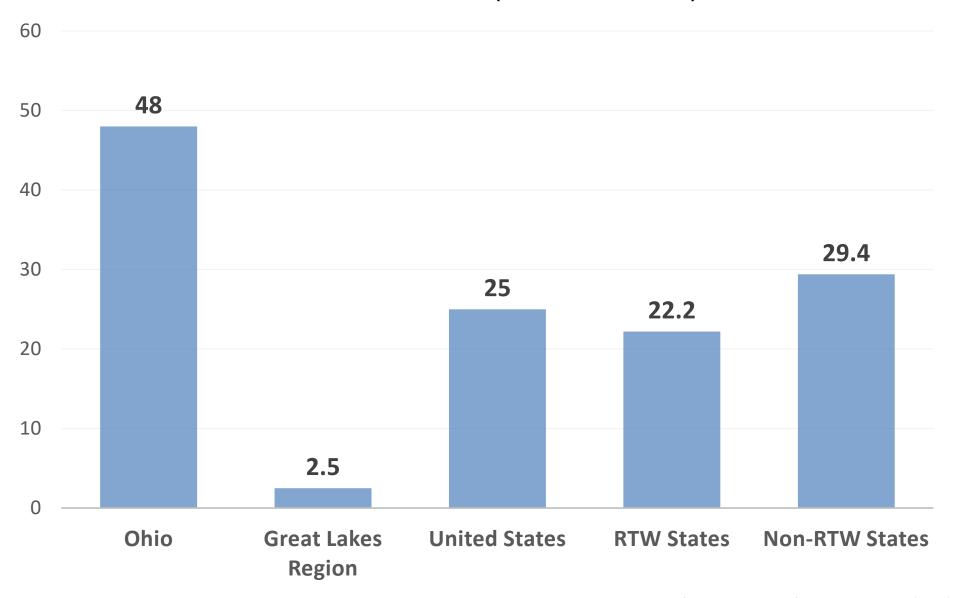
| | | Exhibit 30: No | n-farm Pay | roll Em | nploy | ment Growth (20 | 000-2021 |) |
|------|----|----------------|------------|---------|-------|-----------------------------|------------------|-------------------------|
| Rank | 26 | Alabama | 17.5% | Rank | 10 | Montana | 35.7% | |
| | 31 | Alaska | 15.6% | | 29 | Nebraska | 16.8% | |
| | 6 | Arizona | 49.6% | | 5 | Nevada | 51.4% | RTW |
| | 32 | Arkansas | 15.6% | | 34 | New Hampshire | 14.6% | |
| | 15 | California | 28.2% | | 23 | New Jersey | 19.6% | NRTW |
| | 9 | Colorado | 36.2% | | 30 | New Mexico | 16.2% | |
| | 42 | Connecticut | 10.0% | | 22 | New York | 20.4% | |
| | 20 | Delaware | 22.5% | | 13 | North Carolina | 32.0% | RTW Average |
| | 3 | Florida | 55.4% | | 8 | North Dakota | 36.8% | 27.4% |
| | 7 | Georgia | 39.4% | | 48 | Ohio | 4.8% | D-144 A |
| | 27 | Hawaii | 16.9% | | 25 | Oklahoma | 18.1% | RTW Average |
| | 4 | Idaho | 54.1% | | 19 | Oregon | 25.9% | Rank |
| | 46 | Illinois | 6.5% | | 37 | Pennsylvania | 12.7% | 22.2 |
| | 41 | Indiana | 10.2% | | 39 | Rhode Island | 11.8% | Non-RTW |
| | 44 | Iowa | 9.3% | | 11 | South Carolina | 32.8% | Average |
| | 40 | Kansas | 10.6% | | 17 | South Dakota | 27.0% | 17.9% |
| | 33 | Kentucky | 15.0% | | 16 | Tennessee | 27.0% | 17.570 |
| | 28 | Louisiana | 16.9% | | 2 | Texas | 57.1% | Non-RTW |
| | 45 | Maine | 9.2% | | 1 | Utah | 67.6% | Average Rank |
| | 21 | Maryland | 22.4% | | 47 | Vermont | 5.2% | 29.3 |
| | 24 | Massachusetts | 19.2% | | 18 | Virginia | 26.0% | |
| | 49 | Michigan | 1.7% | | 12 | Washington | 32.6% | Great Lakes |
| | 36 | Minnesota | 13.6% | | 50 | West Virginia | -2.1% | Region Average |
| | 35 | Mississippi | 13.8% | | 43 | Wisconsin | 9.3% | 6.50% |
| | 38 | Missouri | 12.0% | | 14 | Wyoming | 30.0% | |
| | | | | | Sour | ce: Computed with data from | U.S. Bureau of E | conomic Analysis (2023) |

Exhibit 31: Non-farm Payroll Employment Growth (2000-2021)



| | | Exhibit 32: Non-farm Payro | ll Empl | oyme | nt Growth Rank (2000-20 | 021) |
|------|----|----------------------------|---------|------|--|-------------------------|
| Rank | 26 | Alabama | Rank | 10 | Montana | |
| | 31 | Alaska | | 29 | Nebraska | |
| | 6 | Arizona | | 5 | Nevada | RTW |
| | 32 | Arkansas | | 34 | New Hampshire | |
| | 15 | California | | 23 | New Jersey | NRTW 🔲 |
| | 9 | Colorado | | 30 | New Mexico | |
| | 42 | Connecticut | | 22 | New York | |
| | 20 | Delaware | | 13 | North Carolina | RTW Average |
| | 3 | Florida | | 8 | North Dakota | Rank |
| | 7 | Georgia | | 48 | Ohio | 22.2 |
| | 27 | Hawaii | | 25 | Oklahoma | Non DTM |
| | 4 | Idaho | | 19 | Oregon | Non-RTW |
| | 46 | Illinois | | 37 | Pennsylvania | Average Rank 29.3 |
| | 41 | Indiana | | 39 | Rhode Island | 29.3 |
| | 44 | lowa | | 11 | South Carolina | Great Lakes |
| | 40 | Kansas | | 17 | South Dakota | Region Average |
| | 33 | Kentucky | | 16 | Tennessee | Rank |
| | 28 | Louisiana | | 2 | Texas | 45.4 |
| | 45 | Maine | | 1 | Utah | |
| | 21 | Maryland | | 47 | Vermont | |
| | 24 | Massachusetts | | 18 | Virginia | |
| | 49 | Michigan | | 12 | Washington | |
| | 36 | Minnesota | | 50 | West Virginia | |
| | 35 | Mississippi | | 43 | Wisconsin | |
| | 38 | Missouri | | 14 | Wyoming | |
| | | | | Sour | ce: Computed with data from U.S. Bureau of E | conomic Analysis (2023) |

Exhibit 33: Non-farm Payroll Employment Growth Rank (2000-2021)



| | | Exhibit 34: I | Personal Inc | ome P | er Ca _l | pita Growth (20 | 00-2021) | |
|------|----|---------------|--------------|-------|--------------------|----------------------------|-------------------|------------------------|
| Rank | 35 | Alabama | 104.76% | Rank | 2 | Montana | 146.74% | |
| | 34 | Alaska | 105.38% | | 23 | Nebraska | 110.77% | |
| | 24 | Arizona | 110.27% | | 48 | Nevada | 88.25% | RTW |
| | 10 | Arkansas | 122.22% | | 32 | New Hampshire | 107.16% | |
| | 6 | California | 129.31% | | 44 | New Jersey | 96.39% | NRTW 🔲 |
| | 31 | Colorado | 107.78% | | 11 | New Mexico | 117.78% | |
| | 46 | Connecticut | 93.39% | | 16 | New York | 112.90% | |
| | 50 | Delaware | 76.87% | | 37 | North Carolina | 104.19% | RTW Average |
| | 20 | Florida | 111.33% | | 1 | North Dakota | 149.20% | 112.21% |
| | 47 | Georgia | 93.36% | | 42 | Ohio | 98.89% | DTM A |
| | 30 | Hawaii | 107.88% | | 9 | Oklahoma | 122.81% | RTW Average |
| | 29 | Idaho | 107.95% | | 13 | Oregon | 116.99% | Rank |
| | 39 | Illinois | 102.47% | | 21 | Pennsylvania | 111.15% | 24.5 |
| | 41 | Indiana | 100.68% | | 18 | Rhode Island | 111.64% | Non-RTW |
| | 27 | lowa | 108.70% | | 26 | South Carolina | 108.76% | Average |
| | 28 | Kansas | 108.56% | | 3 | South Dakota | 140.31% | 109.1% |
| | 33 | Kentucky | 106.15% | | 25 | Tennessee | 108.97% | 105.170 |
| | 7 | Louisiana | 125.93% | | 22 | Texas | 110.92% | Non-RTW |
| | 17 | Maine | 112.74% | | 5 | Utah | 130.91% | Average Rank |
| | 45 | Maryland | 96.16% | | 15 | Vermont | 113.28% | 26.7 |
| | 14 | Massachusetts | 116.75% | | 38 | Virginia | 102.67% | |
| | 49 | Michigan | 86.18% | | 8 | Washington | 125.45% | Great Lakes |
| | 36 | Minnesota | 104.27% | | 12 | West Virginia | 117.27% | Region Average |
| | 19 | Mississippi | 111.62% | | 40 | Wisconsin | 101.74% | 97.99% |
| | 43 | Missouri | 98.01% | | 4 | Wyoming | 135.30% | |
| | | | | | Sourc | e: Computed with data from | U.S. Bureau of Ec | onomic Analysis (2023) |

Exhibit 35: Personal Income Per Capita Growth (2000-2021)

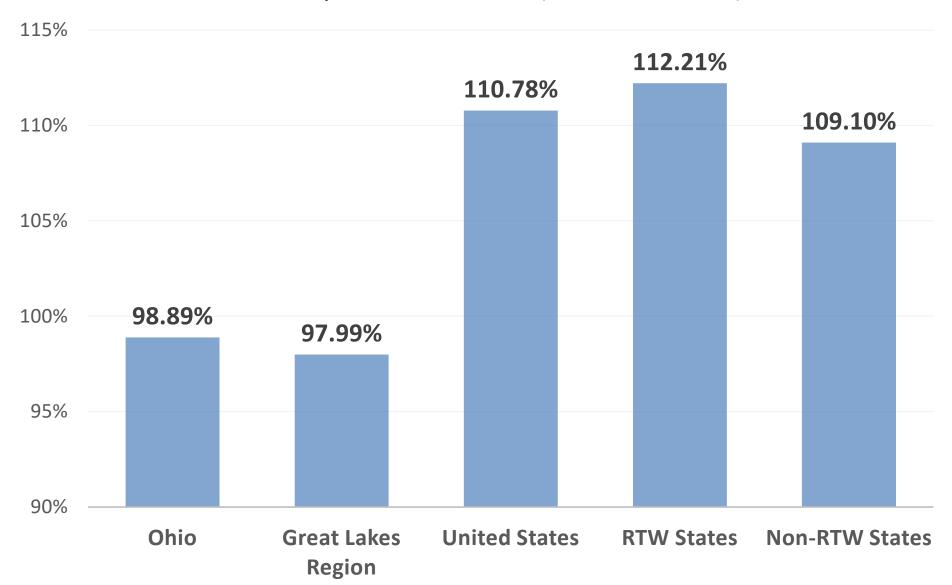
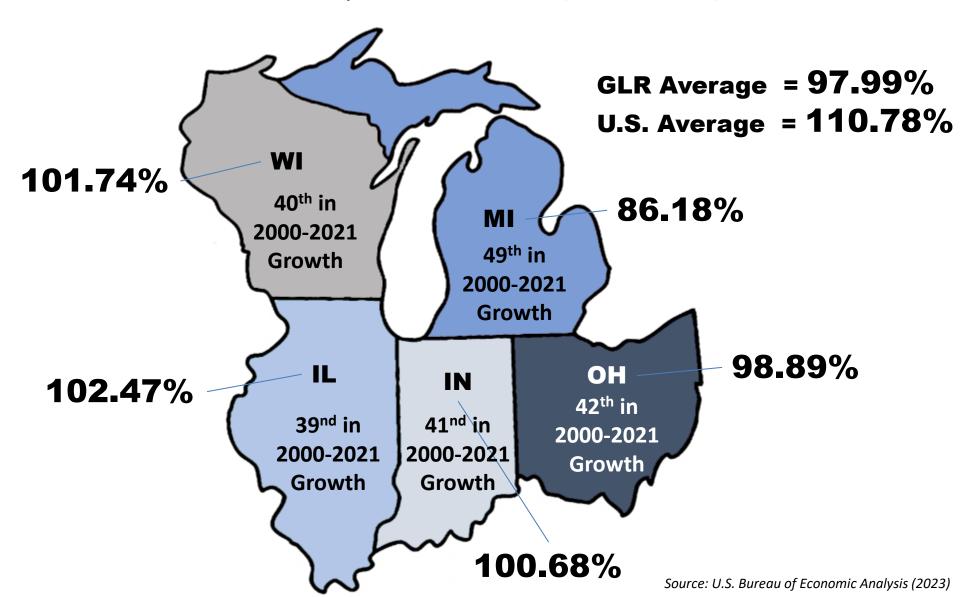
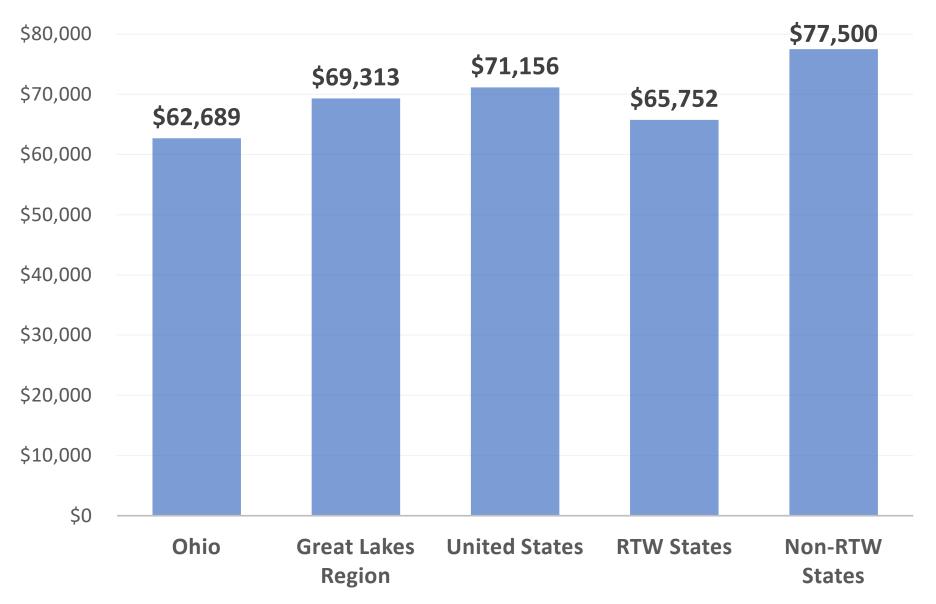


Exhibit 36: Great Lakes Average Personal Income Per Capita Growth (2000-21)



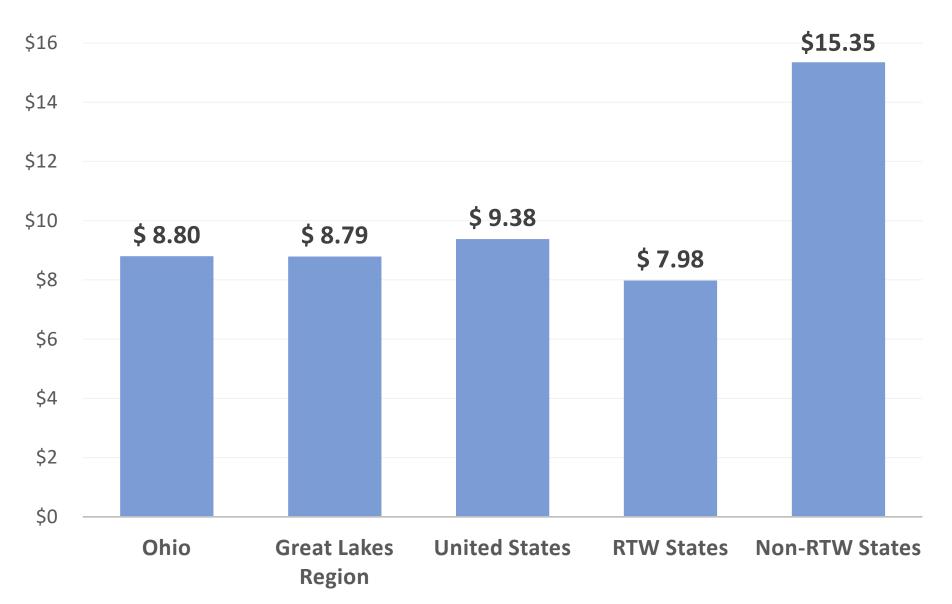
| | | Exhib | it 37: Med | ian Hοι | ıseho | ld Income (2022 | L) | |
|------|----|---------------|-------------------|---------|--------|-----------------------------|--------------------|------------------------|
| Rank | 45 | Alabama | \$56,929 | Rank | 33 | Montana | \$64,999 | |
| | 11 | Alaska | \$81,133 | | 16 | Nebraska | \$78,109 | |
| | 27 | Arizona | \$70,821 | | 35 | Nevada | \$64,340 | RTW |
| | 48 | Arkansas | \$50,784 | | 2 | New Hampshire | \$88,841 | |
| | 10 | California | \$81,575 | | 3 | New Jersey | \$88,559 | NRTW 🔲 |
| | 7 | Colorado | \$84,954 | | 47 | New Mexico | \$53,463 | |
| | 12 | Connecticut | \$80,958 | | 22 | New York | \$72,920 | |
| | 31 | Delaware | \$68,687 | | 37 | North Carolina | \$62,891 | RTW Average |
| | 43 | Florida | \$59,734 | | 30 | North Dakota | \$68,882 | \$65,752 |
| | 41 | Georgia | \$61,497 | | 38 | Ohio | \$62,689 | DTM A |
| | 8 | Hawaii | \$82,199 | | 42 | Oklahoma | \$60,096 | RTW Average |
| | 17 | Idaho | \$76,918 | | 9 | Oregon | \$81,855 | Rank |
| | 15 | Illinois | \$79,253 | | 23 | Pennsylvania | \$72,627 | 32.6 |
| | 28 | Indiana | \$70,190 | | 20 | Rhode Island | \$74,982 | Non-RTW |
| | 24 | Iowa | \$72,429 | | 39 | South Carolina | \$62,542 | Average |
| | 19 | Kansas | \$75 <i>,</i> 979 | | 21 | South Dakota | \$73,893 | \$77,500 |
| | 46 | Kentucky | \$55,629 | | 40 | Tennessee | \$62,166 | <i>\$77,500</i> |
| | 44 | Louisiana | \$57,206 | | 32 | Texas | \$67,404 | Non-RTW |
| | 25 | Maine | \$71,139 | | 4 | Utah | \$87,649 | Average Rank |
| | 1 | Maryland | \$97,332 | | 18 | Vermont | \$76,079 | 17.2 |
| | 6 | Massachusetts | \$86,566 | | 14 | Virginia | \$80,268 | |
| | 34 | Michigan | \$64,488 | | 5 | Washington | \$87,648 | Great Lakes |
| | 13 | Minnesota | \$80,441 | | 49 | West Virginia | \$46,836 | Region Average |
| | 50 | Mississippi | \$46,637 | | 29 | Wisconsin | \$69,943 | \$69,313 |
| | 36 | Missouri | \$63,594 | | 26 | Wyoming | \$71,052 | |
| | | | | | Source | : Computed with data from l | J.S. Bureau of Eco | onomic Analysis (2023) |

Exhibit 38: Median Household Income (2021)



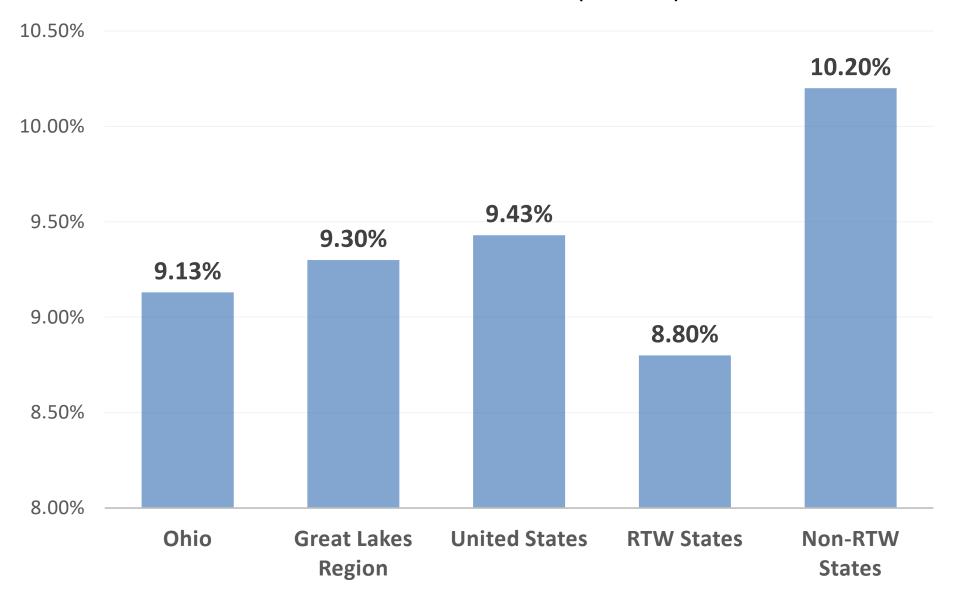
| Exhibit 39: State Minimum Wage (2021) | | | | | | | | | | |
|---------------------------------------|---|---------------|----|-------|------|----|----------------|----|-------|---|
| Rank | 31 | Alabama | \$ | 7.25 | Rank | 29 | Montana | \$ | 8.75 | |
| | 17 | Alaska | \$ | 10.34 | | 27 | Nebraska | \$ | 9.00 | |
| | 8 | Arizona | \$ | 12.15 | | 22 | Nevada | \$ | 9.75 | RTW |
| | 14 | Arkansas | \$ | 11.00 | | 39 | New Hampshire | \$ | 7.25 | |
| | 3 | California | \$ | 13.00 | | 10 | New Jersey | \$ | 12.00 | NRTW 🔲 |
| | 7 | Colorado | \$ | 12.32 | | 16 | New Mexico | \$ | 10.50 | |
| | 4 | Connecticut | \$ | 13.00 | | 6 | New York | \$ | 12.50 | |
| | 26 | Delaware | \$ | 9.25 | | 40 | North Carolina | \$ | 7.25 | RTW Average |
| | 21 | Florida | \$ | 10.00 | | 41 | North Dakota | \$ | 7.25 | \$ 7.98 |
| | 49 | Georgia | \$ | 5.15 | | 28 | Ohio | \$ | 8.80 | DT\\(\(\) |
| | 19 | Hawaii | \$ | 10.10 | | 42 | Oklahoma | \$ | 7.25 | RTW Average |
| | 32 | Idaho | \$ | 7.25 | | 5 | Oregon | \$ | 12.75 | Rank 34.1 |
| | 15 | Illinois | \$ | 11.00 | | 43 | Pennsylvania | \$ | 7.25 | 54.1 |
| | 33 | Indiana | \$ | 7.25 | | 13 | Rhode Island | \$ | 11.50 | Non-RTW |
| | 34 | Iowa | \$ | 7.25 | | 44 | South Carolina | \$ | 7.25 | Average |
| | 35 | Kansas | \$ | 7.25 | | 25 | South Dakota | \$ | 9.45 | \$15.35 |
| | 36 | Kentucky | \$ | 7.25 | | 45 | Tennessee | \$ | 7.25 | 713.33 |
| | 37 | Louisiana | \$ | 7.25 | | 46 | Texas | \$ | 7.25 | Non-RTW |
| | 9 | Maine | \$ | 12.15 | | 47 | Utah | \$ | 7.25 | Average Rank |
| | 11 | Maryland | \$ | 11.75 | | 12 | Vermont | \$ | 11.75 | 15.3 |
| | 2 | Massachusetts | \$ | 13.50 | | 24 | Virginia | \$ | 9.50 | |
| | 23 | Michigan | \$ | 9.65 | | 1 | Washington | \$ | 13.69 | Great Lakes |
| | 20 | Minnesota | \$ | 10.08 | | 30 | West Virginia | \$ | 8.75 | Region Average |
| | 38 | Mississippi | \$ | 7.25 | | 48 | Wisconsin | \$ | 7.25 | \$ 8.79 |
| | 18 | Missouri | \$ | 10.30 | | 50 | Wyoming | \$ | 5.15 | |
| | Source: Computed with data from U.S. Bureau of Labor Statistics (2023 | | | | | | | | | |

Exhibit 40: State Minimum Wage (2021)



| | | Exhibit 41: Sta | te and Loc | al Tax E | Burde | n as a % of Inco | me (2020 |) | |
|------|----------------------------------|-----------------|------------|----------|-------|------------------|----------|-----------------------|--|
| Rank | 10 | Alabama | 8.25% | Rank | 14 | Montana | 8.42% | | |
| | 1 | Alaska | 7.13% | | 36 | Nebraska | 9.94% | | |
| | 8 | Arizona | 8.06% | | 21 | Nevada | 8.87% | RTW | |
| | 24 | Arkansas | 9.12% | | 6 | New Hampshire | 7.71% | | |
| | 37 | California | 10.01% | | 42 | New Jersey | 10.78% | NRTW 🔲 | |
| | 20 | Colorado | 8.85% | | 43 | New Mexico | 10.84% | | |
| | 44 | Connecticut | 10.88% | | 50 | New York | 13.92% | | |
| | 40 | Delaware | 10.50% | | 11 | North Carolina | 8.25% | RTW Average | |
| | 2 | Florida | 7.21% | | 47 | North Dakota | 12.48% | 8.8% | |
| | 7 | Georgia | 7.88% | | 25 | Ohio | 9.13% | DTM A | |
| | 48 | Hawaii | 13.16% | | 12 | Oklahoma | 8.31% | RTW Average | |
| | 15 | Idaho | 8.45% | | 29 | Oregon | 9.24% | Rank | |
| | 39 | Illinois | 10.33% | | 26 | Pennsylvania | 9.15% | 19.6 | |
| | 23 | Indiana | 9.11% | | 35 | Rhode Island | 9.77% | Non-RTW | |
| | 38 | Iowa | 10.24% | | 13 | South Carolina | 8.31% | Average | |
| | 30 | Kansas | 9.36% | | 4 | South Dakota | 7.49% | 10.2% | |
| | 27 | Kentucky | 9.20% | | 3 | Tennessee | 7.32% | 10.270 | |
| | 19 | Louisiana | 8.68% | | 16 | Texas | 8.56% | Non-RTW | |
| | 46 | Maine | 11.95% | | 18 | Utah | 8.64% | Average Rank | |
| | 49 | Maryland | 13.51% | | 45 | Vermont | 11.23% | 32.4 | |
| | 32 | Massachusetts | 9.43% | | 22 | Virginia | 9.08% | | |
| | 9 | Michigan | 8.09% | | 28 | Washington | 9.20% | Great Lakes | |
| | 41 | Minnesota | 10.59% | | 33 | West Virginia | 9.53% | Region Average | |
| | 31 | Mississippi | 9.39% | | 34 | Wisconsin | 9.57% | 9.3% | |
| | 5 | Missouri | 7.68% | | 17 | Wyoming | 8.58% | | |
| | Source: Tax Policy Center (2023) | | | | | | | | |

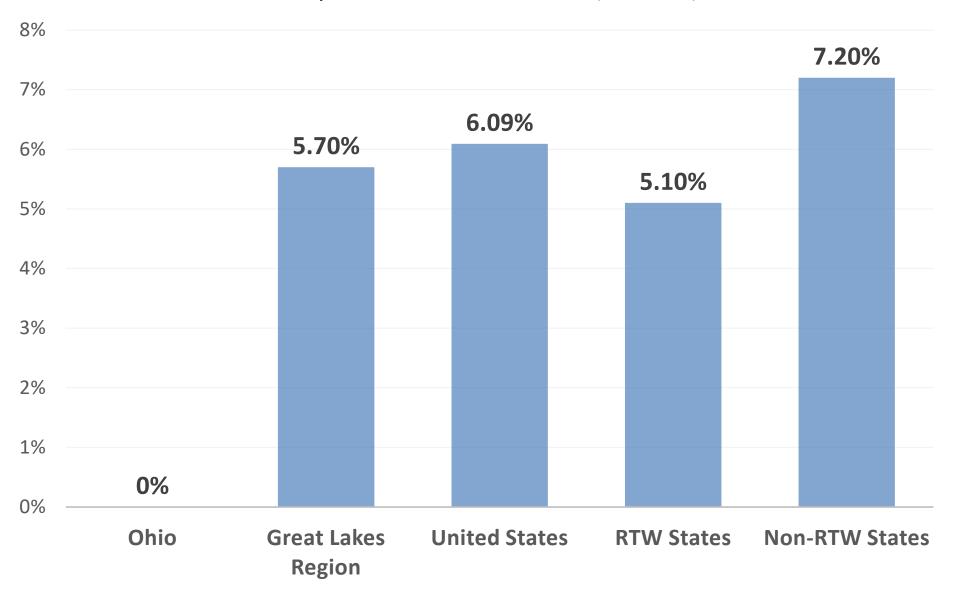
Exhibit 42: State and Local Tax Burden as a % of Income (2020)



Source: Tax Policy Center (2023)

| | | Exhibit 43: A | Average State | e and | Local | Corporate Tax R | Rate (2021) | |
|------|----|---------------|---------------|-------|-------|-----------------|-------------|-----------------------|
| Rank | 24 | Alabama | 6.5% | Rank | 28 | Montana | 6.8% | |
| | 45 | Alaska | 9.4% | | 36 | Nebraska | 7.8% | |
| | 12 | Arizona | 4.9% | | 1 | Nevada | 0.0% | RTW |
| | 22 | Arkansas | 6.2% | | 35 | New Hampshire | 7.7% | |
| | 43 | California | 8.8% | | 50 | New Jersey | 11.5% | NRTW 🔲 |
| | 11 | Colorado | 4.6% | | 29 | New Mexico | 6.9% | |
| | 33 | Connecticut | 7.5% | | 25 | New York | 6.5% | |
| | 42 | Delaware | 8.7% | | 7 | North Carolina | 2.5% | RTW Average |
| | 10 | Florida | 4.5% | | 9 | North Dakota | 4.3% | 5.1% |
| | 18 | Georgia | 5.8% | | 2 | Ohio | 0.0% | DTM/ Assessed |
| | 23 | Hawaii | 6.4% | | 20 | Oklahoma | 6.0% | RTW Average |
| | 30 | Idaho | 6.9% | | 34 | Oregon | 7.6% | Rank |
| | 46 | Illinois | 9.5% | | 49 | Pennsylvania | 10.0% | 19.4 |
| | 17 | Indiana | 5.3% | | 32 | Rhode Island | 7.0% | Non-RTW |
| | 47 | lowa | 9.8% | | 16 | South Carolina | 5.0% | Average |
| | 31 | Kansas | 7.0% | | 3 | South Dakota | 0.0% | 7.2% |
| | 14 | Kentucky | 5.0% | | 26 | Tennessee | 6.5% | 7.270 |
| | 38 | Louisiana | 8.0% | | 4 | Texas | 0.0% | Non-RTW |
| | 44 | Maine | 8.9% | | 13 | Utah | 5.0% | Average Rank |
| | 40 | Maryland | 8.3% | | 41 | Vermont | 8.5% | 32.7 |
| | 39 | Massachusetts | 8.0% | | 21 | Virginia | 6.0% | |
| | 19 | Michigan | 6.0% | | 5 | Washington | 0.0% | Great Lakes |
| | 48 | Minnesota | 9.8% | | 27 | West Virginia | 6.5% | Region Average |
| | 15 | Mississippi | 5.0% | | 37 | Wisconsin | 7.9% | 5.7% |
| | 8 | Missouri | 4.0% | | 6 | Wyoming | 0.0% | |
| | | | | | | | Source: | Tax Foundation (2023) |

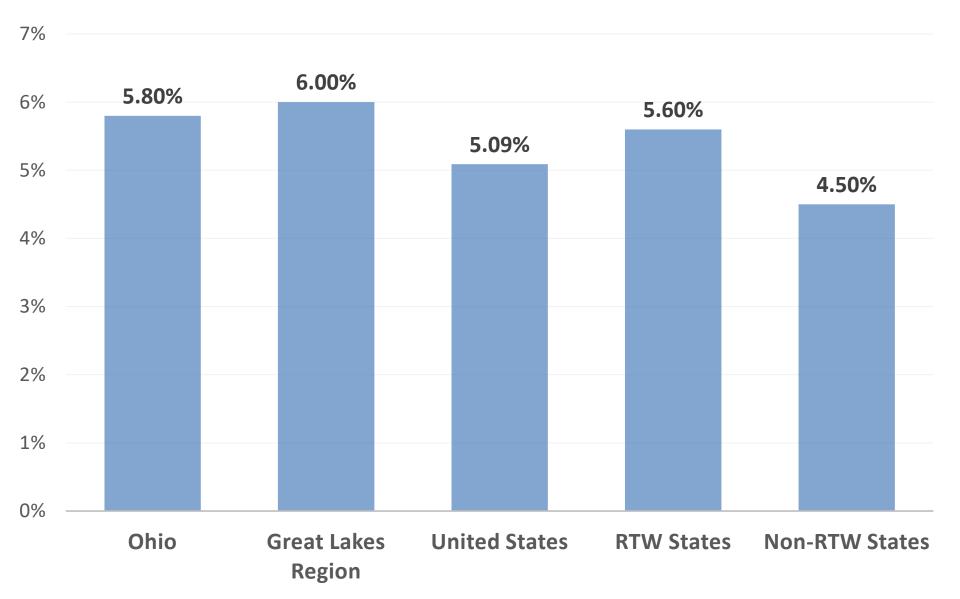
Exhibit 44: Average State and Local Corporate Tax Rate (2021)



Source: Tax Foundation (2023)

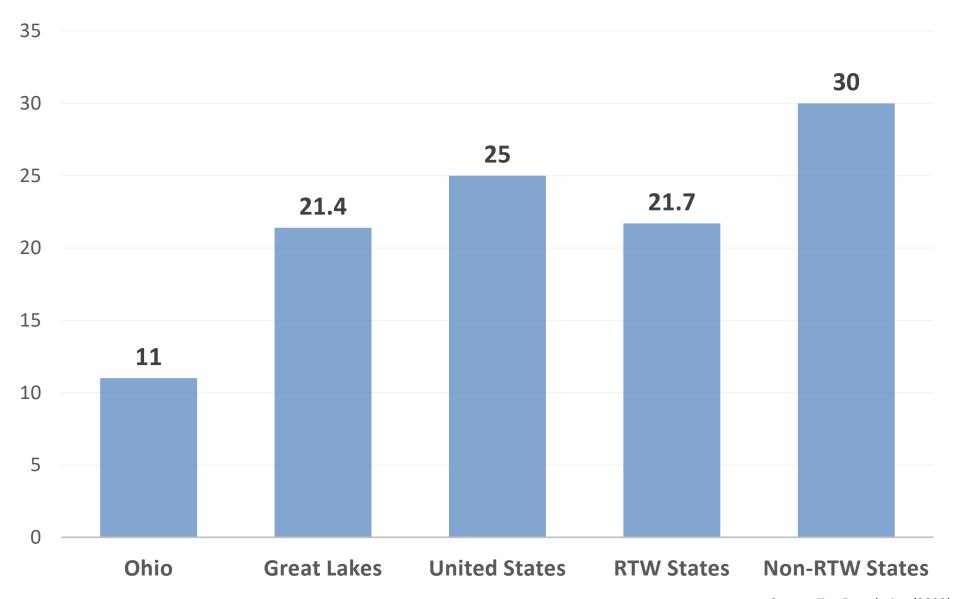
| | Exhibit 45: Average State Sales Tax Rate (2022) | | | | | | | | | |
|------|---|---------------|------|------|----|----------------|-------------|-----------------------|--|--|
| Rank | 7 | Alabama | 4.0% | Rank | 1 | Montana | 0.0% | | | |
| | 1 | Alaska | 0.0% | | 21 | Nebraska | 5.5% | | | |
| | 23 | Arizona | 5.6% | | 44 | Nevada | 6.9% | RTW | | |
| | 40 | Arkansas | 6.5% | | 1 | New Hampshire | 0.0% | | | |
| | 50 | California | 7.3% | | 43 | New Jersey | 6.6% | NRTW 🔲 | | |
| | 6 | Colorado | 2.9% | | 19 | New Mexico | 5.1% | | | |
| | 39 | Connecticut | 6.4% | | 7 | New York | 4.0% | | | |
| | 1 | Delaware | 0.0% | | 16 | North Carolina | 4.8% | RTW Average | | |
| | 25 | Florida | 6.0% | | 17 | North Dakota | 5.0% | 5.6% | | |
| | 7 | Georgia | 4.0% | | 24 | Ohio | 5.8% |] | | |
| | 7 | Hawaii | 4.0% | | 13 | Oklahoma | 4.5% | RTW Average | | |
| | 25 | Idaho | 6.0% | | 1 | Oregon | 0.0% | Rank | | |
| | 36 | Illinois | 6.3% | | 25 | Pennsylvania | 6.0% | 25.3 | | |
| | 46 | Indiana | 7.0% | | 46 | Rhode Island | 7.0% | Non-RTW | | |
| | 25 | lowa | 6.0% | | 25 | South Carolina | 6.0% | Average | | |
| | 40 | Kansas | 6.5% | | 13 | South Dakota | 4.5% | 4.5% | | |
| | 25 | Kentucky | 6.0% | | 46 | Tennessee | 7.0% | 4.570 | | |
| | 13 | Louisiana | 4.5% | | 36 | Texas | 6.3% | Non-RTW | | |
| | 21 | Maine | 5.5% | | 35 | Utah | 6.1% | Average Rank | | |
| | 25 | Maryland | 6.0% | | 25 | Vermont | 6.0% | 22.2 | | |
| | 36 | Massachusetts | 6.3% | | 20 | Virginia | 5.3% | | | |
| | 25 | Michigan | 6.0% | | 40 | Washington | 6.5% | Great Lakes | | |
| | 44 | Minnesota | 6.9% | | 25 | West Virginia | 6.0% | Region Average | | |
| | 46 | Mississippi | 7.0% | | 17 | Wisconsin | 5.0% | 6% | | |
| | 12 | Missouri | 4.2% | | 7 | Wyoming | 4.0% | | | |
| | | | | | | | h data from | Tax Foundation (2023) | | |

Exhibit 46: Average State Sales Tax Rate (2022)



| | | Exhibit 47: Prope | rty Tax | Burde | en Ranking (2018) | | | | |
|------|-------------------------------|-------------------|---------|-------|-------------------|--------------------|--|--|--|
| Rank | 12 | Alabama | Rank | 9 | Montana | | | | |
| | 38 | Alaska | | 40 | Nebraska | | | | |
| | 6 | Arizona | | 8 | Nevada | RTW | | | |
| | 22 | Arkansas | | 44 | New Hampshire | | | | |
| | 13 | California | | 50 | New Jersey | NRTW 🔲 | | | |
| | 14 | Colorado | | 1 | New Mexico | | | | |
| | 49 | Connecticut | | 47 | New York | | | | |
| | 20 | Delaware | | 32 | North Carolina | RTW Average | | | |
| | 10 | Florida | | 2 | North Dakota | Rank | | | |
| | 23 | Georgia | | 11 | Ohio | 21.7 | | | |
| | 16 | Hawaii | | 15 | Oklahoma | Non DTM | | | |
| | 3 | Idaho | | 18 | Oregon | Non-RTW | | | |
| | 45 | Illinois | | 33 | Pennsylvania | Average Rank 30 | | | |
| | 4 | Indiana | | 43 | Rhode Island | 30 | | | |
| | 39 | lowa | | 24 | South Carolina | Great Lakes | | | |
| | 19 | Kansas | | 25 | South Dakota | Average Rank | | | |
| | 36 | Kentucky | | 29 | Tennessee | 21.4 | | | |
| | 30 | Louisiana | | 37 | Texas | | | | |
| | 41 | Maine | | 5 | Utah | | | | |
| | 42 | Maryland | | 48 | Vermont | | | | |
| | 46 | Massachusetts | | 31 | Virginia | | | | |
| | 21 | Michigan | | 27 | Washington | | | | |
| | 28 | Minnesota | | 17 | West Virginia | | | | |
| | 35 | Mississippi | | 26 | Wisconsin | | | | |
| | 7 | Missouri | | 34 | Wyoming | | | | |
| | Source: Tax Foundation (2022) | | | | | | | | |

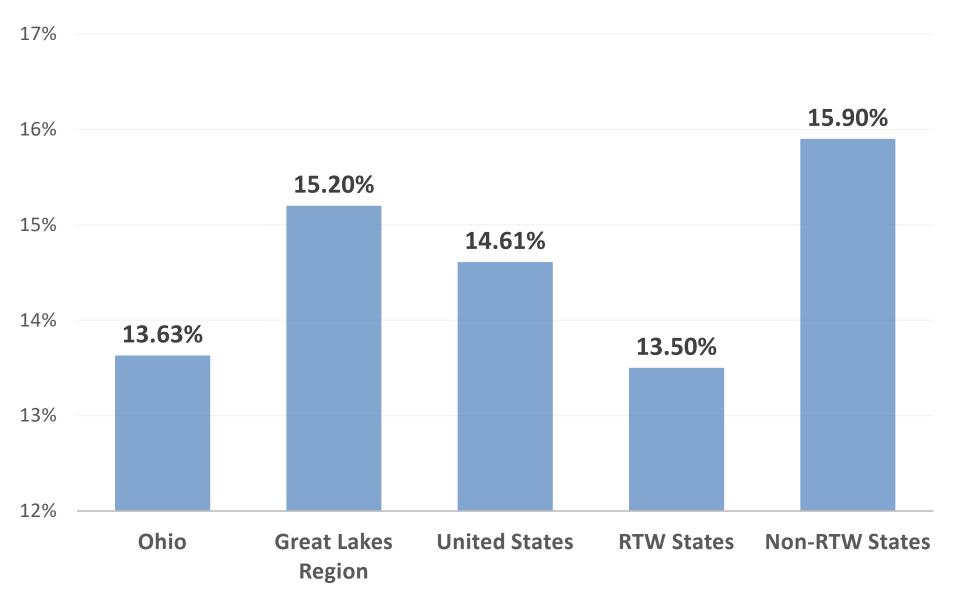
Exhibit 48: Property Tax Burden Ranking (2018)



Source: Tax Foundation (2022)

| | Exhibit 49: State Debt as a % of GSP (2020) | | | | | | | | | |
|------|---|---------------|--------|------|----|----------------|--------|-------------------------|--|--|
| Rank | 29 | Alabama | 15.15% | Rank | 8 | Montana | 11.06% | | | |
| | 44 | Alaska | 18.64% | | 12 | Nebraska | 11.62% | | | |
| | 10 | Arizona | 11.39% | | 38 | Nevada | 17.04% | RTW | | |
| | 28 | Arkansas | 15.12% | | 11 | New Hampshire | 11.43% | | | |
| | 40 | California | 17.20% | | 27 | New Jersey | 14.75% | NRTW | | |
| | 39 | Colorado | 17.14% | | 34 | New Mexico | 16.53% | | | |
| | 45 | Connecticut | 19.19% | | 49 | New York | 21.16% | | | |
| | 6 | Delaware | 10.39% | | 3 | North Carolina | 7.97% | RTW Average | | |
| | 13 | Florida | 11.71% | | 41 | North Dakota | 17.86% | 13.5% | | |
| | 4 | Georgia | 10.07% | | 20 | Ohio | 13.63% | | | |
| | 48 | Hawaii | 20.90% | | 5 | Oklahoma | 10.20% | RTW Average | | |
| | 2 | Idaho | 7.09% | | 37 | Oregon | 16.89% | Rank | | |
| | 43 | Illinois | 18.59% | | 35 | Pennsylvania | 16.65% | 20.8 | | |
| | 21 | Indiana | 13.92% | | 47 | Rhode Island | 20.04% | Non-RTW | | |
| | 7 | lowa | 10.41% | | 30 | South Carolina | 15.36% | Average | | |
| | 33 | Kansas | 16.02% | | 14 | South Dakota | 11.79% | 15.9% | | |
| | 50 | Kentucky | 24.47% | | 18 | Tennessee | 13.24% | 13.570 | | |
| | 19 | Louisiana | 13.40% | | 42 | Texas | 18.11% | Non-RTW | | |
| | 16 | Maine | 12.51% | | 9 | Utah | 11.10% | Average Rank | | |
| | 24 | Maryland | 14.37% | | 22 | Vermont | 13.94% | 31 | | |
| | 36 | Massachusetts | 16.81% | | 15 | Virginia | 12.50% | | | |
| | 32 | Michigan | 15.74% | | 26 | Washington | 14.72% | Great Lakes | | |
| | 31 | Minnesota | 15.59% | | 46 | West Virginia | 19.75% | Region Average | | |
| | 17 | Mississippi | 12.59% | | 23 | Wisconsin | 14.27% | 15.2% | | |
| | 25 | Missouri | 14.46% | | 1 | Wyoming | 5.90% | | | |
| | | | | | | | | Source: Statista (2023) | | |

Exhibit 50: State Debt as a % of GSP (2020)

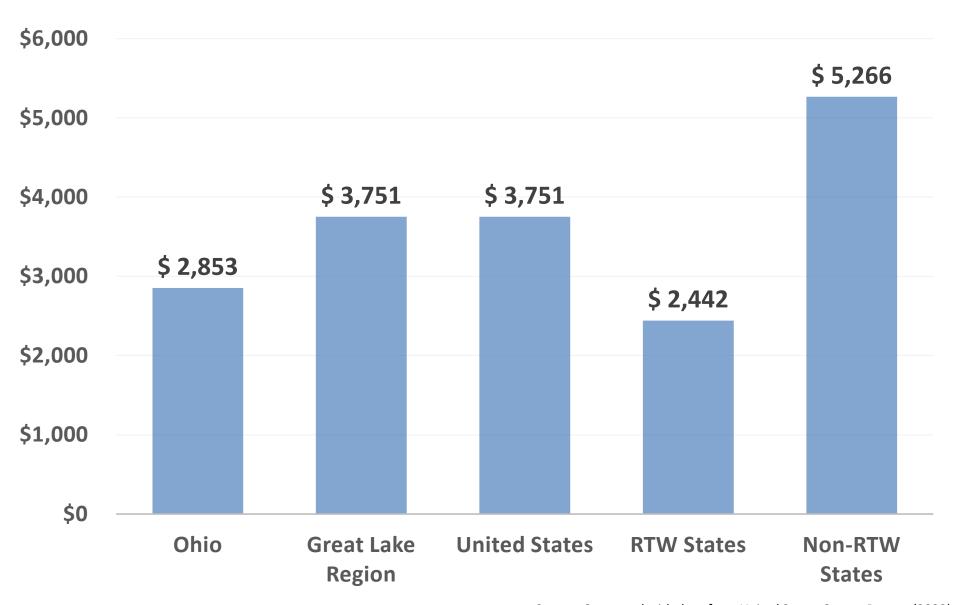


Source: Statista (2023)

| | Exhibit 51: State Debt Per Capita (2022) | | | | | | | | | | | |
|------|--|---------------|----|--------|------|----|------------------------------------|----|-------|-----------------------|--|--|
| Rank | 10 | Alabama | \$ | 1,783 | Rank | 19 | Montana | \$ | 2,939 | | | |
| | 47 | Alaska | \$ | 8,029 | | 2 | Nebraska | \$ | 1,022 | | | |
| | 12 | Arizona | \$ | 2,084 | | 3 | Nevada | \$ | 1,096 | RTW | | |
| | 6 | Arkansas | \$ | 1,616 | | 43 | New Hampshire | \$ | 5,894 | | | |
| | 34 | California | \$ | 3,850 | | 46 | New Jersey | \$ | 7,431 | NRTW 🔲 | | |
| | 20 | Colorado | \$ | 3,017 | | 27 | New Mexico | \$ | 3,333 | | | |
| | 49 | Connecticut | \$ | 10,320 | | 45 | New York | \$ | 6,931 | | | |
| | 42 | Delaware | \$ | 5,296 | | 8 | North Carolina | \$ | 1,666 | RTW Average | | |
| | 7 | Florida | \$ | 1,620 | | 21 | North Dakota | \$ | 3,118 | \$ 2,442 | | |
| | 4 | Georgia | \$ | 1,273 | | 17 | Ohio | \$ | 2,853 | DTM A | | |
| | 44 | Hawaii | \$ | 6,451 | | 14 | Oklahoma | \$ | 2,219 | RTW Average | | |
| | 13 | Idaho | \$ | 2,109 | | 24 | Oregon | \$ | 3,269 | Rank 17 | | |
| | 41 | Illinois | \$ | 5,126 | | 32 | Pennsylvania | \$ | 3,683 | 1/ | | |
| | 28 | Indiana | \$ | 3,387 | | 48 | Rhode Island | \$ | 8,559 | Non-RTW | | |
| | 11 | Iowa | \$ | 1,902 | | 25 | South Carolina | \$ | 3,272 | Average | | |
| | 26 | Kansas | \$ | 3,280 | | 35 | South Dakota | \$ | 3,907 | \$ 5,266 | | |
| | 23 | Kentucky | \$ | 3,258 | | 1 | Tennessee | \$ | 914 | φ 3,200 | | |
| | 33 | Louisiana | \$ | 3,823 | | 9 | Texas | \$ | 1,769 | Non-RTW | | |
| | 31 | Maine | \$ | 3,643 | | 15 | Utah | \$ | 2,304 | Average Rank | | |
| | 40 | Maryland | \$ | 4,626 | | 38 | Vermont | \$ | 3,998 | 35.5 | | |
| | 50 | Massachusetts | \$ | 11,264 | | 30 | Virginia | \$ | 3,402 | | | |
| | 29 | Michigan | \$ | 3,397 | | 39 | Washington | \$ | 4,541 | Great Lakes | | |
| | 18 | Minnesota | \$ | 2,934 | | 36 | West Virginia | \$ | 3,950 | Region Average | | |
| | 16 | Mississippi | \$ | 2,440 | | 37 | Wisconsin | \$ | 3,993 | \$ 3,751 | | |
| | 22 | Missouri | \$ | 3,136 | | 5 | Wyoming Source: Computed with data | \$ | 1,326 | Canada Bura (2022) | | |

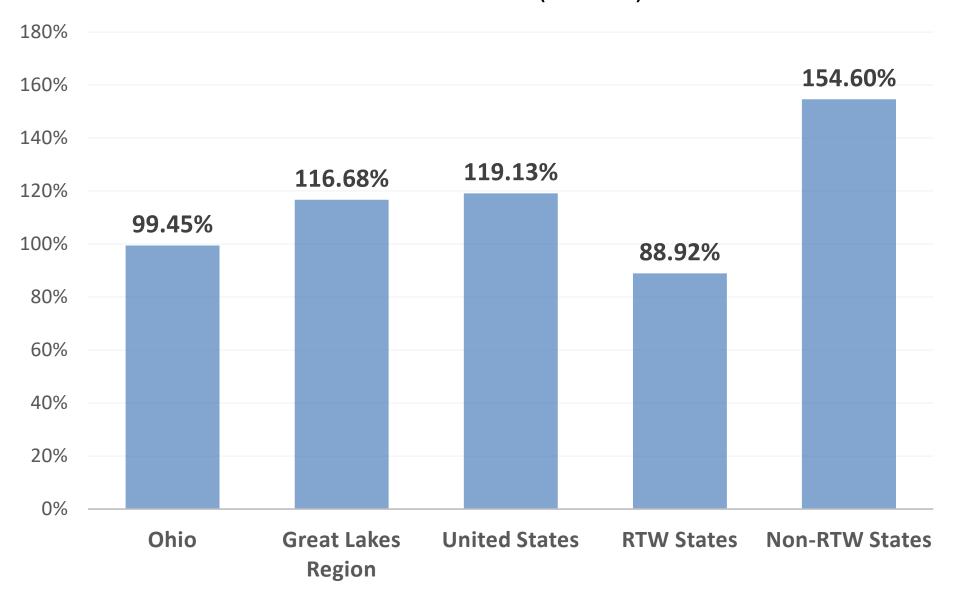
Source: Computed with data from United States Census Bureau (2023)

Exhibit 52: State Debt Per Capita (2022)



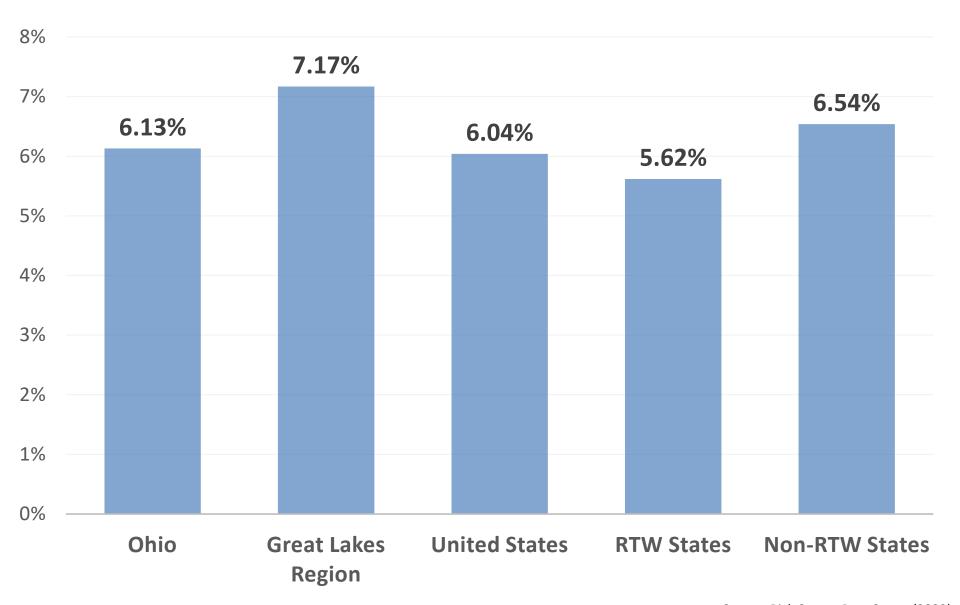
| | Exhibit 53: State Debt as a Share of Tax Revenue (2020) | | | | | | | | | | | |
|------|---|---------------|---------|------|----|----------------------|-------------------|------------------------|--|--|--|--|
| Rank | 16 | Alabama | 82.48% | Rank | 18 | Montana | 86.03% | | | | | |
| | 50 | Alaska | 443.75% | | 3 | Nebraska | 44.15% | | | | | |
| | 13 | Arizona | 73.34% | | 1 | Nevada | 38.64% | RTW | | | | |
| | 14 | Arkansas | 73.77% | | 48 | New Hampshire | 263.92% | | | | | |
| | 17 | California | 83.76% | | 43 | New Jersey | 168.90% | NRTW 🔲 | | | | |
| | 38 | Colorado | 133.52% | | 23 | New Mexico | 101.65% | | | | | |
| | 46 | Connecticut | 224.79% | | 42 | New York | 168.25% | | | | | |
| | 31 | Delaware | 111.28% | | 5 | North Carolina | 53.35% | RTW Average | | | | |
| | 6 | Florida | 58.01% | | 11 | North Dakota | 69.59% | 88.92% | | | | |
| | 8 | Georgia | 59.79% | | 22 | Ohio | 99.45% | DTIM A | | | | |
| | 34 | Hawaii | 122.35% | | 15 | Oklahoma | 76.72% | RTW Average | | | | |
| | 9 | Idaho | 63.41% | | 33 | Oregon | 114.29% | Rank | | | | |
| | 39 | Illinois | 143.21% | | 37 | Pennsylvania | 127.16% | 18.3 | | | | |
| | 28 | Indiana | 106.56% | | 49 | Rhode Island | 265.73% | Non-RTW | | | | |
| | 7 | Iowa | 58.63% | | 29 | South Carolina | 109.34% | Average | | | | |
| | 12 | Kansas | 71.72% | | 44 | South Dakota | 191.11% | 154.6% | | | | |
| | 30 | Kentucky | 109.46% | | 2 | Tennessee | 40.88% | 154.070 | | | | |
| | 40 | Louisiana | 148.13% | | 21 | Texas | 94.88% | Non-RTW | | | | |
| | 27 | Maine | 106.18% | | 19 | Utah | 86.97% | Average Rank | | | | |
| | 36 | Maryland | 122.93% | | 25 | Vermont | 104.19% | 33.9 | | | | |
| | 47 | Massachusetts | 244.45% | | 26 | Virginia | 104.55% | | | | | |
| | 35 | Michigan | 122.60% | | 24 | Washington | 102.22% | Great Lakes | | | | |
| | 10 | Minnesota | 64.95% | | 45 | West Virginia | 212.86% | Region Average | | | | |
| | 20 | Mississippi | 89.98% | | 32 | Wisconsin | 111.59% | 116.68% | | | | |
| | 41 | Missouri | 152.86% | | 4 | Wyoming | 48.35% | | | | | |
| | | | | | | Source: Calculated b | y McNair Center f | rom States Data (2022) | | | | |

Exhibit 54: State Debt as a Share of Tax Revenue (2020)



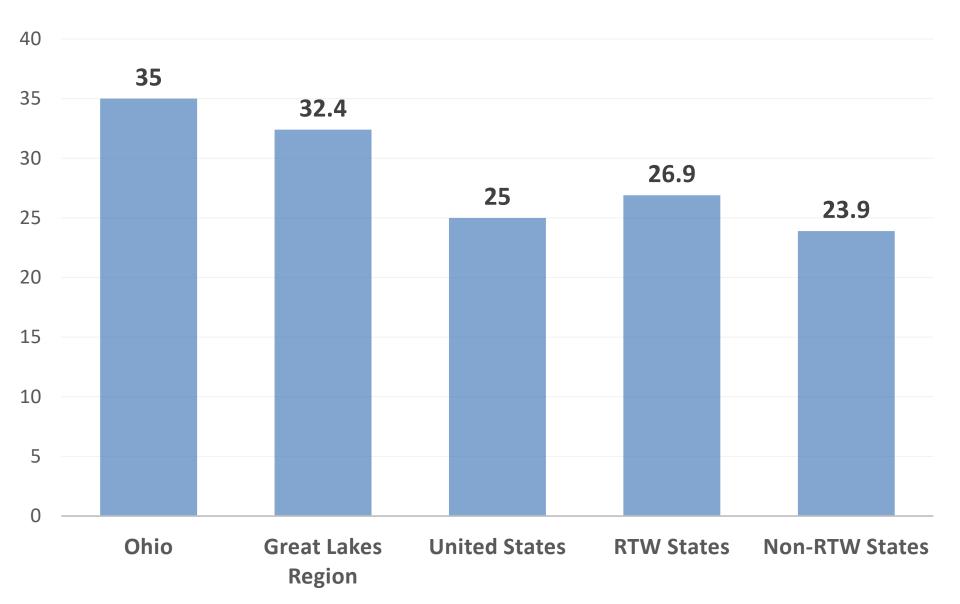
| | Exhibit 55: Debt Service as a Share of Revenue (2022) | | | | | | | | | | | |
|------|---|---------------|--------|------|----|----------------|------------------|--------------------------|--|--|--|--|
| Rank | 31 | Alabama | 6.22% | Rank | 9 | Montana | 4.54% | | | | | |
| | 48 | Alaska | 8.86% | | 16 | Nebraska | 4.97% | | | | | |
| | 25 | Arizona | 5.81% | | 41 | Nevada | 7.96% | RTW | | | | |
| | 7 | Arkansas | 4.32% | | 29 | New Hampshire | 6.20% | | | | | |
| | 37 | California | 7.22% | | 17 | New Jersey | 5.04% | NRTW | | | | |
| | 44 | Colorado | 8.34% | | 26 | New Mexico | 5.98% | | | | | |
| | 33 | Connecticut | 6.77% | | 49 | New York | 9.00% | | | | | |
| | 21 | Delaware | 5.44% | | 18 | North Carolina | 5.13% | RTW Average | | | | |
| | 20 | Florida | 5.42% | | 11 | North Dakota | 4.74% | 5.62% | | | | |
| | 23 | Georgia | 5.58% | | 27 | Ohio | 6.13% |] | | | | |
| | 4 | Hawaii | 3.56% | | 15 | Oklahoma | 4.89% | RTW Average | | | | |
| | 6 | Idaho | 3.89% | | 30 | Oregon | 6.21% | Rank | | | | |
| | 50 | Illinois | 10.62% | | 32 | Pennsylvania | 6.50% | 22 | | | | |
| | 38 | Indiana | 7.31% | | 42 | Rhode Island | 8.10% | Non-RTW | | | | |
| | 5 | lowa | 3.79% | | 36 | South Carolina | 7.10% | Average | | | | |
| | 19 | Kansas | 5.14% | | 24 | South Dakota | 5.81% | 6.54% | | | | |
| | 34 | Kentucky | 6.90% | | 45 | Tennessee | 8.55% | 0.5470 | | | | |
| | 28 | Louisiana | 6.16% | | 46 | Texas | 8.60% | Non-RTW | | | | |
| | 3 | Maine | 2.91% | | 12 | Utah | 4.77% | Average Rank | | | | |
| | 35 | Maryland | 7.04% | | 2 | Vermont | 2.73% | 29.6 | | | | |
| | 39 | Massachusetts | 7.32% | | 22 | Virginia | 5.47% | | | | | |
| | 40 | Michigan | 7.37% | | 43 | Washington | 8.33% | Great Lakes | | | | |
| | 14 | Minnesota | 4.86% | | 10 | West Virginia | 4.59% | Region Average | | | | |
| | 13 | Mississippi | 4.84% | | 8 | Wisconsin | 4.41% | 7.17% | | | | |
| | 47 | Missouri | 8.61% | | 1 | Wyoming | 2.04% | | | | | |
| | | | | | | | Source: Rich Sto | ates, Poor States (2023) | | | | |

Exhibit 56: Debt Service as a Share of Revenue (2022)



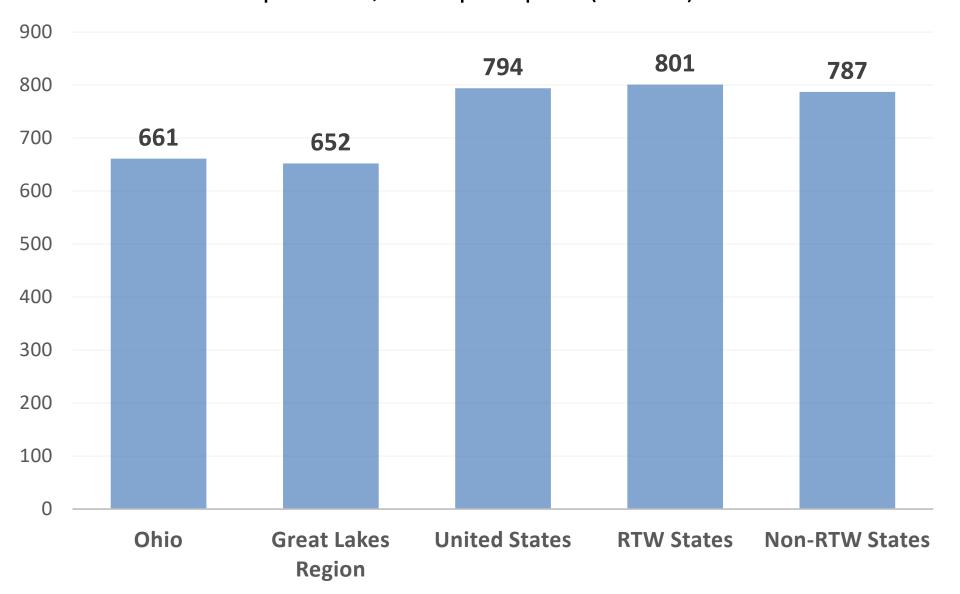
| | | Exhibit 57: State | Liabili | ty Sys | tem Rank (2022) | |
|------|----|-------------------|---------|------------|---|-----------------------|
| Rank | 42 | Alabama | Rank | 7 | Montana | |
| | 5 | Alaska | | 8 | Nebraska | |
| | 17 | Arizona | | 29 | Nevada | RTW |
| | 30 | Arkansas | | 18 | New Hampshire | |
| | 48 | California | | 43 | New Jersey | NRTW 🔲 |
| | 21 | Colorado | | 22 | New Mexico | |
| | 3 | Connecticut | | 36 | New York | |
| | 1 | Delaware | | 16 | North Carolina | RTW Average |
| | 46 | Florida | | 6 | North Dakota | Rank |
| | 41 | Georgia | | 35 | Ohio | 26.9 |
| | 15 | Hawaii | | 14 | Oklahoma | Non DTM |
| | 9 | Idaho | | 25 | Oregon | Non-RTW |
| | 50 | Illinois | | 39 | Pennsylvania | Average Rank 23.9 |
| | 31 | Indiana | | 24 | Rhode Island | 23.9 |
| | 23 | lowa | | 37 | South Carolina | Great Lakes |
| | 32 | Kansas | | 10 | South Dakota | Average Rank |
| | 40 | Kentucky | | 34 | Tennessee | 32.4 |
| | 49 | Louisiana | | 38 | Texas | 02 |
| | 2 | Maine | | 19 | Utah | |
| | 27 | Maryland | | 11 | Vermont | |
| | 28 | Massachusetts | | 12 | Virginia | |
| | 33 | Michigan | | 26 | Washington | |
| | 20 | Minnesota | | 45 | West Virginia | |
| | 47 | Mississippi | | 13 | Wisconsin | |
| | 44 | Missouri | | 4 | Wyoming | |
| | | | | Source: Co | mputed with data from United States Chamb | er of Commerce (2023) |

Exhibit 58: State Liability System Rank (2022)



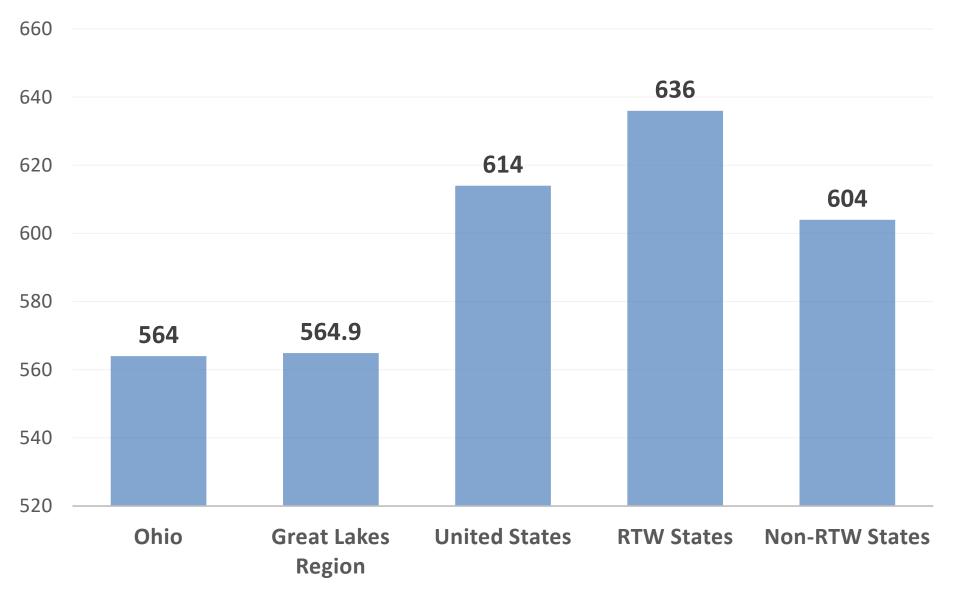
| | | Exhibit 59: Total | Governme | ent Em | ploye | es per 10,000 pe | ople (20 | 21) | | |
|------|---|--------------------------|----------|--------|-------|------------------|----------|-----------------------|--|--|
| Rank | 31 | Alabama | 808 | Rank | 37 | Montana | 868 | | | |
| | 50 | Alaska | 1,390 | | 39 | Nebraska | 882 | | | |
| | 5 | Arizona | 613 | | 2 | Nevada | 563 | RTW | | |
| | 23 | Arkansas | 729 | | 9 | New Hampshire | 647 | | | |
| | 16 | California | 694 | | 6 | New Jersey | 632 | NRTW 🔲 | | |
| | 38 | Colorado | 876 | | 43 | New Mexico | 940 | | | |
| | 12 | Connecticut | 660 | | 22 | New York | 726 | | | |
| | 26 | Delaware | 753 | | 30 | North Carolina | 796 | RTW Average | | |
| | 1 | Florida | 549 | | 47 | North Dakota | 1,155 | 801 | | |
| | 19 | Georgia | 714 | | 13 | Ohio | 661 | DTIM/ A | | |
| | 48 | Hawaii | 1,195 | | 41 | Oklahoma | 916 | RTW Average | | |
| | 18 | Idaho | 710 | | 15 | Oregon | 678 | Rank | | |
| | 11 | Illinois | 660 | | 3 | Pennsylvania | 577 | 26.6 | | |
| | 7 | Indiana | 637 | | 14 | Rhode Island | 671 | Non-RTW | | |
| | 34 | Iowa | 838 | | 29 | South Carolina | 775 | Average | | |
| | 46 | Kansas | 1,002 | | 44 | South Dakota | 968 | 787 | | |
| | 27 | Kentucky | 755 | | 8 | Tennessee | 643 | 707 | | |
| | 25 | Louisiana | 746 | | 17 | Texas | 707 | Non-RTW | | |
| | 28 | Maine | 763 | | 32 | Utah | 811 | Average Rank | | |
| | 42 | Maryland | 919 | | 36 | Vermont | 848 | 24.2 | | |
| | 10 | Massachusetts | 650 | | 45 | Virginia | 992 | | | |
| | 4 | Michigan | 583 | | 33 | Washington | 831 | Great Lakes | | |
| | 21 | Minnesota | 719 | | 35 | West Virginia | 840 | Region Average | | |
| | 40 | Mississippi | 895 | | 20 | Wisconsin | 716 | 652 | | |
| | 24 | Missouri | 739 | | 49 | Wyoming | 1,277 | | | |
| | Source: Computed with data from U.S. Bureau of Economic Analysis (2023) | | | | | | | | | |

Exhibit 60: Total Government Employees per 10,000 people (2021)



| | | Exhibit 61: S | tate and L | ocal Go | overn | ment Employees | s (2021) | |
|------|----|---------------|------------|---------|-------|-------------------------------|-------------------|------------------------|
| Rank | 34 | Alabama | 641 | Rank | 38 | Montana | 676 | |
| | 48 | Alaska | 812 | | 44 | Nebraska | 731 | |
| | 4 | Arizona | 486 | | 1 | Nevada | 431 | RTW |
| | 29 | Arkansas | 611 | | 13 | New Hampshire | 557 | |
| | 19 | California | 579 | | 11 | New Jersey | 552 | NRTW 🔲 |
| | 40 | Colorado | 684 | | 43 | New Mexico | 714 | |
| | 17 | Connecticut | 573 | | 33 | New York | 641 | |
| | 24 | Delaware | 605 | | 25 | North Carolina | 606 | RTW Average |
| | 2 | Florida | 432 | | 49 | North Dakota | 875 | 636 |
| | 7 | Georgia | 525 | | 15 | Ohio | 564 | DTM A |
| | 23 | Hawaii | 594 | | 41 | Oklahoma | 700 | RTW Average |
| | 22 | Idaho | 591 | | 21 | Oregon | 585 | Rank |
| | 14 | Illinois | 558 | | 3 | Pennsylvania | 476 | 27.2 |
| | 10 | Indiana | 551 | | 5 | Rhode Island | 498 | Non-RTW |
| | 45 | lowa | 746 | | 30 | South Carolina | 613 | Average |
| | 47 | Kansas | 803 | | 46 | South Dakota | 748 | 604 |
| | 16 | Kentucky | 570 | | 8 | Tennessee | 538 | 004 |
| | 26 | Louisiana | 606 | | 18 | Texas | 576 | Non-RTW |
| | 27 | Maine | 606 | | 36 | Utah | 643 | Average Rank |
| | 9 | Maryland | 543 | | 39 | Vermont | 683 | 23.5 |
| | 12 | Massachusetts | 557 | | 28 | Virginia | 609 | |
| | 6 | Michigan | 513 | | 35 | Washington | 642 | Great Lakes |
| | 31 | Minnesota | 627 | | 37 | West Virginia | 653 | Region Average |
| | 42 | Mississippi | 714 | | 32 | Wisconsin | 639 | 564.9 |
| | 20 | Missouri | 584 | | 50 | Wyoming | 1,034 | |
| | | | | | Sour | ce: Computed with data from L | J.S. Bureau of Ec | onomic Analysis (2023) |

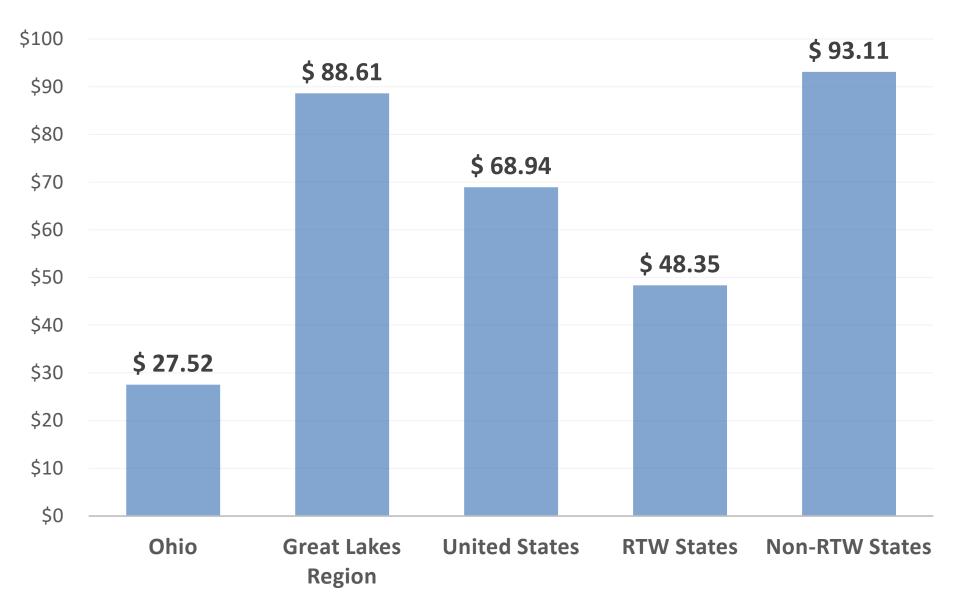
Exhibit 62: State and Local Government Employees (2021)



| Exhibit 63: Bailout Funds per Capita (2019) | | | | | | | | | | | |
|---|----|---------------|------|----------|------|----|----------------|----|--------|---------------|--|
| Rank | 41 | Alabama | \$ | 59.58 | Rank | 1 | Montana | \$ | 0.77 | | |
| | 7 | Alaska | \$ | 4.35 | | 3 | Nebraska | \$ | 2.65 | | |
| | 14 | Arizona | \$ | 6.06 | | 34 | Nevada | \$ | 22.01 | RTW | |
| | 23 | Arkansas | \$ | 9.00 | | 9 | New Hampshire | \$ | 4.99 | | |
| | 21 | California | \$ | 8.26 | | 29 | New Jersey | \$ | 15.64 | NRTW 🔲 | |
| | 18 | Colorado | \$ | 7.44 | | 12 | New Mexico | \$ | 5.73 | | |
| | 44 | Connecticut | \$ | 107.59 | | 47 | New York | \$ | 221.41 | | |
| | 50 | Delaware | \$ 2 | L,508.50 | | 45 | North Carolina | \$ | 117.62 | RTW Average | |
| | 20 | Florida | \$ | 7.85 | | 39 | North Dakota | \$ | 28.10 | \$ 48.35 | |
| | 33 | Georgia | \$ | 20.88 | | 38 | Ohio | \$ | 27.52 | DTM/ Assessed | |
| | 36 | Hawaii | \$ | 24.02 | | 26 | Oklahoma | \$ | 11.31 | RTW Average | |
| | 13 | Idaho | \$ | 5.79 | | 30 | Oregon | \$ | 17.42 | Rank | |
| | 16 | Illinois | \$ | 7.16 | | 32 | Pennsylvania | \$ | 19.44 | 26.04 | |
| | 10 | Indiana | \$ | 5.06 | | 40 | Rhode Island | \$ | 46.33 | Non-RTW | |
| | 43 | Iowa | \$ | 94.70 | | 25 | South Carolina | \$ | 9.20 | Average | |
| | 4 | Kansas | \$ | 2.88 | | 35 | South Dakota | \$ | 22.86 | \$ 93.11 | |
| | 24 | Kentucky | \$ | 9.20 | | 17 | Tennessee | \$ | 7.35 | γ 33.11 | |
| | 11 | Louisiana | \$ | 5.50 | | 6 | Texas | \$ | 3.99 | Non-RTW | |
| | 22 | Maine | \$ | 8.68 | | 46 | Utah | \$ | 168.04 | Average Rank | |
| | 5 | Maryland | \$ | 3.61 | | 2 | Vermont | \$ | 1.75 | 24.9 | |
| | 37 | Massachusetts | \$ | 24.37 | | 48 | Virginia | \$ | 253.42 | | |
| | 49 | Michigan | \$ | 385.29 | | 15 | Washington | \$ | 6.50 | Great Lakes | |
| | 42 | Minnesota | \$ | 62.54 | | 28 | West Virginia | \$ | 12.88 | Average | |
| | 27 | Mississippi | \$ | 11.76 | | 31 | Wisconsin | \$ | 18.01 | \$ 88.61 | |
| | 19 | Missouri | \$ | 7.48 | | 8 | Wyoming | \$ | 4.58 | | |

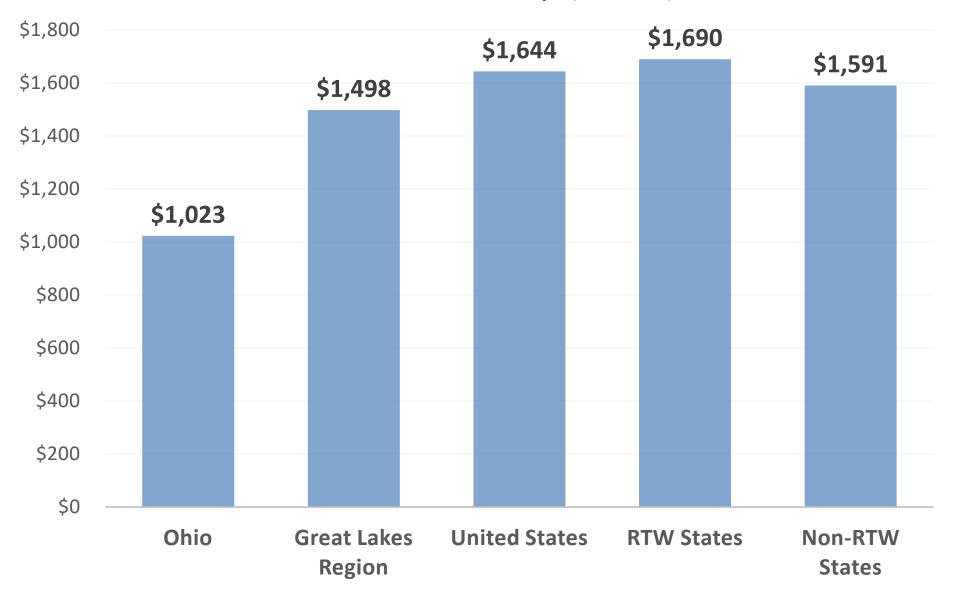
Source: Computed with data from Propublica (2023)

Exhibit 64: Bailout Funds per Capita (2019)



| | | Exhibit 65: Avera | age Price | of Ann | ual (| Car Insurance Pol | icy (2023 | 3) |
|------|----|-------------------|-----------|--------|-------|-------------------|-----------|-------------------------|
| Rank | 22 | Alabama | \$ 1,542 | Rank | 32 | Montana | \$ 1,692 | |
| | 11 | Alaska | \$ 1,359 | | 41 | Nebraska | \$ 2,018 | |
| | 29 | Arizona | \$ 1,617 | | 43 | Nevada | \$ 2,023 | RTW |
| | 26 | Arkansas | \$ 1,597 | | 8 | New Hampshire | \$ 1,307 | |
| | 46 | California | \$ 2,115 | | 39 | New Jersey | \$ 1,901 | NRTW 🔲 |
| | 40 | Colorado | \$ 1,940 | | 20 | New Mexico | \$ 1,505 | |
| | 34 | Connecticut | \$ 1,750 | | 42 | New York | \$ 2,020 | |
| | 48 | Delaware | \$ 2,137 | | 12 | North Carolina | \$ 1,368 | RTW Average |
| | 50 | Florida | \$ 2,560 | | 15 | North Dakota | \$ 1,419 | \$ 1,690 |
| | 31 | Georgia | \$ 1,647 | | 1 | Ohio | \$ 1,023 | DTM/ Assessed |
| | 7 | Hawaii | \$ 1,306 | | 35 | Oklahoma | \$ 1,797 | RTW Average |
| | 3 | Idaho | \$ 1,121 | | 5 | Oregon | \$ 1,244 | Rank 27.2 |
| | 23 | Illinois | \$ 1,578 | | 16 | Pennsylvania | \$ 1,445 | 27.2 |
| | 6 | Indiana | \$ 1,256 | | 36 | Rhode Island | \$ 1,845 | Non-RTW |
| | 9 | Iowa | \$ 1,321 | | 38 | South Carolina | \$ 1,894 | Average |
| | 25 | Kansas | \$ 1,594 | | 24 | South Dakota | \$ 1,581 | \$ 1,591 |
| | 45 | Kentucky | \$ 2,105 | | 14 | Tennessee | \$ 1,373 | 7 1,331 |
| | 49 | Louisiana | \$ 2,546 | | 37 | Texas | \$ 1,875 | Non-RTW |
| | 2 | Maine | \$ 1,116 | | 17 | Utah | \$ 1,469 | Average Rank |
| | 30 | Maryland | \$ 1,640 | | 4 | Vermont | \$ 1,158 | 23.5 |
| | 21 | Massachusetts | \$ 1,538 | | 10 | Virginia | \$ 1,321 | |
| | 47 | Michigan | \$ 2,133 | | 13 | Washington | \$ 1,371 | Great Lakes |
| | 18 | Minnesota | \$ 1,493 | | 28 | West Virginia | \$ 1,610 | Region Average |
| | 27 | Mississippi | \$ 1,606 | | 19 | Wisconsin | \$ 1,499 | \$ 1,498 |
| | 44 | Missouri | \$ 2,104 | | 33 | Wyoming | \$ 1,736 | |
| | | | | | | | Sou | ırce: Insure.com (2023) |

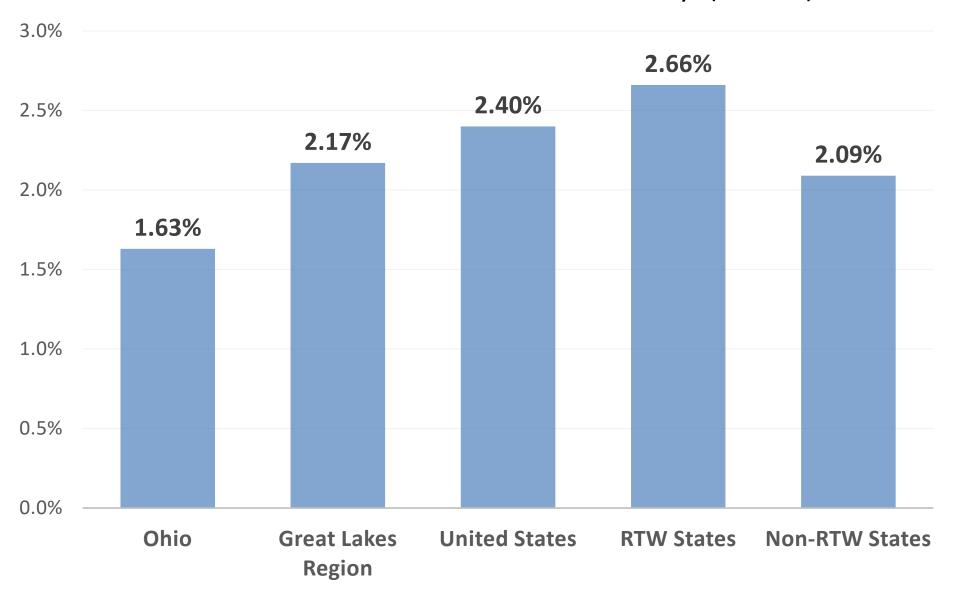
Exhibit 66: Average Price of Annual Car Insurance Policy (2023)



Source: Insure.com (2023)

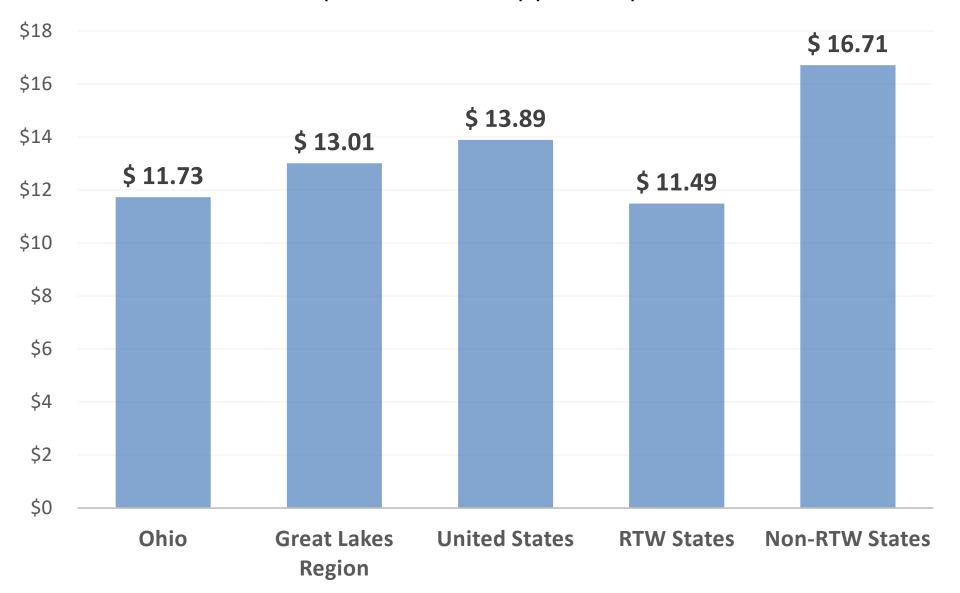
| | Exhib | oit 67: % of House | hold Inc | ome to | Purcl | nase Car Insuran | ce Policy | (2022) |
|------|-------|--------------------|-----------------|--------------|------------|-------------------------------|---------------|------------------------|
| Rank | 35 | Alabama | 2.71% | Rank | 33 | Montana | 2.60% | |
| | 10 | Alaska | 1.68% | | 31 | Nebraska | 2.58% | |
| | 27 | Arizona | 2.28% | | 42 | Nevada | 3.14% | RTW |
| | 43 | Arkansas | 3.14% | | 2 | New Hampshire | 1.47% | |
| | 32 | California | 2.59% | | 23 | New Jersey | 2.15% | NRTW 🔲 |
| | 28 | Colorado | 2.28% | | 38 | New Mexico | 2.82% | |
| | 24 | Connecticut | 2.16% | | 36 | New York | 2.77% | |
| | 41 | Delaware | 3.11% | | 25 | North Carolina | 2.18% | RTW Average |
| | 49 | Florida | 4.29% | | 19 | North Dakota | 2.06% | 2.66% |
| | 34 | Georgia | 2.68% | | 8 | Ohio | 1.63% | DTIM A |
| | 7 | Hawaii | 1.59% | | 39 | Oklahoma | 2.99% | RTW Average |
| | 1 | Idaho | 1.46% | | 3 | Oregon | 1.52% | Rank 31 |
| | 18 | Illinois | 1.99% | | 17 | Pennsylvania | 1.99% | 21 |
| | 14 | Indiana | 1.79% | | 30 | Rhode Island | 2.46% | Non-RTW |
| | 15 | lowa | 1.82% | | 40 | South Carolina | 3.03% | Average |
| | 20 | Kansas | 2.10% | | 21 | South Dakota | 2.14% | 2.09% |
| | 48 | Kentucky | 3.78% | | 26 | Tennessee | 2.21% | 2.0370 |
| | 50 | Louisiana | 4.45% | | 37 | Texas | 2.78% | Non-RTW |
| | 6 | Maine | 1.57% | | 11 | Utah | 1.68% | Average Rank |
| | 12 | Maryland | 1.68% | | 4 | Vermont | 1.52% | 19.6 |
| | 13 | Massachusetts | 1.78% | | 9 | Virginia | 1.65% | |
| | 44 | Michigan | 3.31% | | 5 | Washington | 1.56% | Great Lakes |
| | 16 | Minnesota | 1.86% | | 46 | West Virginia | 3.44% | Region Average |
| | 47 | Mississippi | 3.44% | | 22 | Wisconsin | 2.14% | 2.17% |
| | 45 | Missouri | 3.31% | | 29 | Wyoming | 2.44% | |
| | | | Source: Calculo | ated by McNo | air Center | using Insurance Data and Aver | age Household | Income by State (2022) |

Exhibit 68: % of Household Income to Purchase Car Insurance Policy (2022)



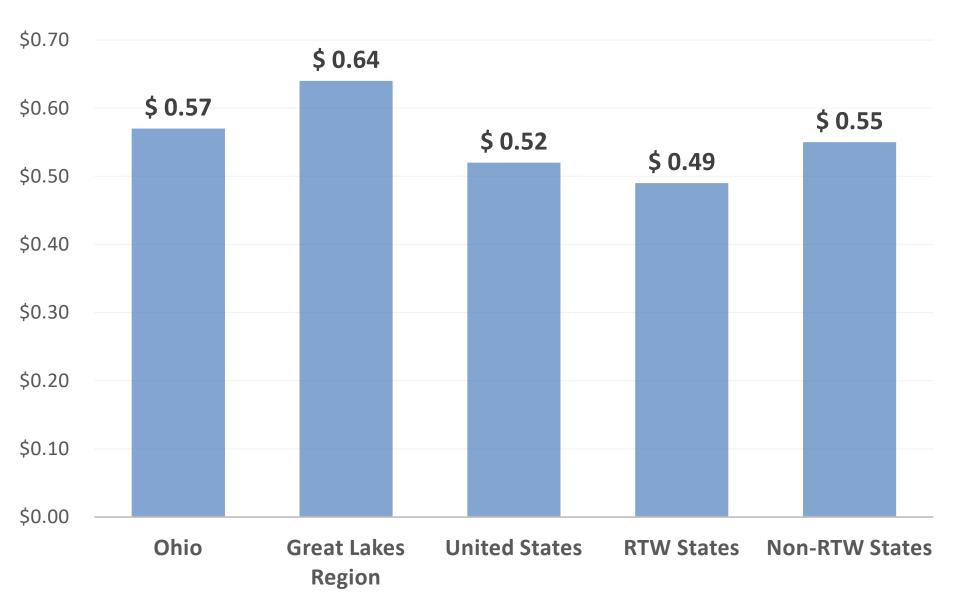
| | | Exhibit 69: A | verage Retail | Price F | or Ele | ectricity (cents, | /kWh)(202 | .2) |
|------|----|---------------|---------------|---------|--------|-------------------|--------------------|-------------------------|
| Rank | 36 | Alabama | \$ 13.33 | Rank | 9 | Montana | \$ 10.48 | |
| | 45 | Alaska | \$ 20.70 | | 7 | Nebraska | \$ 9.71 | |
| | 24 | Arizona | \$ 12.01 | | 12 | Nevada | \$ 10.77 | RTW |
| | 11 | Arkansas | \$ 10.76 | | 47 | New Hampshire | \$ 22.65 | |
| | 49 | California | \$ 24.83 | | 40 | New Jersey | \$ 16.15 | NRTW 🔲 |
| | 33 | Colorado | \$ 12.86 | | 14 | New Mexico | \$ 11.00 | |
| | 48 | Connecticut | \$ 22.99 | | 44 | New York | \$ 19.34 | |
| | 26 | Delaware | \$ 12.45 | | 10 | North Carolina | \$ 10.53 | RTW Average |
| | 30 | Florida | \$ 12.80 | | 2 | North Dakota | \$ 8.94 | \$ 11.49 |
| | 39 | Georgia | \$ 14.74 | | 20 | Ohio | \$ 11.73 | DTM/ Assessed |
| | 50 | Hawaii | \$ 42.13 | | 23 | Oklahoma | \$ 11.99 | RTW Average |
| | 3 | Idaho | \$ 9.04 | | 6 | Oregon | \$ 9.42 | Rank |
| | 37 | Illinois | \$ 13.40 | | 29 | Pennsylvania | \$ 12.77 | 19.2 |
| | 33 | Indiana | \$ 12.86 | | 43 | Rhode Island | \$ 18.60 | Non-RTW |
| | 22 | lowa | \$ 11.90 | | 25 | South Carolina | \$ 12.13 | Average |
| | 28 | Kansas | \$ 12.69 | | 16 | South Dakota | \$ 11.12 | \$ 16.71 |
| | 18 | Kentucky | \$ 11.56 | | 32 | Tennessee | \$ 12.82 | 7 10.71 |
| | 19 | Louisiana | \$ 11.58 | | 15 | Texas | \$ 11.07 | Non-RTW |
| | 41 | Maine | \$ 16.61 | | 5 | Utah | \$ 9.32 | Average Rank |
| | 17 | Maryland | \$ 11.38 | | 42 | Vermont | \$ 17.27 | 32.9 |
| | 46 | Massachusetts | \$ \$ 22.42 | | 21 | Virginia | \$ 11.77 | |
| | 38 | Michigan | \$ 14.51 | | 4 | Washington | \$ 9.23 | Great Lakes |
| | 35 | Minnesota | \$ 13.12 | | 8 | West Virginia | \$ 10.01 | Region Average |
| | 13 | Mississippi | \$ 10.93 | | 27 | Wisconsin | \$ 12.56 | \$ 13.01 |
| | 31 | Missouri | \$ 12.80 | | 1 | Wyoming | \$ 8.69 | |
| | | | | | | Source: U.S. | Energy Information | n Administration (2023) |

Exhibit 70: Average Retail Price For Electricity (cents/kWh)(2022)



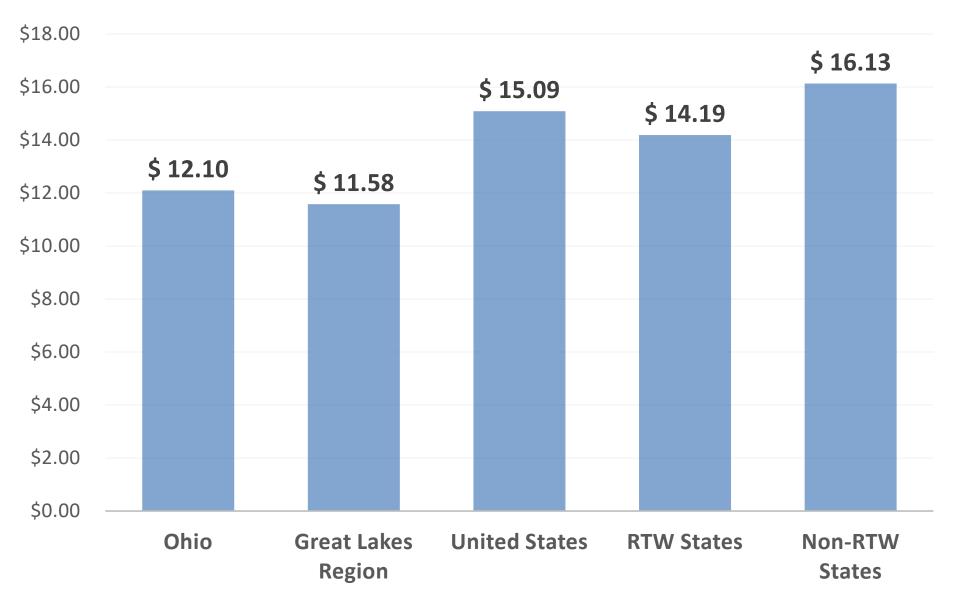
| | | E | xhibit 71: G | as Taxe | s Per | Gallon (2022) | | |
|------|----|---------------|--------------|---------|-------|----------------|----------------------|-------------------------|
| Rank | 25 | Alabama | \$ 0.50 | Rank | 30 | Montana | \$ 0.52 | |
| | 1 | Alaska | \$ 0.34 | | 16 | Nebraska | \$ 0.44 | |
| | 4 | Arizona | \$ 0.37 | | 45 | Nevada | \$ 0.69 | RTW |
| | 15 | Arkansas | \$ 0.43 | | 12 | New Hampshire | e \$ 0.42 | |
| | 50 | California | \$ 0.87 | | 46 | New Jersey | \$ 0.69 | NRTW 🔲 |
| | 9 | Colorado | \$ 0.40 | | 3 | New Mexico | \$ 0.37 | |
| | 34 | Connecticut | \$ 0.54 | | 42 | New York | \$ 0.67 | |
| | 10 | Delaware | \$ 0.41 | | 38 | North Carolina | \$ 0.57 | RTW Average |
| | 40 | Florida | \$ 0.62 | | 11 | North Dakota | \$ 0.41 | \$ 0.49 |
| | 36 | Georgia | \$ 0.56 | | 37 | Ohio | \$ 0.57 | DTM/ Assessed |
| | 47 | Hawaii | \$ 0.70 | | 6 | Oklahoma | \$ 0.38 | RTW Average |
| | 29 | Idaho | \$ 0.51 | | 39 | Oregon | \$ 0.57 | Rank 22.6 |
| | 49 | Illinois | \$ 0.78 | | 48 | Pennsylvania | \$ 0.77 | 22.0 |
| | 44 | Indiana | \$ 0.68 | | 32 | Rhode Island | \$ 0.53 | Non-RTW |
| | 21 | lowa | \$ 0.48 | | 19 | South Carolina | \$ 0.45 | Average |
| | 14 | Kansas | \$ 0.42 | | 22 | South Dakota | \$ 0.48 | \$ 0.55 |
| | 17 | Kentucky | \$ 0.44 | | 20 | Tennessee | \$ 0.46 | φ 0.33 |
| | 8 | Louisiana | \$ 0.38 | | 7 | Texas | \$ 0.38 | Non-RTW |
| | 23 | Maine | \$ 0.48 | | 26 | Utah | \$ 0.50 | Average Rank |
| | 35 | Maryland | \$ 0.55 | | 27 | Vermont | \$ 0.51 | 28.9 |
| | 18 | Massachusetts | \$ 0.45 | | 31 | Virginia | \$ 0.53 | |
| | 41 | Michigan | \$ 0.64 | | 43 | Washington | \$ 0.68 | Great Lakes |
| | 24 | Minnesota | \$ 0.49 | | 33 | West Virginia | \$ 0.54 | Region Average |
| | 2 | Mississippi | \$ 0.37 | | 28 | Wisconsin | \$ 0.51 | \$ 0.64 |
| | 5 | Missouri | \$ 0.38 | | 13 | Wyoming | \$ 0.42 | |
| | | | | | | | Source: American Pet | roleum Institute (2023) |

Exhibit 72: Gas Taxes Per Gallon (2022)



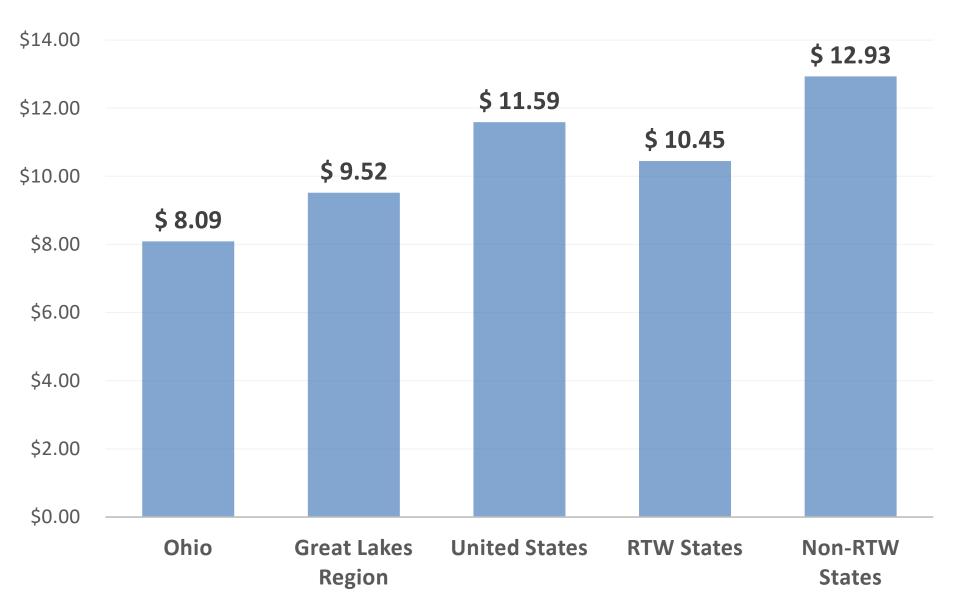
| | Exhibit 73: Residential Natural Gas Prices (2022) | | | | | | | | | | |
|------|---|---------------|----------|------|----|----------------|--------------------|-----------------------|--|--|--|
| Rank | 36 | Alabama | \$ 17.21 | Rank | 3 | Montana | \$ 9.54 | | | | |
| | 8 | Alaska | \$ 11.08 | | 9 | Nebraska | \$ 11.22 | | | | |
| | 45 | Arizona | \$ 18.42 | | 22 | Nevada | \$ 12.85 | RTW | | | |
| | 30 | Arkansas | \$ 14.84 | | 47 | New Hampshire | \$ 19.58 | | | | |
| | 44 | California | \$ 18.28 | | 13 | New Jersey | \$ 11.57 | NRTW 🔲 | | | |
| | 15 | Colorado | \$ 11.82 | | 7 | New Mexico | \$ 10.87 | | | | |
| | 40 | Connecticut | \$ 17.68 | | 31 | New York | \$ 14.84 | | | | |
| | 25 | Delaware | \$ 13.75 | | 41 | North Carolina | \$ 18.01 | RTW Average | | | |
| | 49 | Florida | \$ 24.56 | | 2 | North Dakota | \$ 9.25 | \$ 14.19 | | | |
| | 42 | Georgia | \$ 18.20 | | 20 | Ohio | \$ 12.10 | DTM A | | | |
| | 50 | Hawaii | \$ 55.30 | | 33 | Oklahoma | \$ 15.44 | RTW Average | | | |
| | 1 | Idaho | \$ 7.41 | | 18 | Oregon | \$ 11.98 | Rank | | | |
| | 21 | Illinois | \$ 12.56 | | 24 | Pennsylvania | \$ 13.73 | 24.6 | | | |
| | 17 | Indiana | \$ 11.89 | | 38 | Rhode Island | \$ 17.50 | Non-RTW | | | |
| | 27 | lowa | \$ 14.25 | | 43 | South Carolina | \$ 18.27 | Average | | | |
| | 29 | Kansas | \$ 14.29 | | 4 | South Dakota | \$ 9.80 | \$ 16.13 | | | |
| | 26 | Kentucky | \$ 13.81 | | 11 | Tennessee | \$ 11.37 | 7 10.15 | | | |
| | 35 | Louisiana | \$ 17.09 | | 37 | Texas | \$ 17.42 | Non-RTW | | | |
| | 46 | Maine | \$ 19.49 | | 5 | Utah | \$ 9.85 | Average Rank | | | |
| | 34 | Maryland | \$ 16.62 | | 28 | Vermont | \$ 14.27 | 26.6 | | | |
| | 48 | Massachusetts | \$ 21.65 | | 39 | Virginia | \$ 17.50 | | | | |
| | 10 | Michigan | \$ 11.31 | | 16 | Washington | \$ 11.87 | Great Lakes | | | |
| | 12 | Minnesota | \$ 11.53 | | 14 | West Virginia | \$ 11.78 | Region Average | | | |
| | 32 | Mississippi | \$ 15.00 | | 6 | Wisconsin | \$ 10.05 | \$ 11.58 | | | |
| | 23 | Missouri | \$ 13.47 | | 19 | Wyoming | \$ 12.09 | | | | |
| | | | | | | Source: U.S. | Energy Information | Administration (2023) | | | |

Exhibit 74: Residential Natural Gas Prices (2022)



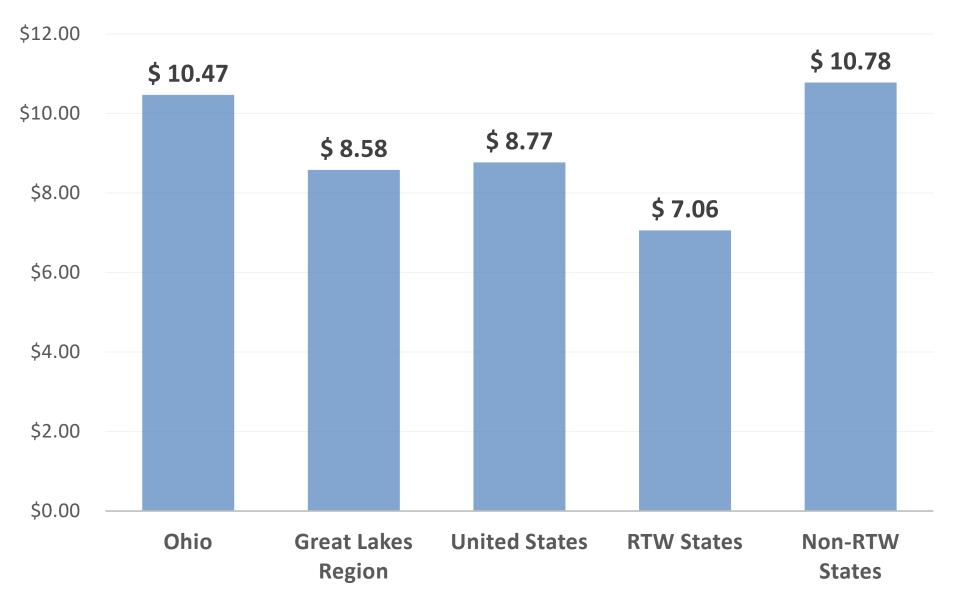
| | Exhibit 75: Commercial Natural Gas Prices (2022) | | | | | | | | | | | |
|------|--|---------------|----------|------|----|-----------------|------------------|-----------------------|--|--|--|--|
| Rank | 42 | Alabama | \$ 13.08 | Rank | 13 | Montana | \$ 9.40 | | | | | |
| | 18 | Alaska | \$ 9.92 | | 9 | Nebraska | \$ 8.85 | | | | | |
| | 24 | Arizona | \$ 10.57 | | 10 | Nevada | \$ 9.14 | RTW | | | | |
| | 40 | Arkansas | \$ 12.25 | | 48 | New Hampshire | \$ 15.81 | | | | | |
| | 46 | California | \$ 14.39 | | 32 | New Jersey | \$ 11.69 | NRTW 🔲 | | | | |
| | 23 | Colorado | \$ 10.51 | | 7 | New Mexico | \$ 8.77 | | | | | |
| | 33 | Connecticut | \$ 11.71 | | 14 | New York | \$ 9.50 | | | | | |
| | 31 | Delaware | \$ 11.65 | | 26 | North Carolina | \$ 10.68 | RTW Average | | | | |
| | 43 | Florida | \$ 13.30 | | 5 | North Dakota | \$ 8.32 | \$ 10.45 | | | | |
| | 25 | Georgia | \$ 10.67 | | 3 | Ohio | \$ 8.09 | DTM A | | | | |
| | 50 | Hawaii | \$ 43.94 | | 41 | Oklahoma | \$ 12.75 | RTW Average | | | | |
| | 1 | Idaho | \$ 6.52 | | 16 | Oregon | \$ 9.65 | Rank | | | | |
| | 35 | Illinois | \$ 11.76 | | 34 | Pennsylvania | \$ 11.75 | 22.9 | | | | |
| | 12 | Indiana | \$ 9.33 | | 45 | Rhode Island | \$ 14.32 | Non-RTW | | | | |
| | 37 | lowa | \$ 12.19 | | 36 | South Carolina | \$ 11.95 | Average | | | | |
| | 29 | Kansas | \$ 11.35 | | 2 | South Dakota | \$ 8.02 | \$ 12.93 | | | | |
| | 28 | Kentucky | \$ 11.24 | | 17 | Tennessee | \$ 9.73 | 7 12.33 | | | | |
| | 38 | Louisiana | \$ 12.19 | | 30 | Texas | \$ 11.41 | Non-RTW | | | | |
| | 47 | Maine | \$ 15.61 | | 6 | Utah | \$ 8.38 | Average Rank | | | | |
| | 44 | Maryland | \$ 13.82 | | 4 | Vermont | \$ 8.23 | 28.6 | | | | |
| | 49 | Massachusetts | \$ 16.12 | | 21 | Virginia | \$ 10.15 | | | | | |
| | 15 | Michigan | \$ 9.58 | | 20 | Washington | \$ 9.99 | Great Lakes | | | | |
| | 19 | Minnesota | \$ 9.93 | | 11 | West Virginia | \$ 9.24 | Region Average | | | | |
| | 39 | Mississippi | \$ 12.19 | | 8 | Wisconsin | \$ 8.82 | \$ 9.52 | | | | |
| | 27 | Missouri | \$ 10.82 | | 22 | Wyoming | \$ 10.26 | | | | | |
| | | | | | | Source: U.S. En | ergy Informatior | Administration (2023) | | | | |

Exhibit 76: Commercial Natural Gas Prices (2022)



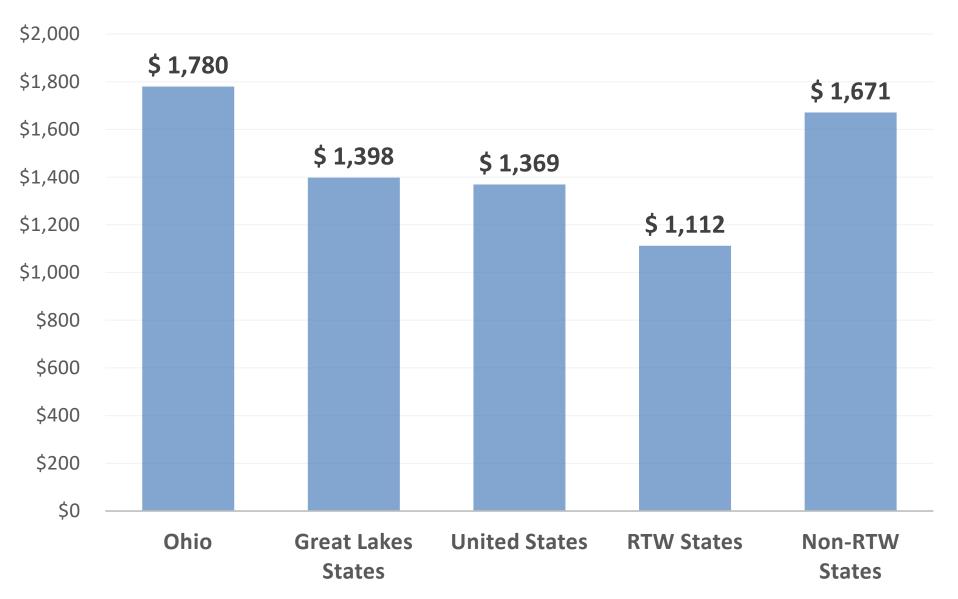
| | | Exhibi | t 77: Indus | trial Na | tural | Gas Prices (202 | 2) | |
|------|----|---------------|-------------|----------|-------|-----------------|-------------------|-----------------------|
| Rank | 21 | Alabama | \$ 7.44 | Rank | 25 | Montana | \$ 7.95 | |
| | 15 | Alaska | \$ 6.69 | | 10 | Nebraska | \$ 6.45 | |
| | 13 | Arizona | \$ 6.68 | | 24 | Nevada | \$ 7.75 | RTW |
| | 40 | Arkansas | \$ 10.14 | | 48 | New Hampshire | \$ 13.13 | |
| | 47 | California | \$ 12.60 | | 43 | New Jersey | \$ 10.90 | NRTW 🔲 |
| | 31 | Colorado | \$ 8.31 | | 16 | New Mexico | \$ 7.04 | |
| | 36 | Connecticut | \$ 9.36 | | 39 | New York | \$ 9.84 | |
| | 45 | Delaware | \$ 11.57 | | 27 | North Carolina | \$ 8.08 | RTW Average |
| | 26 | Florida | \$ 8.00 | | 4 | North Dakota | \$ 5.29 | \$ 7.06 |
| | 23 | Georgia | \$ 7.55 | | 41 | Ohio | \$ 10.47 | DT\4/ A |
| | 50 | Hawaii | \$ 35.42 | | 6 | Oklahoma | \$ 5.95 | RTW Average |
| | 1 | Idaho | \$ 4.36 | | 9 | Oregon | \$ 6.09 | Rank |
| | 22 | Illinois | \$ 7.53 | | 38 | Pennsylvania | \$ 9.74 | 17.9 |
| | 32 | Indiana | \$ 8.50 | | 42 | Rhode Island | \$ 10.87 | Non-RTW |
| | 33 | Iowa | \$ 8.83 | | 18 | South Carolina | \$ 7.07 | Average |
| | 14 | Kansas | \$ 6.68 | | 5 | South Dakota | \$ 5.76 | \$ 10.78 |
| | 11 | Kentucky | \$ 6.49 | | 17 | Tennessee | \$ 7.06 | 7 10.70 |
| | 3 | Louisiana | \$ 5.20 | | 8 | Texas | \$ 6.03 | Non-RTW |
| | 46 | Maine | \$ 12.30 | | 19 | Utah | \$ 7.10 | Average Rank |
| | 44 | Maryland | \$ 11.23 | | 7 | Vermont | \$ 5.97 | 34.5 |
| | 49 | Massachusetts | \$ 14.29 | | 12 | Virginia | \$ 6.57 | |
| | 28 | Michigan | \$ 8.11 | | 37 | Washington | \$ 9.51 | Great Lakes |
| | 29 | Minnesota | \$ 8.20 | | 2 | West Virginia | \$ 4.82 | Region Average |
| | 20 | Mississippi | \$ 7.23 | | 30 | Wisconsin | \$ 8.30 | \$ 8.58 |
| | 34 | Missouri | \$ 8.94 | | 35 | Wyoming | \$ 9.12 | |
| | | | | | | Source: U.S. E | nergy Information | Administration (2023) |

Exhibit 78: Industrial Natural Gas Prices (2022)



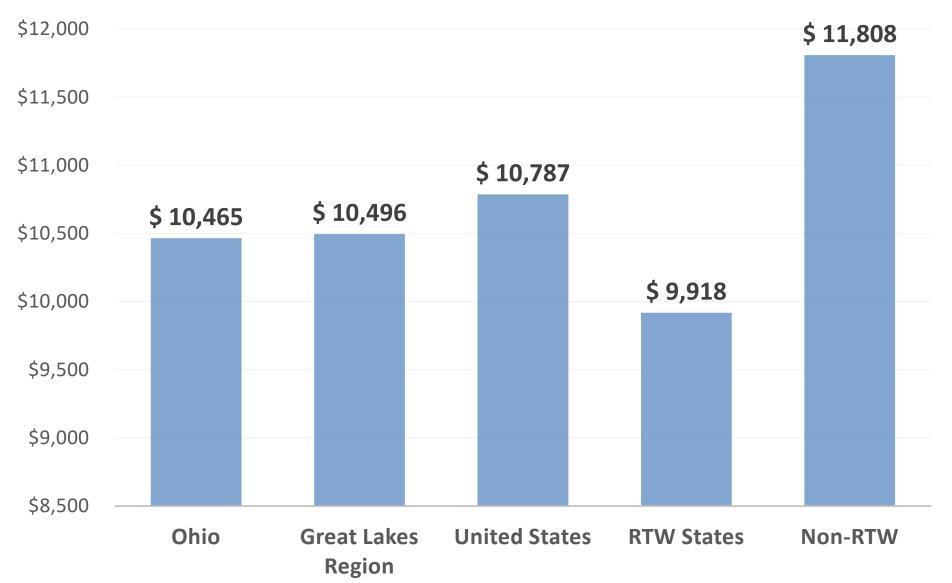
| | (2021) | ta | itures Per Capi | st Expend | surance T | : In | Exhibit 79: | | |
|----------------------|------------------|------|-----------------|-----------|-----------|------|---------------|----|------|
| | 1,267 | \$ | Montana | tank 26 | 956 | \$ | Alabama | 11 | Rank |
| | 586 | \$ | Nebraska | 1 | 2,549 | \$ | Alaska | 49 | |
| RTW | 2,023 | \$ | Nevada | 46 | 888 | \$ | Arizona | 9 | |
| | 763 | \$ | New Hampshire | 5 | 1,113 | \$ | Arkansas | 19 | |
| NRTW 🔲 | 1,324 | \$ | New Jersey | 30 | 2,377 | \$ | California | 48 | |
| | 1,791 | \$ | New Mexico | 41 | 1,678 | \$ | Colorado | 38 | |
| | 1,743 | \$ | New York | 39 | 1,796 | \$ | Connecticut | 42 | |
| RTW Average | 881 | \$ | North Carolina | 8 | 1,092 | \$ | Delaware | 17 | |
| \$ 1,112 | 1,244 | \$ | North Dakota | 24 | 836 | \$ | Florida | 7 | |
| DT14/ A | 1,780 | \$ | Ohio | 40 | 1,296 | \$ | Georgia | 27 | |
| RTW Average | 1,113 | \$ | Oklahoma | 20 | 1,970 | \$ | Hawaii | 45 | |
| Rank | 1,091 | \$ | Oregon | 16 | 822 | \$ | Idaho | 6 | |
| 18.7 | 1,512 | \$ | Pennsylvania | 34 | 1,840 | \$ | Illinois | 44 | |
| Non-RTW | 1,669 | \$ | Rhode Island | 37 | 716 | \$ | Indiana | 3 | |
| Average | 981 | \$ | South Carolina | 12 | 1,305 | \$ | Iowa | 29 | |
| \$ 1,671 | 1,124 | \$ | South Dakota | 21 | 1,006 | \$ | Kansas | 13 | |
| 7 1,071 | 610 | \$ | Tennessee | 2 | 1,446 | \$ | Kentucky | 32 | |
| Non-RTW | 1,168 | \$ | Texas | 23 | 1,446 | \$ | Louisiana | 33 | |
| Average Rank | 725 | \$ | Utah | 4 | 1,139 | \$ | Maine | 22 | |
| 33.5 | 3,485 | \$ | Vermont | 50 | 1,069 | \$ | Maryland | 15 | |
| | 909 | \$ | Virginia | 10 | 2,237 | \$ | Massachusetts | 47 | |
| Great Lakes | 1,567 | \$ | Washington | 35 | 1,358 | \$ | Michigan | 31 | |
| Region Average | 1,097 | \$ | West Virginia | 18 | 1,645 | \$ | Minnesota | 36 | |
| \$ 1,398 | 1,296 | \$ | Wisconsin | 28 | 1,262 | \$ | Mississippi | 25 | |
| | 1,823 | \$ | Wyoming | 43 | 1,048 | \$ | Missouri | 14 | |
| Census Bureau (2023) | e: United States | urce | Sc | | | | | | |

Exhibit 80: Insurance Trust Expenditures Per Capita (2021)



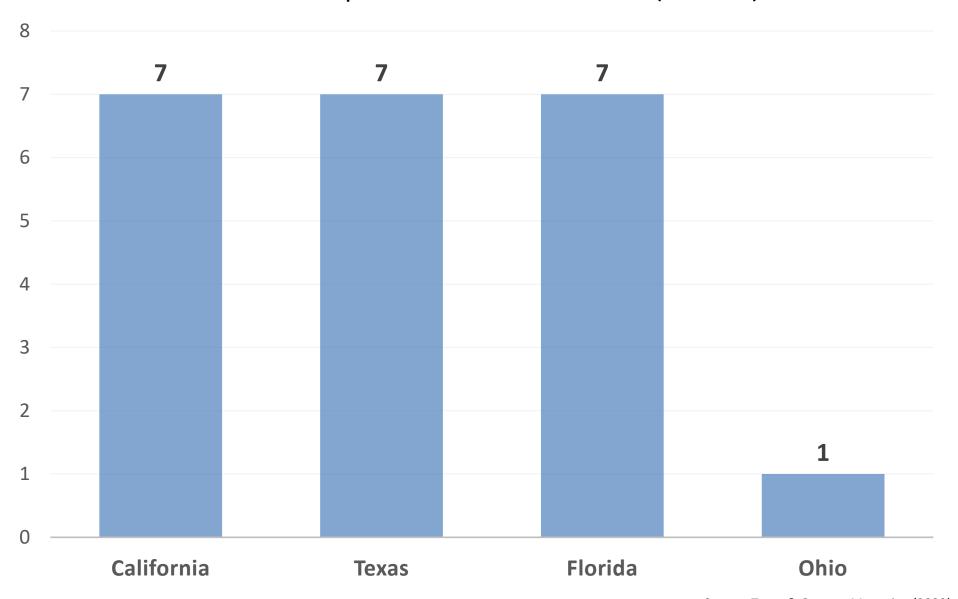
| | Exhi | bit 81: Averag | e l | nsurance | Trust E | Expend | itures Per Cap | oit | a (2000 - | - 2021) |
|------|------|----------------|-----|----------|---------|--------|--------------------------|-------|-----------------|------------------------|
| Rank | 3 | Alabama | \$ | 8,658 | Rank | 20 | Montana | \$ | 10,082 | |
| | 43 | Alaska | \$ | 12,540 | | 23 | Nebraska | \$ | 10,450 | |
| | 10 | Arizona | \$ | 9,575 | | 24 | Nevada | \$ | 10,454 | RTW |
| | 4 | Arkansas | \$ | 8,835 | | 42 | New Hampshire | \$ | 12,501 | |
| | 46 | California | \$ | 13,232 | | 48 | New Jersey | \$ | 13,793 | NRTW 🔲 |
| | 41 | Colorado | \$ | 12,327 | | 5 | New Mexico | \$ | 8,888 | |
| | 50 | Connecticut | \$ | 14,913 | | 47 | New York | \$ | 13,534 | |
| | 29 | Delaware | \$ | 10,644 | | 16 | North Carolina | \$ | 9,698 | RTW Average |
| | 27 | Florida | \$ | 10,599 | | 34 | North Dakota | \$ | 11,308 | \$ 9,918 |
| | 15 | Georgia | \$ | 9,679 | | 25 | Ohio | \$ | 10,465 | DTM/ Assessed |
| | 31 | Hawaii | \$ | 10,875 | | 9 | Oklahoma | \$ | 9,527 | RTW Average |
| | 7 | Idaho | \$ | 9,129 | | 33 | Oregon | \$ | 11,023 | Rank 17.2 |
| | 39 | Illinois | \$ | 11,789 | | 35 | Pennsylvania | \$ | 11,444 | 17.2 |
| | 14 | Indiana | \$ | 9,626 | | 37 | Rhode Island | \$ | 11,471 | Non-RTW |
| | 19 | Iowa | \$ | 10,035 | | 8 | South Carolina | \$ | 9,257 | Average |
| | 22 | Kansas | \$ | 10,361 | | 32 | South Dakota | \$ | 10,917 | \$ 11,808 |
| | 6 | Kentucky | \$ | 9,021 | | 12 | Tennessee | \$ | 9,605 | 7 11,000 |
| | 13 | Louisiana | \$ | 9,622 | | 26 | Texas | \$ | 10,484 | Non-RTW |
| | 21 | Maine | \$ | 10,143 | | 11 | Utah | \$ | 9,591 | Average Rank |
| | 40 | Maryland | \$ | 12,220 | | 30 | Vermont | \$ | 10,792 | 35.3 |
| | 49 | Massachusetts | \$ | 14,597 | | 36 | Virginia | \$ | 11,450 | |
| | 18 | Michigan | \$ | 9,962 | | 45 | Washington | \$ | 12,862 | Great Lakes |
| | 38 | Minnesota | \$ | 11,724 | | 2 | West Virginia | \$ | 8,655 | Region Average |
| | 1 | Mississippi | \$ | 8,047 | | 28 | Wisconsin | \$ | 10,640 | \$ 10,496 |
| | 17 | Missouri | \$ | 9,721 | | 44 | Wyoming | \$ | 12,587 | |
| | | | | | | Sou | ırce: Computed with data | a fro | om United State | s Census Bureau (2023) |

Exhibit 82: Average Insurance Trust Expenditures Per Capita (2000 - 2021)



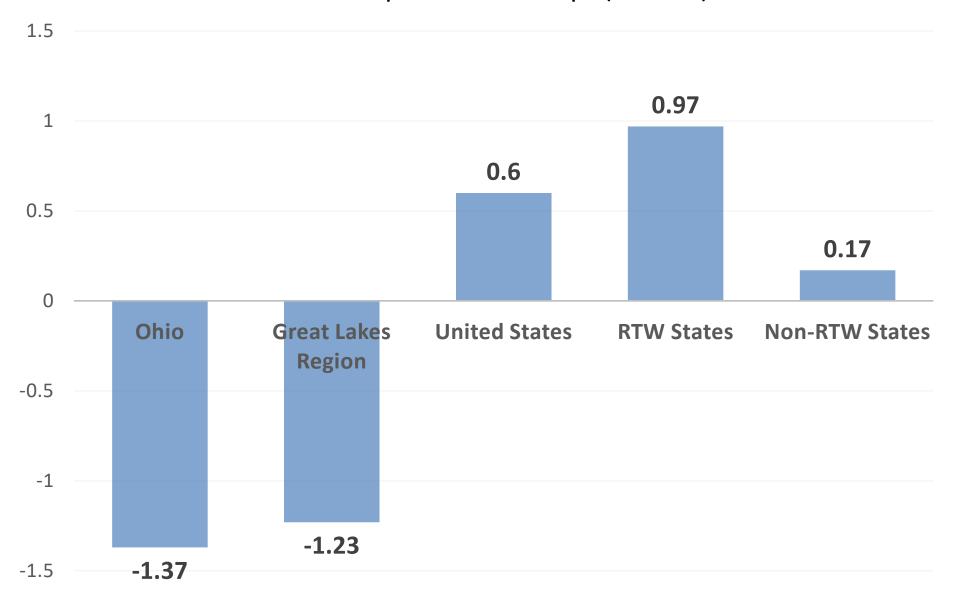
| | | Exhibit 83: Nu | mber of Ci | ties in | the ⁻ | Top 50 Destinati | ons (2022 | |
|------|----|----------------|------------|---------|------------------|------------------|-------------------|-----------------------|
| Rank | 26 | Alabama | 0 | Rank | 38 | Montana | 0 | |
| | 27 | Alaska | 0 | | 39 | Nebraska | 0 | |
| | 4 | Arizona | 3 | | 17 | Nevada | 1 | RTW |
| | 28 | Arkansas | 0 | | 40 | New Hampshire | 0 | |
| | 1 | California | 7 | | 41 | New Jersey | 0 | NRTW 🔲 |
| | 10 | Colorado | 1 | | 42 | New Mexico | 0 | |
| | 29 | Connecticut | 0 | | 18 | New York | 1 | |
| | 30 | Delaware | 0 | | 19 | North Carolina | 1 | RTW Average |
| | 2 | Florida | 7 | | 43 | North Dakota | 0 | 1.04 |
| | 11 | Georgia | 1 | | 20 | Ohio | 1 | DTIM A |
| | 31 | Hawaii | 0 | | 44 | Oklahoma | 0 | RTW Average |
| | 32 | Idaho | 0 | | 21 | Oregon | 1 | Rank |
| | 5 | Illinois | 2 | | 8 | Pennsylvania | 2 | 26.6 |
| | 12 | Indiana | 1 | | 45 | Rhode Island | 0 | Non-RTW |
| | 33 | Iowa | 0 | | 22 | South Carolina | 1 | Average |
| | 34 | Kansas | 0 | | 46 | South Dakota | 0 | 1 |
| | 13 | Kentucky | 1 | | 23 | Tennessee | 1 | _ |
| | 14 | Louisiana | 1 | | 3 | Texas | 7 | Non-RTW |
| | 35 | Maine | 0 | | 24 | Utah | 1 | Average Rank |
| | 6 | Maryland | 2 | | 47 | Vermont | 0 | 24.4 |
| | 15 | Massachusetts | 1 | | 9 | Virginia | 2 | |
| | 36 | Michigan | 0 | | 25 | Washington | 1 | Great Lakes |
| | 16 | Minnesota | 1 | | 48 | West Virginia | 0 | Region Average |
| | 37 | Mississippi | 0 | | 49 | Wisconsin | 0 | 0.8 |
| | 7 | Missouri | 2 | | 50 | Wyoming | 0 | |
| | | | | | | | Source: Town & Co | untry Magazine (2023) |

Exhibit 84: Number of Cities in the Top 50 Destinations (2022)



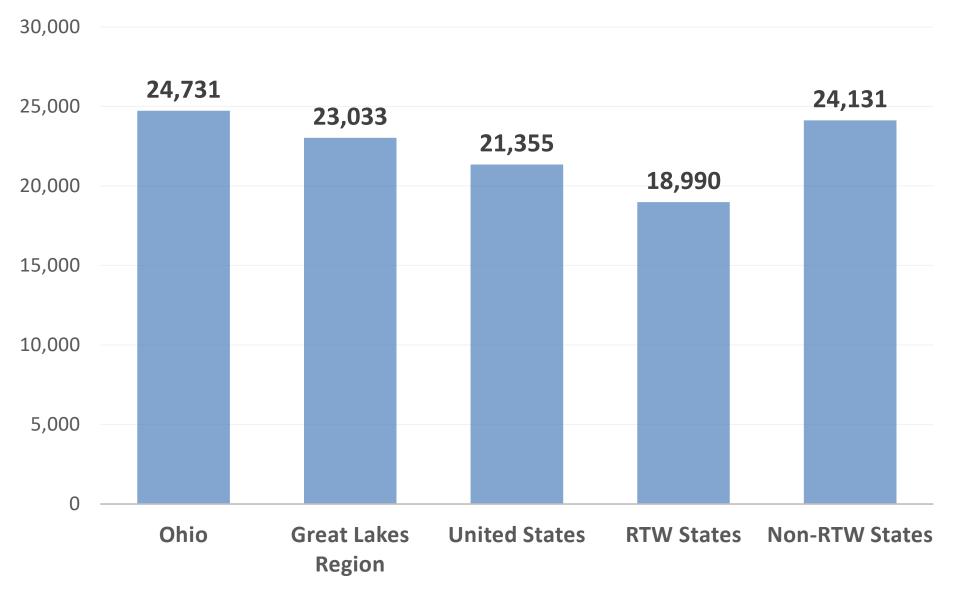
| | Exhibit 85: Kauffman Indicators of Entrepreneurship (2021) | | | | | | | | | | | |
|------|--|---------------|-------|------|----|----------------|--------------------|-----------------------|--|--|--|--|
| Rank | 46 | Alabama | -2.58 | Rank | 18 | Montana | 1.71 | | | | | |
| | 16 | Alaska | 1.90 | | 42 | Nebraska | -2.13 | | | | | |
| | 12 | Arizona | 2.40 | | 14 | Nevada | 2.22 | RTW | | | | |
| | 9 | Arkansas | 2.90 | | 48 | New Hampshire | -2.96 | | | | | |
| | 5 | California | 4.03 | | 23 | New Jersey | 1.00 | NRTW 🔲 | | | | |
| | 8 | Colorado | 2.92 | | 3 | New Mexico | 4.45 | | | | | |
| | 37 | Connecticut | -1.11 | | 21 | New York | 1.49 | | | | | |
| | 29 | Delaware | -0.01 | | 15 | North Carolina | 1.94 | RTW Average | | | | |
| | 1 | Florida | 8.81 | | 26 | North Dakota | 0.59 | 0.97 | | | | |
| | 4 | Georgia | 4.38 | | 39 | Ohio | -1.37 | DTM A | | | | |
| | 43 | Hawaii | -2.16 | | 2 | Oklahoma | 5.02 | RTW Average | | | | |
| | 7 | Idaho | 3.04 | | 31 | Oregon | -0.21 | Rank | | | | |
| | 28 | Illinois | 0.16 | | 44 | Pennsylvania | -2.55 | 24 | | | | |
| | 35 | Indiana | -1.05 | | 50 | Rhode Island | -6.04 | Non-RTW | | | | |
| | 30 | Iowa | -0.11 | | 24 | South Carolina | 0.96 | Average | | | | |
| | 36 | Kansas | -1.10 | | 33 | South Dakota | -0.59 | 0.17 | | | | |
| | 41 | Kentucky | -1.84 | | 22 | Tennessee | 1.41 | 0.17 | | | | |
| | 20 | Louisiana | 1.61 | | 11 | Texas | 2.47 | Non-RTW | | | | |
| | 6 | Maine | 3.42 | | 17 | Utah | 1.80 | Average Rank | | | | |
| | 32 | Maryland | -0.51 | | 27 | Vermont | 0.56 | 27.3 | | | | |
| | 40 | Massachusetts | -1.60 | | 38 | Virginia | -1.16 | | | | | |
| | 49 | Michigan | -3.24 | | 10 | Washington | 2.60 | Great Lakes | | | | |
| | 45 | Minnesota | -2.56 | | 47 | West Virginia | -2.78 | Region Average | | | | |
| | 13 | Mississippi | 2.24 | | 34 | Wisconsin | -0.64 | -1.23 | | | | |
| | 25 | Missouri | 0.82 | | 19 | Wyoming | 1.67 | | | | | |
| | | | | | | | Source: The Kauffi | man Foundation (2023) | | | | |

Exhibit 86: Kauffman Indicators of Entrepreneurship (2021)



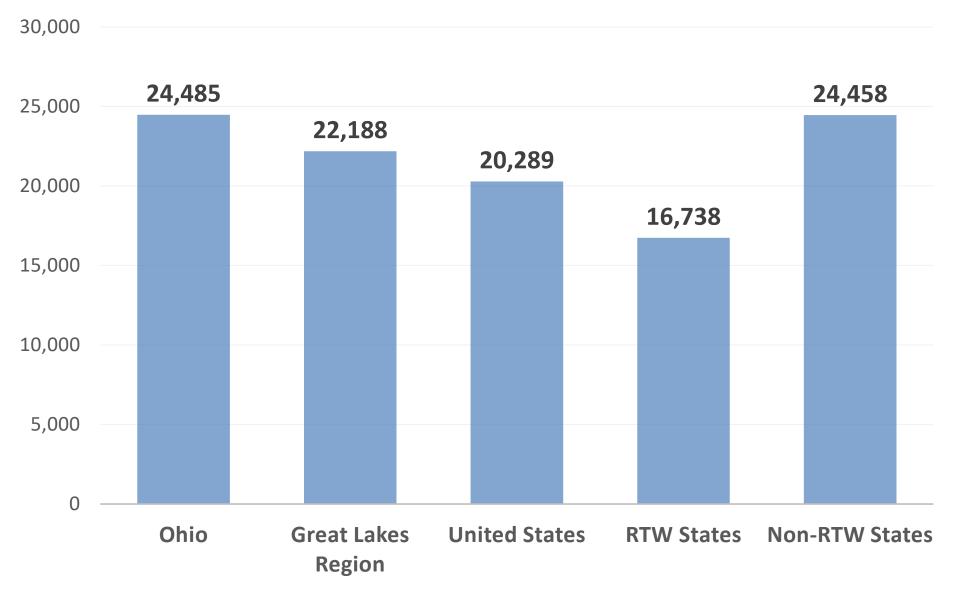
| | | Exhibit 87: Es | stablishme | nt Birth | ıs (Se | asonally Adjusto | ed, 2020) | |
|------|----|----------------|------------|----------|--------|------------------|-------------------|-------------------------|
| Rank | 29 | Alabama | 10,977 | Rank | 39 | Montana | 5,823 | |
| | 49 | Alaska | 2,178 | | 36 | Nebraska | 6,884 | |
| | 17 | Arizona | 21,453 | | 26 | Nevada | 13,151 | RTW |
| | 34 | Arkansas | 8,257 | | 37 | New Hampshire | 6,299 | |
| | 1 | California | 179,289 | | 7 | New Jersey | 32,127 | NRTW 🔲 |
| | 11 | Colorado | 26,593 | | 40 | New Mexico | 5,781 | |
| | 21 | Connecticut | 16,108 | | 4 | New York | 51,712 | |
| | 45 | Delaware | 3,544 | | 8 | North Carolina | 31,418 | RTW Average |
| | 2 | Florida | 95,744 | | 47 | North Dakota | 2,788 | 18,990 |
| | 6 | Georgia | 34,630 | | 14 | Ohio | 24,731 | DTM A |
| | 44 | Hawaii | 4,509 | | 30 | Oklahoma | 9,751 | RTW Average |
| | 31 | Idaho | 9,562 | | 16 | Oregon | 23,614 | Rank |
| | 5 | Illinois | 35,315 | | 9 | Pennsylvania | 29,164 | 26 |
| | 24 | Indiana | 14,300 | | 43 | Rhode Island | 4,538 | Non-RTW |
| | 33 | Iowa | 8,313 | | 23 | South Carolina | 15,450 | Average |
| | 35 | Kansas | 8,106 | | 46 | South Dakota | 3,236 | 24,131 |
| | 28 | Kentucky | 11,630 | | 18 | Tennessee | 21,362 | 27,131 |
| | 32 | Louisiana | 9,416 | | 3 | Texas | 76,490 | Non-RTW |
| | 42 | Maine | 5,104 | | 22 | Utah | 16,027 | Average Rank |
| | 27 | Maryland | 11,997 | | 50 | Vermont | 1,751 | 24.9 |
| | 13 | Massachusetts | 25,248 | | 10 | Virginia | 28,797 | |
| | 15 | Michigan | 24,688 | | 19 | Washington | 20,641 | Great Lakes |
| | 25 | Minnesota | 13,677 | | 38 | West Virginia | 5,937 | Region Average |
| | 41 | Mississippi | 5,552 | | 20 | Wisconsin | 16,129 | 23,033 |
| | 12 | Missouri | 25,272 | | 48 | Wyoming | 2,676 | |
| | | | | | | Sourc | e: U.S. Bureau of | Labor Statistics (2023) |

Exhibit 88: Business Births (Seasonally Adjusted, 2020)



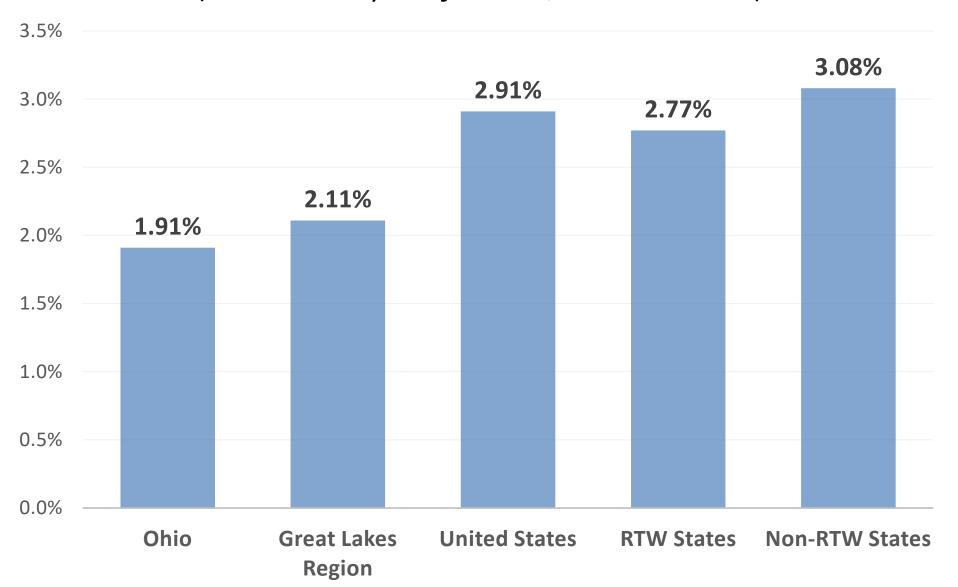
| | | Exhibit 89 | : Business D | Deaths | (Seas | onally Adjusted | , 2020) | |
|------|----|---------------|--------------|---------------|-------|-----------------|-------------------|-------------------------|
| Rank | 24 | Alabama | 11,174 | Rank | 10 | Montana | 4,648 | |
| | 1 | Alaska | 1,915 | | 16 | Nebraska | 6,604 | |
| | 34 | Arizona | 17,203 | | 20 | Nevada | 9,767 | RTW |
| | 19 | Arkansas | 8,029 | | 13 | New Hampshire | 5,370 | |
| | 50 | California | 176,941 | | 44 | New Jersey | 32,931 | NRTW 🔲 |
| | 35 | Colorado | 22,396 | | 14 | New Mexico | 6,295 | |
| | 26 | Connecticut | 11,461 | | 48 | New York | 74,714 | |
| | 6 | Delaware | 2,955 | | 41 | North Carolina | 26,025 | RTW Average |
| | 49 | Florida | 80,462 | | 5 | North Dakota | 2,892 | 16,738 |
| | 45 | Georgia | 34,484 | | 39 | Ohio | 24,485 | DTM A |
| | 11 | Hawaii | 5,212 | | 21 | Oklahoma | 9,920 | RTW Average |
| | 15 | Idaho | 6,369 | | 32 | Oregon | 15,747 | Rank |
| | 46 | Illinois | 34,550 | | 43 | Pennsylvania | 32,051 | 24.7 |
| | 28 | Indiana | 13,001 | | 7 | Rhode Island | 4,158 | Non-RTW |
| | 17 | Iowa | 7,572 | | 29 | South Carolina | 13,389 | Average |
| | 18 | Kansas | 7,979 | | 4 | South Dakota | 2,748 | 24,458 |
| | 25 | Kentucky | 11,239 | | 31 | Tennessee | 15,142 | 24,430 |
| | 22 | Louisiana | 10,371 | | 47 | Texas | 68,498 | Non-RTW |
| | 9 | Maine | 4,624 | | 23 | Utah | 10,922 | Average Rank |
| | 33 | Maryland | 16,287 | | 2 | Vermont | 2,509 | 26.5 |
| | 40 | Massachusetts | 24,691 | | 42 | Virginia | 26,847 | |
| | 38 | Michigan | 24,301 | | 37 | Washington | 23,237 | Great Lakes |
| | 27 | Minnesota | 12,909 | | 8 | West Virginia | 4,524 | Region Average |
| | 12 | Mississippi | 5,283 | | 30 | Wisconsin | 14,601 | 22,188 |
| | 36 | Missouri | 22,455 | | 3 | Wyoming | 2,582 | |
| | | | | | | Sourc | e: U.S. Bureau of | Labor Statistics (2023) |

Exhibit 90: Business Deaths (Seasonally Adjusted, 2020)



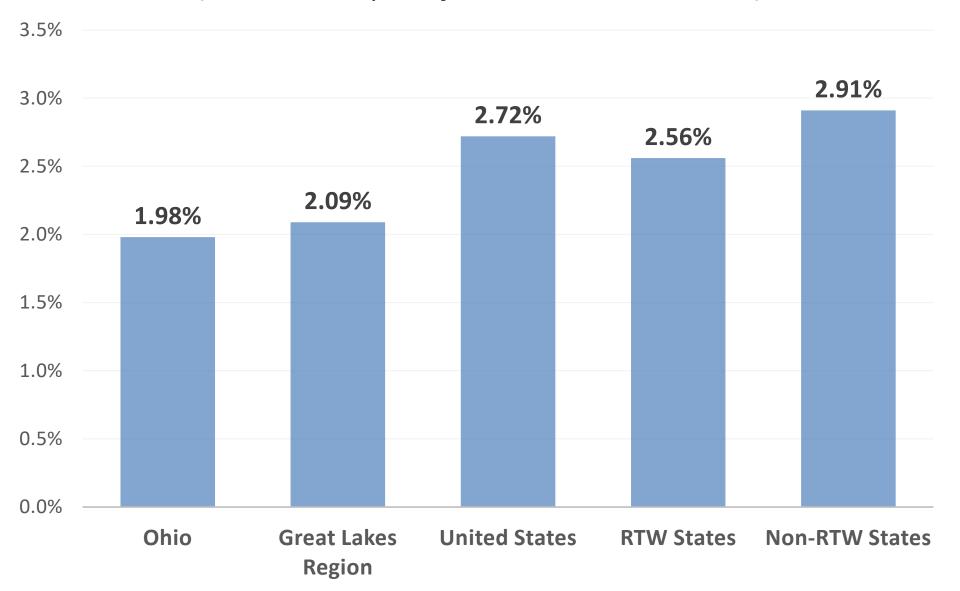
| Ext | nibit 9 | 1: Average Growth | in Estab | lishmen | ıt Birt | hs (Seasonally Ad | justed, 2 | 2000-2020) |
|------|---------|-------------------|----------|---------|---------|-----------------------------|----------------|-------------------------|
| Rank | 45 | Alabama | 2.12% | Rank | 3 | Montana | 4.20% | |
| | 25 | Alaska | 2.84% | | 19 | Nebraska | 3.06% | |
| | 30 | Arizona | 2.63% | | 10 | Nevada | 3.51% | RTW |
| | 26 | Arkansas | 2.69% | | 9 | New Hampshire | 3.66% | |
| | 1 | California | 4.35% | | 16 | New Jersey | 3.18% | NRTW 🔲 |
| | 4 | Colorado | 4.09% | | 27 | New Mexico | 2.66% | |
| | 35 | Connecticut | 2.49% | | 23 | New York | 2.89% | |
| | 11 | Delaware | 3.50% | | 31 | North Carolina | 2.62% | RTW Average |
| | 5 | Florida | 4.03% | | 12 | North Dakota | 3.46% | 2.77% |
| | 20 | Georgia | 3.04% | | 50 | Ohio | 1.91% | DTM A |
| | 36 | Hawaii | 2.47% | | 32 | Oklahoma | 2.51% | RTW Average |
| | 7 | Idaho | 4.00% | | 13 | Oregon | 3.41% | Rank |
| | 38 | Illinois | 2.39% | | 40 | Pennsylvania | 2.30% | 28.6 |
| | 48 | Indiana | 2.03% | | 14 | Rhode Island | 3.31% | Non-RTW |
| | 39 | Iowa | 2.33% | | 34 | South Carolina | 2.50% | Average |
| | 28 | Kansas | 2.66% | | 21 | South Dakota | 3.01% | 3.08% |
| | 44 | Kentucky | 2.15% | | 43 | Tennessee | 2.18% | 3.0070 |
| | 41 | Louisiana | 2.26% | | 37 | Texas | 2.40% | Non-RTW |
| | 15 | Maine | 3.22% | | 6 | Utah | 4.01% | Average Rank |
| | 29 | Maryland | 2.64% | | 18 | Vermont | 3.07% | 23.0 |
| | 17 | Massachusetts | 3.11% | | 22 | Virginia | 2.93% | |
| | 47 | Michigan | 2.04% | | 8 | Washington | 3.88% | Great Lakes |
| | 33 | Minnesota | 2.51% | | 46 | West Virginia | 2.07% | Average |
| | 49 | Mississippi | 1.95% | | 42 | Wisconsin | 2.19% | 2.11% |
| | 24 | Missouri | 2.89% | | 2 | Wyoming | 4.34% | |
| | | | | | Source: | Computed with data from the | U.S. Bureau oj | Labor Statistics (2023) |

Exhibit 92: Average Growth in Establishment Births (Seasonally Adjusted, 2000-2020)



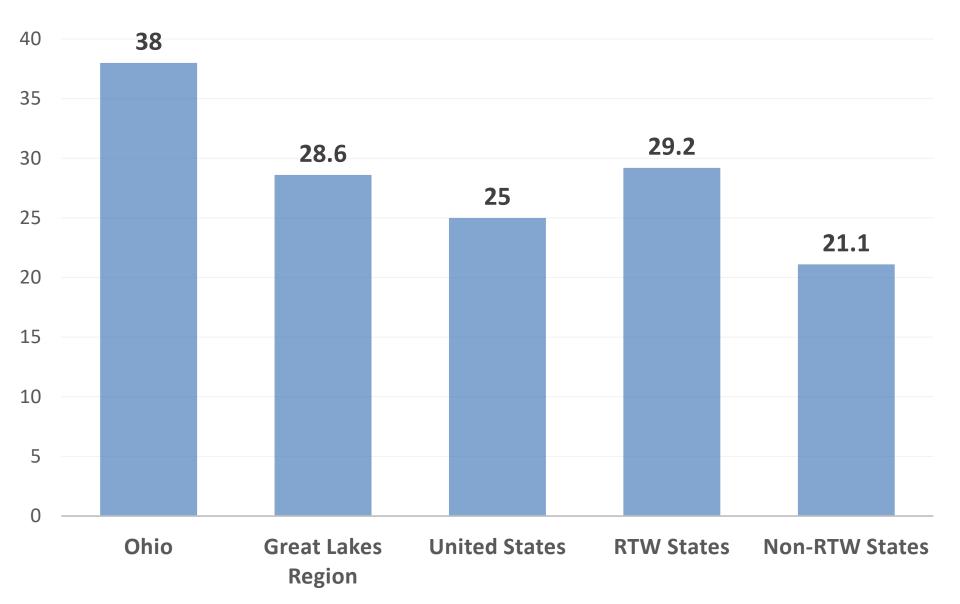
| Exh | ibit 9 | 3: Average Growth | in Estab | lishmen | t Deat | ths (Seasonally A | djusted, | 2000-2020) |
|------|--------|-------------------|----------|---------|---------|----------------------------|------------------|-------------------------|
| Rank | 8 | Alabama | 2.10% | Rank | 48 | Montana | 3.73% | |
| | 29 | Alaska | 2.73% | | 31 | Nebraska | 2.77% | |
| | 16 | Arizona | 2.38% | | 34 | Nevada | 3.04% | RTW |
| | 22 | Arkansas | 2.54% | | 44 | New Hampshire | 3.49% | |
| | 49 | California | 3.74% | | 38 | New Jersey | 3.10% | NRTW 🔲 |
| | 45 | Colorado | 3.61% | | 23 | New Mexico | 2.56% | |
| | 21 | Connecticut | 2.48% | | 32 | New York | 2.84% | |
| | 41 | Delaware | 3.30% | | 19 | North Carolina | 2.42% | RTW Average |
| | 46 | Florida | 3.63% | | 35 | North Dakota | 3.04% | 2.56% |
| | 33 | Georgia | 2.86% | | 2 | Ohio | 1.98% | DTM/ Assessed |
| | 18 | Hawaii | 2.40% | | 17 | Oklahoma | 2.40% | RTW Average |
| | 43 | Idaho | 3.47% | | 39 | Oregon | 3.12% | Rank 20.7 |
| | 15 | Illinois | 2.32% | | 11 | Pennsylvania | 2.21% | 20.7 |
| | 3 | Indiana | 2.01% | | 40 | Rhode Island | 3.18% | Non-RTW |
| | 13 | lowa | 2.25% | | 14 | South Carolina | 2.30% | Average |
| | 25 | Kansas | 2.62% | | 28 | South Dakota | 2.68% | 2.91% |
| | 6 | Kentucky | 2.07% | | 4 | Tennessee | 2.05% | 2.5170 |
| | 12 | Louisiana | 2.24% | | 9 | Texas | 2.13% | Non-RTW |
| | 36 | Maine | 3.05% | | 42 | Utah | 3.32% | Average Rank |
| | 24 | Maryland | 2.61% | | 37 | Vermont | 3.09% | 31.1 |
| | 30 | Massachusetts | 2.74% | | 27 | Virginia | 2.68% | |
| | 7 | Michigan | 2.09% | | 47 | Washington | 3.66% | Great Lakes |
| | 20 | Minnesota | 2.45% | | 10 | West Virginia | 2.16% | Average |
| | 1 | Mississippi | 1.97% | | 5 | Wisconsin | 2.06% | 2.09% |
| | 26 | Missouri | 2.65% | | 50 | Wyoming | 3.95% | |
| | | | | | Source: | Computed with data from th | e U.S. Bureau oj | Labor Statistics (2023) |

Exhibit 94: Average Growth in Establishment Deaths (Seasonally Adjusted, 2000-2020)



| | | Exhibit | t 95: Ha | ppine | ss 2022 | |
|------|----|---------------|----------|-------|----------------|-------------------------|
| Rank | 46 | Alabama | Rank | 29 | Montana | |
| | 40 | Alaska | | 9 | Nebraska | |
| | 31 | Arizona | | 35 | Nevada | RTW |
| | 48 | Arkansas | | 15 | New Hampshire | |
| | 7 | California | | 5 | New Jersey | NRTW 🔲 |
| | 30 | Colorado | | 42 | New Mexico | |
| | 10 | Connecticut | | 23 | New York | |
| | 17 | Delaware | | 20 | North Carolina | RTW Average |
| | 18 | Florida | | 13 | North Dakota | Rank |
| | 19 | Georgia | | 38 | Ohio | 29.2 |
| | 1 | Hawaii | | 44 | Oklahoma | NI a sa DTNA/ |
| | 6 | Idaho | | 26 | Oregon | Non-RTW |
| | 8 | Illinois | | 27 | Pennsylvania | Average Rank |
| | 37 | Indiana | | 28 | Rhode Island | 21.1 |
| | 16 | lowa | | 33 | South Carolina | Great Lakes |
| | 32 | Kansas | | 12 | South Dakota | Average Rank |
| | 47 | Kentucky | | 43 | Tennessee | 28.6 |
| | 49 | Louisiana | | 36 | Texas | 20.0 |
| | 24 | Maine | | 4 | Utah | |
| | 2 | Maryland | | 34 | Vermont | |
| | 14 | Massachusetts | | 11 | Virginia | |
| | 39 | Michigan | | 22 | Washington | |
| | 3 | Minnesota | | 50 | West Virginia | |
| | 45 | Mississippi | | 21 | Wisconsin | |
| | 41 | Missouri | | 25 | Wyoming | |
| | | | | | Sou | ırce: Wallet Hub (2023) |

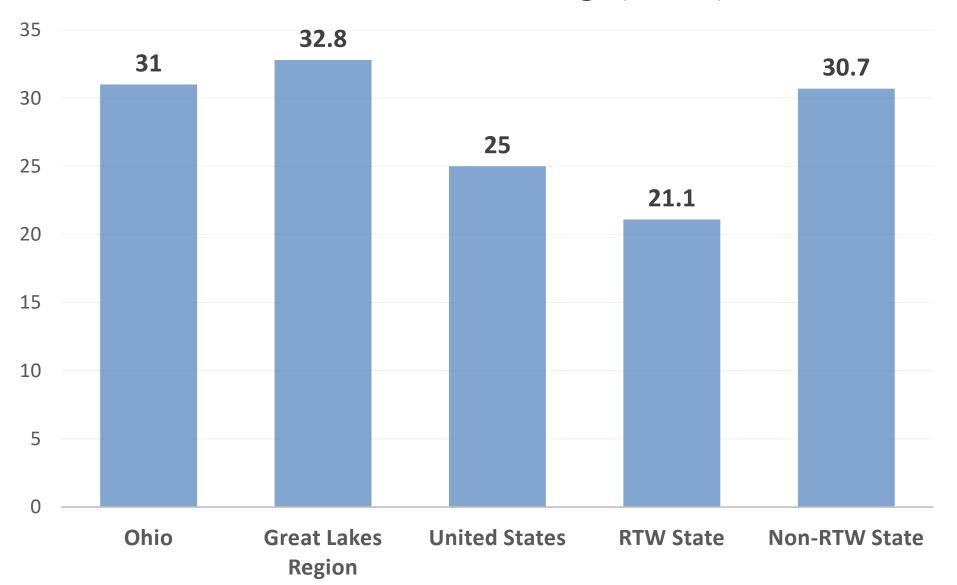
Exhibit 96: Happiness 2022



Source: Wallet Hub (2023)

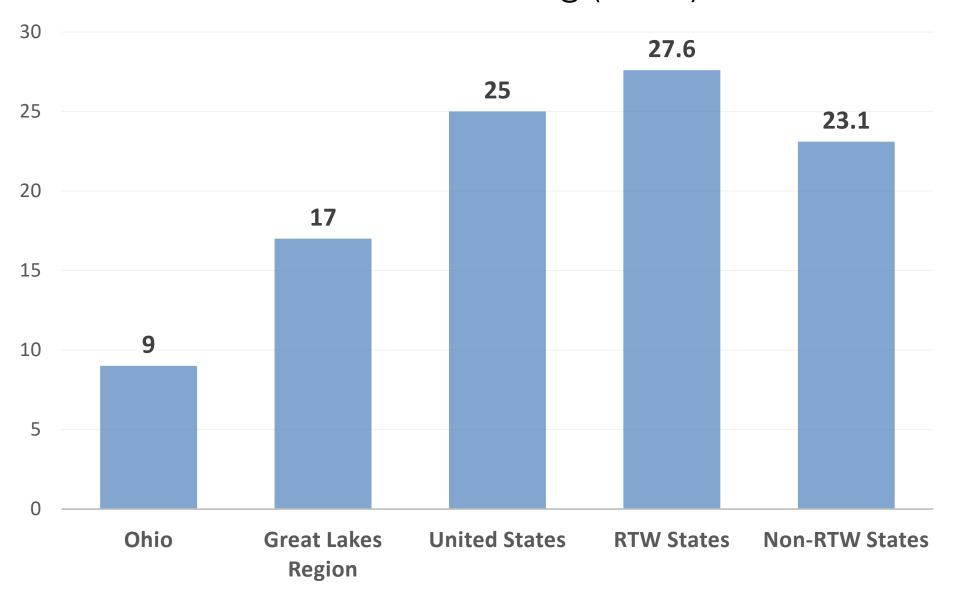
| | E | Exhibit 97: ALEC-Laffer State | e Econo | omic | Performance Ranking (20 | 022) |
|------|----|-------------------------------|---------|------|-------------------------|--------------------------|
| Rank | 21 | Alabama | Rank | 15 | Montana | |
| | 49 | Alaska | | 17 | Nebraska | |
| | 1 | Arizona | | 13 | Nevada | RTW |
| | 20 | Arkansas | | 24 | New Hampshire | |
| | 19 | California | | 44 | New Jersey | NRTW 🔲 |
| | 6 | Colorado | | 42 | New Mexico | |
| | 48 | Connecticut | | 36 | New York | |
| | 18 | Delaware | | 12 | North Carolina | RTW Average |
| | 3 | Florida | | 14 | North Dakota | Rank |
| | 9 | Georgia | | 31 | Ohio | 21.1 |
| | 47 | Hawaii | | 29 | Oklahoma | Now DTM/ |
| | 4 | Idaho | | 11 | Oregon | Non-RTW |
| | 43 | Illinois | | 45 | Pennsylvania | Average Rank 30.7 |
| | 22 | Indiana | | 38 | Rhode Island | 50.7 |
| | 25 | lowa | | 7 | South Carolina | Great Lakes |
| | 34 | Kansas | | 16 | South Dakota | Average Rank |
| | 27 | Kentucky | | 10 | Tennessee | 32.8 |
| | 50 | Louisiana | | 8 | Texas | 32.0 |
| | 26 | Maine | | 2 | Utah | |
| | 37 | Maryland | | 39 | Vermont | |
| | 28 | Massachusetts | | 30 | Virginia | |
| | 35 | Michigan | | 5 | Washington | |
| | 23 | Minnesota | | 46 | West Virginia | |
| | 40 | Mississippi | | 33 | Wisconsin | |
| | 32 | Missouri | | 41 | Wyoming | |
| | | | | | Source: ALECs Rich Sto | ates, Poor States (2022) |

Exhibit 98: ALEC-Laffer State Economic Performance Ranking (2022)



| | | Exhibit 99: Forbes Best S | tates to | Start | a Business Ranking 2023 | 3 |
|------|----|---------------------------|----------|-------|-------------------------|-----------------------|
| Rank | 26 | Alabama | Rank | 7 | Montana | |
| | 31 | Alaska | | 32 | Nebraska | |
| | 28 | Arizona | | 44 | Nevada | RTW |
| | 29 | Arkansas | | 14 | New Hampshire | |
| | 12 | California | | 27 | New Jersey | NRTW 🔲 |
| | 2 | Colorado | | 49 | New Mexico | |
| | 11 | Connecticut | | 50 | New York | |
| | 10 | Delaware | | 6 | North Carolina | RTW Average |
| | 45 | Florida | | 3 | North Dakota | Rank |
| | 30 | Georgia | | 9 | Ohio | 27.6 |
| | 17 | Hawaii | | 42 | Oklahoma | Non DTM |
| | 22 | Idaho | | 46 | Oregon | Non-RTW |
| | 8 | Illinois | | 4 | Pennsylvania | Average Rank 23.1 |
| | 1 | Indiana | | 23 | Rhode Island | 25.1 |
| | 35 | lowa | | 19 | South Carolina | Great Lakes |
| | 41 | Kansas | | 5 | South Dakota | Average Rank |
| | 43 | Kentucky | | 40 | Tennessee | 17 |
| | 37 | Louisiana | | 34 | Texas | |
| | 38 | Maine | | 21 | Utah | |
| | 39 | Maryland | | 48 | Vermont | |
| | 13 | Massachusetts | | 18 | Virginia | |
| | 47 | Michigan | | 25 | Washington | |
| | 33 | Minnesota | | 24 | West Virginia | |
| | 16 | Mississippi | | 20 | Wisconsin | |
| | 15 | Missouri | | 36 | Wyoming | |
| | | | | | | Source: Forbes (2023) |

Exhibit 100: Forbes Best States to Start a Business Ranking (2023)



| | E | xhibit 101: CNBC's America | a's Top | States | for Business Ranking (20 | 022) |
|------|----|----------------------------|---------|--------|--------------------------|-----------------------|
| Rank | 33 | Alabama | Rank | 30 | Montana | |
| | 49 | Alaska | | 7 | Nebraska | |
| | 34 | Arizona | | 39 | Nevada | RTW |
| | 41 | Arkansas | | 35 | New Hampshire | |
| | 29 | California | | 42 | New Jersey | NRTW 🔲 |
| | 4 | Colorado | | 46 | New Mexico | |
| | 39 | Connecticut | | 36 | New York | |
| | 28 | Delaware | | 1 | North Carolina | RTW Average |
| | 11 | Florida | | 13 | North Dakota | Rank |
| | 10 | Georgia | | 15 | Ohio | 22.7 |
| | 46 | Hawaii | | 38 | Oklahoma | Non DTM |
| | 20 | Idaho | | 18 | Oregon | Non-RTW |
| | 19 | Illinois | | 17 | Pennsylvania | Average Rank 28.65 |
| | 14 | Indiana | | 45 | Rhode Island | 28.03 |
| | 12 | lowa | | 36 | South Carolina | Great Lakes |
| | 21 | Kansas | | 22 | South Dakota | Average Rank |
| | 26 | Kentucky | | 6 | Tennessee | 17.4 |
| | 48 | Louisiana | | 5 | Texas | 27 |
| | 43 | Maine | | 8 | Utah | |
| | 27 | Maryland | | 31 | Vermont | |
| | 24 | Massachusetts | | 3 | Virginia | |
| | 16 | Michigan | | 2 | Washington | |
| | 9 | Minnesota | | 44 | West Virginia | |
| | 50 | Mississippi | | 23 | Wisconsin | |
| | 25 | Missouri | | 32 | Wyoming | |
| | | | | | | Source: CNBC (2022) |

Exhibit 102: CNBC's America's Top States for Business Ranking (2022)

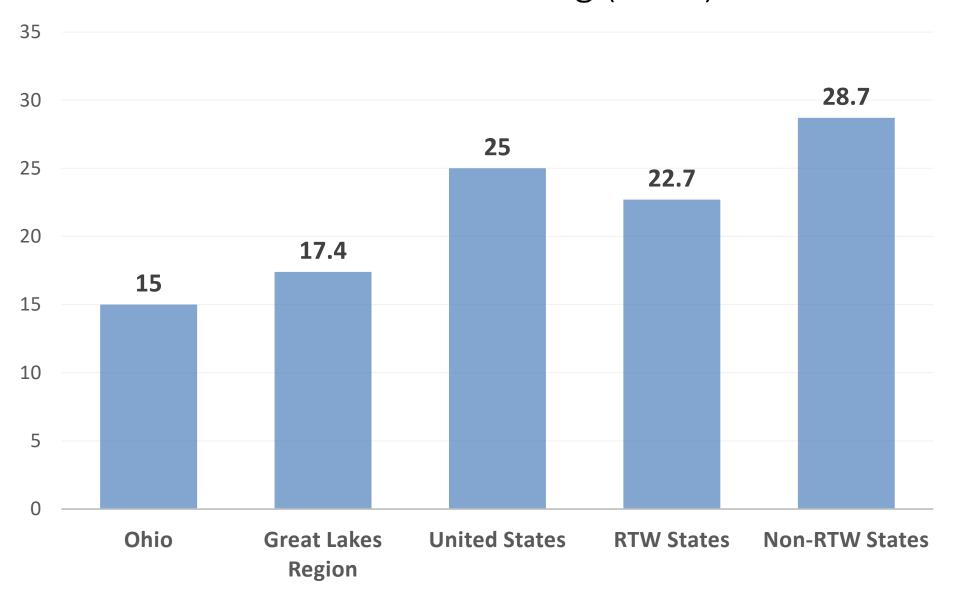


Exhibit 103: CEO Magazine's Best & Worst States for Business Ranking (2022) Rank 34 Alabama Rank 27 Montana Alaska Nebraska 36 28 **RTW** Arizona Nevada 4 30 Arkansas 21 New Hampshire **NRTW** California 50 47 **New Jersey** Colorado **New Mexico** 13 37 43 Connecticut 49 **New York RTW Average** 15 Delaware 5 North Carolina Rank Florida North Dakota 25 17.5 7 Ohio 11 Georgia 42 Hawaii 22 Oklahoma Non-RTW 16 Idaho 45 Oregon **Average Rank** 48 Illinois 35 Pennsylvania 34.9 6 Indiana Rhode Island 33 South Carolina 17 12 Iowa **Great Lakes** South Dakota 24 Kansas 9 **Average Rank** 23 Kentucky Tennessee 19.6 26 Louisiana **Texas** 31 Maine 10 Utah 32 Maryland 40 Vermont Massachusetts 44 14 Virginia 18 Michigan 46 Washington 41 Minnesota 39 West Virginia Wisconsin 38 Mississippi 19 Missouri 20 29 **Wyoming** Source: Best & Worst States for Business, Chief Executive (2022)

Exhibit 104: CEO Magazine's Best & Worst States for Business Ranking (2022)

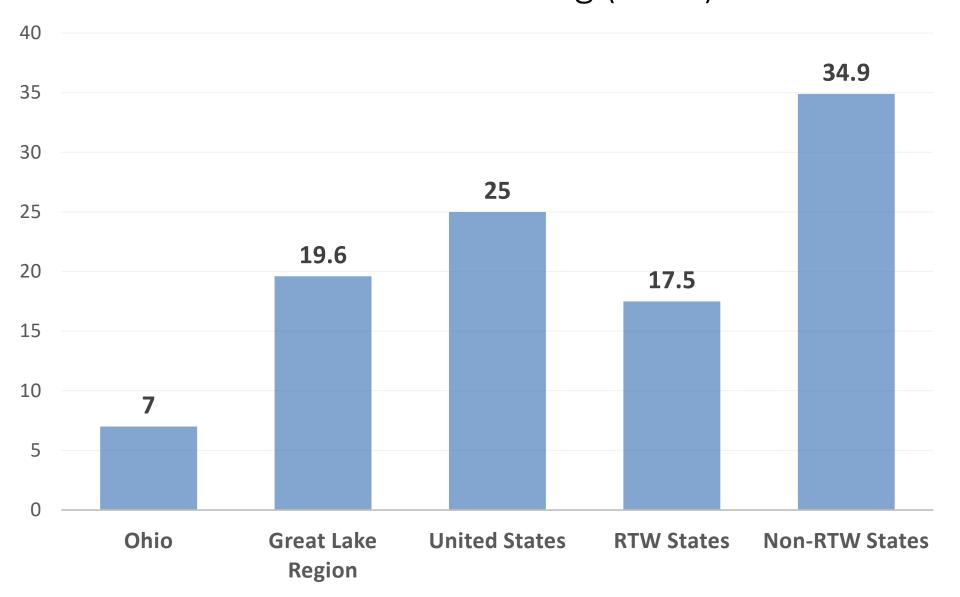


Exhibit 105: State Business Tax Climate Index 2023

| EXIIIDI | ι 105. | ale bus | IIIESS Tax | Cilillat | e muex z | 025 |
|---------|-----------------------|-----------------------|----------------------------------|-------------------|---------------------------------|--------------------|
| State | Overall Index Rank | Corporate Tax Rank | Individual Income Tax Rank | Sales Tax Rank | Unemp. Insurance Tax Rank | Propert Tax Ran |
| Wyoming | 1 | 1 | 1 | 6 | 28 | 34 |

Great Lakes Region

South Dakota

Alaska

Florida

Montana

Nevada

Indiana

Michigan

Wisconsin

Illinois

Ohio

Utah

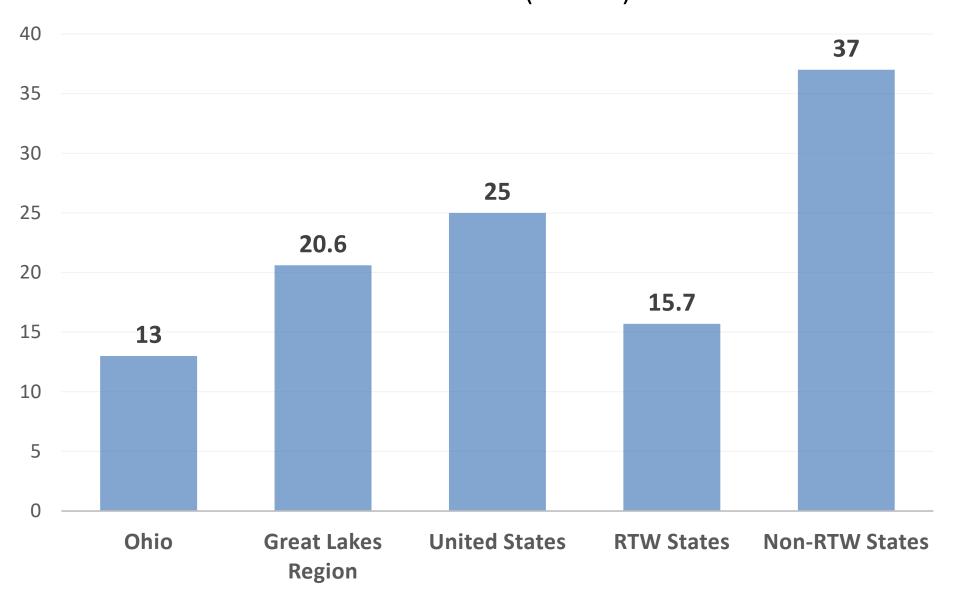
New Hampshire

North Carolina

Source: Tax Foundation (2023)

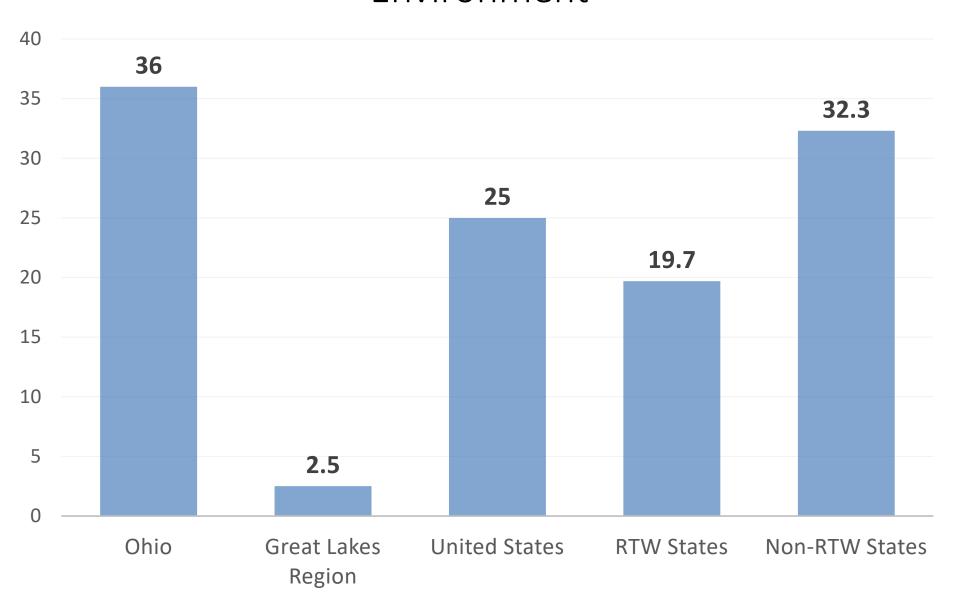
| | | Exhibit 106: Northwood's S | tate Co | mpet | itiveness Index Rank (20 | 22) |
|------|----|----------------------------|---------|------|--------------------------|---------------------|
| Rank | 27 | Alabama | Rank | 28 | Montana | |
| | 40 | Alaska | | 16 | Nebraska | |
| | 9 | Arizona | | 19 | Nevada | RTW 🔲 |
| | 25 | Arkansas | | 30 | New Hampshire | |
| | 47 | California | | 49 | New Jersey | NRTW 🔲 |
| | 15 | Colorado | | 39 | New Mexico | |
| | 46 | Connecticut | | 50 | New York | DTM/ Average |
| | 29 | Delaware | | 1 | North Carolina | RTW Average Rank |
| | 5 | Florida | | 11 | North Dakota | 15.7 |
| | 8 | Georgia | | 13 | Ohio | 15.7 |
| | 48 | Hawaii | | 18 | Oklahoma | Non-RTW |
| | 6 | Idaho | | 37 | Oregon | Average Rank |
| | 42 | Illinois | | 35 | Pennsylvania | 37 |
| | 7 | Indiana | | 45 | Rhode Island | |
| | 17 | lowa | | 12 | South Carolina | Great Lakes |
| | 24 | Kansas | | 10 | South Dakota | Average Rank |
| | 23 | Kentucky | | 4 | Tennessee | 20.6 |
| | 31 | Louisiana | | 3 | Texas | |
| | 44 | Maine | | 2 | Utah | |
| | 38 | Maryland | | 43 | Vermont | |
| | 41 | Massachusetts | | 14 | Virginia | |
| | 20 | Michigan | | 33 | Washington | |
| | 34 | Minnesota | | 36 | West Virginia | |
| | 32 | Mississippi | | 21 | Wisconsin | |
| | 26 | Missouri | | 22 | Wyoming | |

Exhibit 107: Northwood's State Competitiveness Index Rank (2022)



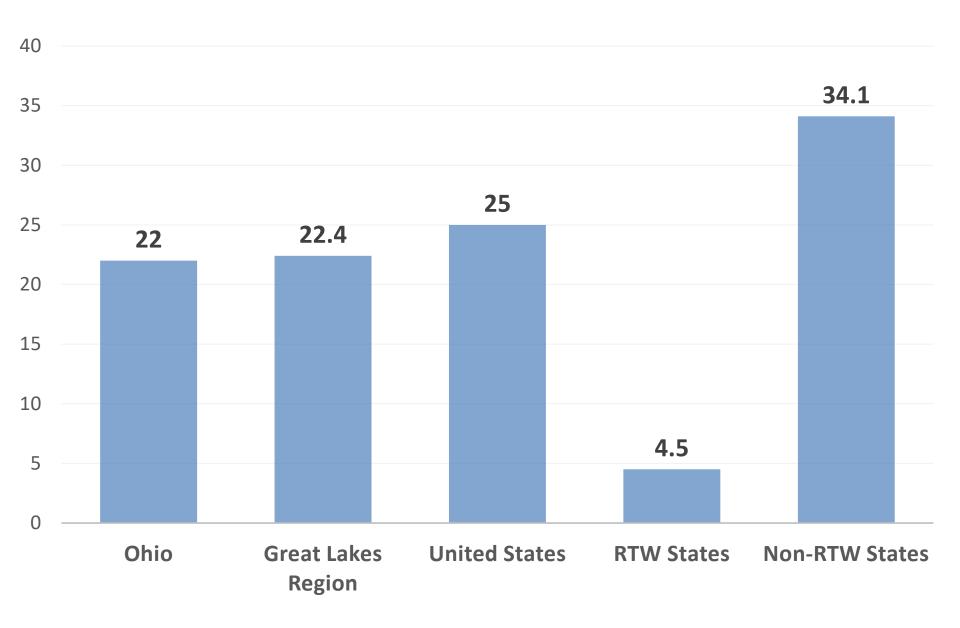
| | | Exhibit 108: Factor 1 – G | eneral | Macr | oeconomic Environment | |
|------|----|---------------------------|--------|------|-----------------------|---------------------|
| Rank | 18 | Alabama | Rank | 5 | Montana | |
| | 46 | Alaska | | 16 | Nebraska | |
| | 4 | Arizona | | 13 | Nevada | RTW 🔲 |
| | 17 | Arkansas | | 32 | New Hampshire | |
| | 20 | California | | 49 | New Jersey | NRTW 🔲 |
| | 12 | Colorado | | 34 | New Mexico | |
| | 50 | Connecticut | | 41 | New York | DTM/ Average |
| | 29 | Delaware | | 6 | North Carolina | RTW Average Rank |
| | 3 | Florida | | 21 | North Dakota | 19.7 |
| | 10 | Georgia | | 36 | Ohio | 15.7 |
| | 45 | Hawaii | | 23 | Oklahoma | Non-RTW |
| | 1 | Idaho | | 15 | Oregon | Average Rank |
| | 48 | Illinois | | 47 | Pennsylvania | 32.3 |
| | 19 | Indiana | | 43 | Rhode Island | |
| | 22 | Iowa | | 7 | South Carolina | Great Lakes |
| | 39 | Kansas | | 14 | South Dakota | Average Rank |
| | 28 | Kentucky | | 8 | Tennessee | 34.6 |
| | 44 | Louisiana | | 9 | Texas | |
| | 25 | Maine | | 2 | Utah | |
| | 35 | Maryland | | 38 | Vermont | |
| | 31 | Massachusetts | | 27 | Virginia | |
| | 30 | Michigan | | 11 | Washington | |
| | 24 | Minnesota | | 37 | West Virginia | |
| | 42 | Mississippi | | 40 | Wisconsin | |
| | 26 | Missouri | | 33 | Wyoming | |

Exhibit 109: Factor 1 – General Macroeconomic Environment



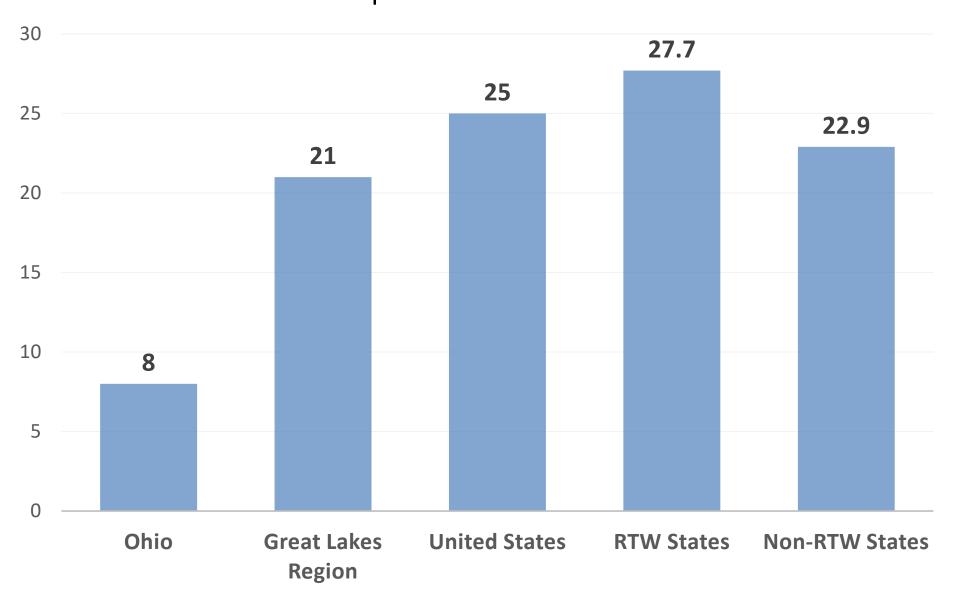
| | | Exhibit 110: Facto | or 2 – S | tate C | Pebt and Taxation | |
|------|----|--------------------|----------|--------|-------------------|---------------------|
| Rank | 32 | Alabama | Rank | 13 | Montana | |
| | 21 | Alaska | | 23 | Nebraska | |
| | 11 | Arizona | | 9 | Nevada | RTW 🔲 |
| | 36 | Arkansas | | 35 | New Hampshire | |
| | 41 | California | | 50 | New Jersey | NRTW 🔲 |
| | 30 | Colorado | | 14 | New Mexico | |
| | 46 | Connecticut | | 49 | New York | DTM/ Average |
| | 18 | Delaware | | 2 | North Carolina | RTW Average Rank |
| | 1 | Florida | | 8 | North Dakota | 18.1 |
| | 25 | Georgia | | 22 | Ohio |] 10.1 |
| | 40 | Hawaii | | 15 | Oklahoma | Non-RTW |
| | 12 | Idaho | | 34 | Oregon | Average Rank |
| | 45 | Illinois | | 33 | Pennsylvania | 34.1 |
| | 6 | Indiana | | 47 | Rhode Island | |
| | 38 | Iowa | | 31 | South Carolina | Great Lakes |
| | 16 | Kansas | | 7 | South Dakota | Average Rank |
| | 20 | Kentucky | | 27 | Tennessee | 22.4 |
| | 37 | Louisiana | | 17 | Texas | |
| | 39 | Maine | | 4 | Utah | |
| | 48 | Maryland | | 44 | Vermont | |
| | 42 | Massachusetts | | 28 | Virginia | |
| | 10 | Michigan | | 26 | Washington | |
| | 43 | Minnesota | | 19 | West Virginia | |
| | 24 | Mississippi | | 29 | Wisconsin | |
| | 5 | Missouri | | 3 | Wyoming | |

Exhibit 111: Factor 2 – State Debt and Taxation



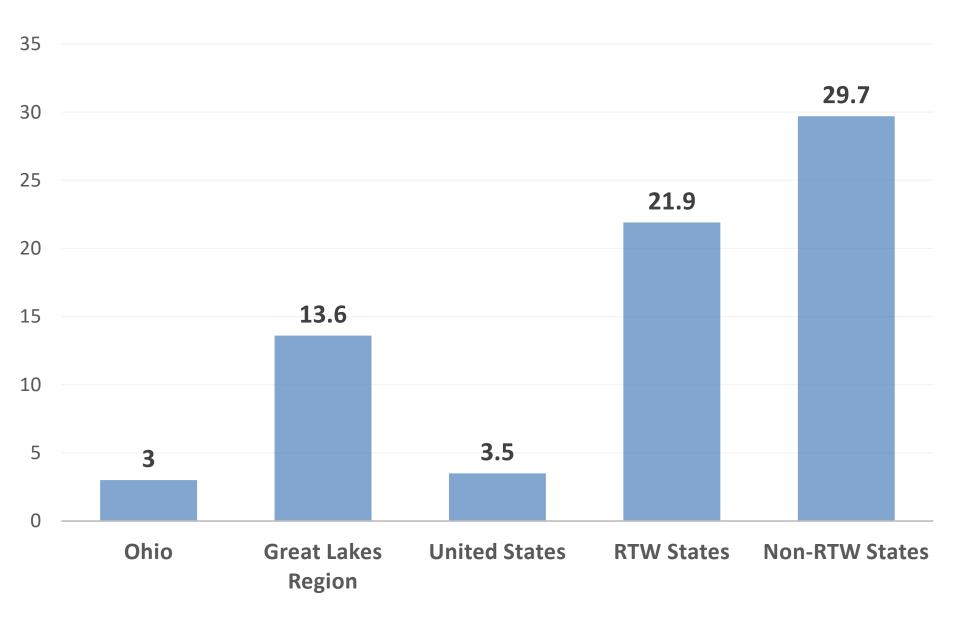
| | Exhibit 112: Factor 3 – Workforce Composition and Cost | | | | | | | |
|------|--|---------------|------|----|----------------|---------------------|--|--|
| Rank | 26 | Alabama | Rank | 38 | Montana | | | |
| | 49 | Alaska | | 16 | Nebraska | | | |
| | 32 | Arizona | | 50 | Nevada | RTW 🔲 | | |
| | 37 | Arkansas | | 36 | New Hampshire | | | |
| | 3 | California | | 20 | New Jersey | NRTW 🔲 | | |
| | 19 | Colorado | | 39 | New Mexico | | | |
| | 12 | Connecticut | | 7 | New York | DTM/ Average | | |
| | 28 | Delaware | | 1 | North Carolina | RTW Average Rank | | |
| | 5 | Florida | | 23 | North Dakota | 27.7 | | |
| | 13 | Georgia | | 8 | Ohio | 27.7 | | |
| | 43 | Hawaii | | 29 | Oklahoma | Non-RTW | | |
| | 48 | Idaho | | 30 | Oregon | Average Rank | | |
| | 14 | Illinois | | 2 | Pennsylvania | 22.9 | | |
| | 33 | Indiana | | 45 | Rhode Island | | | |
| | 27 | Iowa | | 35 | South Carolina | Great Lakes | | |
| | 24 | Kansas | | 46 | South Dakota | Average Rank | | |
| | 44 | Kentucky | | 17 | Tennessee | 21 | | |
| | 34 | Louisiana | | 4 | Texas | | | |
| | 42 | Maine | | 31 | Utah | | | |
| | 25 | Maryland | | 21 | Vermont | | | |
| | 18 | Massachusetts | | 15 | Virginia | | | |
| | 9 | Michigan | | 6 | Washington | | | |
| | 11 | Minnesota | | 47 | West Virginia | | | |
| | 40 | Mississippi | | 41 | Wisconsin | | | |
| | 10 | Missouri | | 22 | Wyoming | | | |

Exhibit 113: Factor 3 — Workforce Composition and Cost



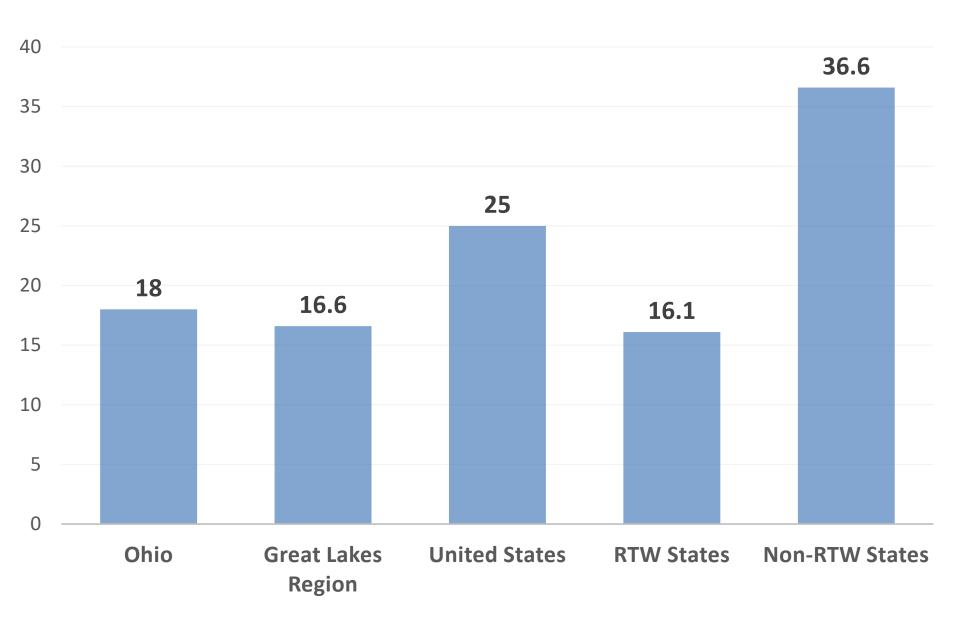
| | Exhibit 114: Factor 4 – Labor and Capital Formation | | | | | | |
|------|---|---------------|------|----|----------------|---------------------|--|
| Rank | 14 | Alabama | Rank | 49 | Montana | | |
| | 40 | Alaska | | 34 | Nebraska | | |
| | 29 | Arizona | | 32 | Nevada | RTW 🔲 | |
| | 12 | Arkansas | | 50 | New Hampshire | | |
| | 26 | California | | 25 | New Jersey | NRTW 🔲 | |
| | 38 | Colorado | | 37 | New Mexico | | |
| | 36 | Connecticut | | 10 | New York | DTM/ Average | |
| | 18 | Delaware | | 5 | North Carolina | RTW Average Rank | |
| | 35 | Florida | | 42 | North Dakota | 21.9 | |
| | 20 | Georgia | | 3 | Ohio | 21.5 | |
| | 47 | Hawaii | | 8 | Oklahoma | Non-RTW | |
| | 45 | Idaho | | 43 | Oregon | Average Rank | |
| | 17 | Illinois | | 15 | Pennsylvania | 29.7 | |
| | 2 | Indiana | | 41 | Rhode Island | | |
| | 19 | Iowa | | 33 | South Carolina | Great Lakes | |
| | 11 | Kansas | | 13 | South Dakota | Average Rank | |
| | 27 | Kentucky | | 9 | Tennessee | 13.6 | |
| | 21 | Louisiana | | 1 | Texas | | |
| | 48 | Maine | | 28 | Utah | | |
| | 6 | Maryland | | 44 | Vermont | | |
| | 23 | Massachusetts | | 7 | Virginia | | |
| | 16 | Michigan | | 24 | Washington | | |
| | 4 | Minnesota | | 31 | West Virginia | | |
| | 22 | Mississippi | | 30 | Wisconsin | | |
| | 39 | Missouri | | 46 | Wyoming | | |

Exhibit 115: Factor 4 – Labor and Capital Formation



| | Exhibit 116: Factor 5 – Regulatory Environment | | | | | | | |
|------|--|---------------|------|----|----------------|---------------------|--|--|
| Rank | 26 | Alabama | Rank | 17 | Montana | | | |
| | 27 | Alaska | | 6 | Nebraska | | | |
| | 16 | Arizona | | 12 | Nevada | RTW 🔲 | | |
| | 20 | Arkansas | | 39 | New Hampshire | l | | |
| | 50 | California | | 48 | New Jersey | NRTW 🔲 | | |
| | 22 | Colorado | | 33 | New Mexico | | | |
| | 42 | Connecticut | | 46 | New York | DTM Average | | |
| | 35 | Delaware | | 31 | North Carolina | RTW Average Rank | | |
| | 36 | Florida | | 1 | North Dakota | 16.1 | | |
| | 28 | Georgia | | 18 | Ohio | 10.1 | | |
| | 49 | Hawaii | | 11 | Oklahoma | Non-RTW | | |
| | 4 | Idaho | | 40 | Oregon | Average Rank | | |
| | 41 | Illinois | | 34 | Pennsylvania | 36.6 | | |
| | 3 | Indiana | | 47 | Rhode Island | | | |
| | 29 | lowa | | 25 | South Carolina | Great Lakes | | |
| | 7 | Kansas | | 2 | South Dakota | Average Rank | | |
| | 21 | Kentucky | | 9 | Tennessee | 16.6 | | |
| | 23 | Louisiana | | 15 | Texas | | | |
| | 43 | Maine | | 5 | Utah | | | |
| | 45 | Maryland | | 32 | Vermont | | | |
| | 44 | Massachusetts | | 10 | Virginia | | | |
| | 13 | Michigan | | 38 | Washington | | | |
| | 37 | Minnesota | | 24 | West Virginia | | | |
| | 30 | Mississippi | | 8 | Wisconsin | | | |
| | 14 | Missouri | | 19 | Wyoming | | | |

Exhibit 117: Factor 5 – Regulatory Environment



| Exhibit 118: Ohio's Econom (2022-2014 | _ | mance Ra | anking |
|---------------------------------------|------|----------|--------|
| | 2022 | 2018 | 2014 |

NU State Competitiveness Index: Ohio

Factor 2 – State Debt and Taxation

Factor 1 – General Macroeconomic Environment

Factor 3 – Workforce Composition and Cost

Factor 4 – Labor and Capital Formation

Factor 5 – Regulatory Environment

Source: Northwood Competitiveness Index 2014-2022

| Exhibit 118: Ohio's Econor | nic Performano | ce Ranking |
|----------------------------|----------------|------------|
| (2022-202 | l4 Data) | |
| | | |

| Exhibit 118: Ohio's Econom | nic Perforr | mance Ra | anking |
|----------------------------|-------------|----------|--------|
| (2022-2014 | 1 Data) | | |
| | | | |

| Exhibit 118: Ohio's Econom | nic Perfor | mance Ra | anking |
|----------------------------|------------|----------|--------|
| (2022-2014 | 1 Data) | | |
| | | | |

Exhibit 119: Ohio's Economic Performance Ranking (2022-2014 Data)

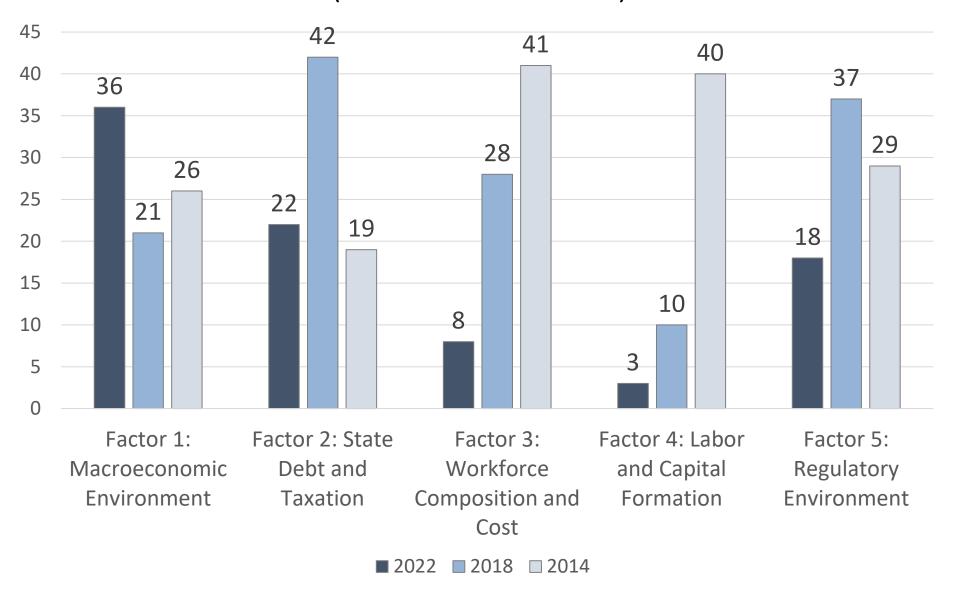


Exhibit 120: An Economic Snapshot of Key

\$757.2 B

\$144.9 B

\$284.5 B

\$165.2 B

\$163.9 B

\$151.0 B

\$110.1 B

19.6 T

291,000

232,680

61,868

16,153

69,366

15,563

38,017

2,696,555

367,991

632,464

308,934

882,039

906,528

569,830

Source: U.S. Bureau of Economic Analysis (2023)

\$65,781/\$72,563

\$33,678/\$61,938

\$34,762/\$63,202

\$45,235/\$61,938

\$54,321/\$61,949

\$58,575/\$61,938

\$45,318/\$67,080

| Great Lakes Region Cities (2020-2023) | | | | | | | | |
|---------------------------------------|---|---|---|--------------------------------|----------------------------------|---|--|--|
| City | Metro Compounded Annual GDP Growth Rate (2020-2021) | Metro Compounded Annual GDP Growth Rate (2021-2022) | Metro Compounded Annual Real GDP Growth Rate (2022-2023) | Metro Nominal GDP (2021) | Number of Employers (2021) | City Population (City Proper) (2021) | City Median Household Income/State (2021) | |

5.0%

6.0%

6.0%

6.5%

6.4%

6.8%

5.9%

9.2%

8.5%

11.8%

8.6%

11.6%

10.0%

7.5%

10.7%

Chicago

Cleveland

Cincinnati

Indianapolis

Columbus

Milwaukee

U.S. Metro

Areas

Detroit

8.3%

8.8%

8.6%

8.2%

9.0%

8.7%

8.3%

9.2%

Exhibit 121: Comparison of Key Ohio Data from 2014 – 2022 Studies

| | 2014 Study | 2016 Study | 2018 Study | 2022 Study |
|----------------------------------|------------|-------------------|-------------------|------------|
| Average Personal Income | 2000-2013 | 2000-2015 | 2000-2017 | 2000-2021 |
| Per Capita Growth | 36.9% | 51.9% | 60.0% | 98.89% |
| Cura sa Chaha Dua du ah Cura uh | 1998-2013 | 1998-2015 | 1998-2017 | 1998-2021 |
| Gross State Product Growth | 61.4% | 73.6% | 85.3% | 116.0% |
| | 2001-2013 | 2000-2015 | 2000-2017 | 2000-2021 |
| U.S. Population Net Migration | -438,589 | -488,129 | -523,245 | -574,716 |
| 11.6. 5 | 2001-2012 | 2000-2014 | 2000-2017 | 2000-2017 |
| U.S. Employment Growth | -2.0% | 0.4% | 3.5% | 3.5% |
| Total Government Employees | 2013 | 2015 | 2017 | 2021 |
| Per 10,000 People | 688 | 686 | 690 | 661 |
| The Kauffman Index of | 2013 | 2016 | 2018 | 2022 |
| Entrepreneurial Activity | 200 | 240 | 230 | -1.37 |
| La de atrial National Cas Driana | 2013 | 2016 | 2018 | 2022 |
| Industrial Natural Gas Prices | \$ 6.36 | \$5.14 | \$7.13 | \$10.47 |
| Median Price of Annual Car | 2014 | 2016 | 2018 | 2022 |
| Insurance Policy | \$ 926 | \$ 900 | \$ 944 | \$1,023 |
| Northwood University | 2014 | 2016 | 2018 | 2022 |
| Competitiveness Index | 31 | 30 | 24 | 13 |
| | | | | |

Source: Northwood Competitiveness Index (2014-2022)

Exhibit 122: Metropolitan to Global GDP 2022

State Rank

12th

8th

7th

10th

2nd

13th

3rd

9th

Rate

23.8%

25.0%

25.2%

24.4%

27.7%

21.9%

27.6%

24.7%

100th

121st

59th

61st

60th

91st

132nd

155th

Latvia

Palestine

Kuwait

Angola

Morocco

Uganda

Equatorial

Guinea

Kosovo

Source: U.S. Bureau of Economic Analysis (BEA), World Bank and McNair Center Data (2023)

| Ohio Metropolitan | State | | Roughly the | | Projected GDP Growth 2020-23 |
|-------------------|-------|------|-------------|------|------------------------------------|
| Region | Rank | 2021 | Size of | Rank | |

40.1

19.6

165.2

144.9

151.0

48.3

16.9

8.9

5th

8th

1st

3rd

2nd

4th

9th

11th

Akron

Cleveland

Columbus

(WV, KY, OH)

Dayton

Lima

Canton-Massillon

Cincinnati (OH, KY, IN)

Huntington-Ashland

Tybibit 122. Matropaliton to Clabal CDD 2022

| EXNIBIT 12 | <u> </u> | etropolitan | to Global | GDP | 2022 |
|-------------------|----------|-------------|-------------|--------|----------------------|
| Ohio Metropolitan | State | GDP | Roughly the | Global | Projected GDP Growth |

Size of

French

Polynesia

Maldives

Fiji

Zimbabwe

Mauritania

Gabon

Poland

Source: U.S. Bureau of Economic Analysis (BEA), World Bank and McNair Center Data (2023)

Rank

166th

163rd

167th

103rd

151st

117th

23rd

2021

5.2

5.9

5.1

37.6

10.3

22.6

Real: \$615 B

Nominal: \$736 B

Rank

13th

12th

14th

6th

10th

7th

N/A

Region

Mansfield

Springfield

Toledo

Ohio

Steubenville (WV, OH)

Wheeling (WV, OH)

Youngstown-Warren

2020-23

Rate

25.5%

24.1%

25.5%

26.4%

30.0%

21.4%

26.8%

State Rank

5th

Tied

11th

5th

Tied

4th

1st

14th

N/A

Exhibit 124: Tax Foundation State Business Tax Climate

| (Ohio 2018-2023) | | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|------------------|
| Category Banking 2019 2019 202 2023 2023 2023 2023 | | | | | | |
| Overall | 41 st | 37 th |

42nd

41st

28th

7th

6th

41st

42nd

32nd

5th

7th

40th

41st

34th

6th

6th

39th

41st

35th

6th

13th

47th

43rd

31st

5th

8th

Corporate Income Tax

Individual Income Tax

Sales Tax

Property Tax

Unemployment

Insurance Tax

39th

41st

36th

6th

13th

Source: Tax Foundation 2023

Exhibit 125: Tax Foundation State Business Tax Climate

| (Ohio 2014, 2019, & 2023) | | | | | |
|---------------------------------|------------------|------------------|------------------|--|--|
| Category Ranking 2014 2019 2023 | | | | | |
| Overall | 42 nd | 37 th | 37 th | | |

45th

46th

29th

8th

6th

Corporate Income Tax

Individual Income Tax

Unemployment Insurance Tax

Sales Tax

Property Tax

42nd

41st

28th

7th

6th

39th

41st

36th

6th

13th

Source: Tax Foundation 2023

Evhibit 126. Matropolitan to Global GDP 2021

| LAITIDIL 120. IVIC | ciope | Jillali lo v | | |
|--------------------------|---------------|--------------|---------------------|----------------|
| Ohio Metropolitan Region | State Rank | 2021 GDP | Roughly the Size of | Global Rank |

\$ 40.1 B

\$ 165.2 B

\$ 144.9 B

\$ 151.0 B

\$ 16.9 B

\$

\$

48.3 B

8.9 B

5.2 B

5.9 B

5.1 B

37.6 B

10.3 B

22.6 B

19.6 B

100th

121st

59th

61st

60th

91st

132nd

155th

166th

163rd

167th

103rd

151st

117th

Latvia

Palestine

Kuwait

Angola

Morocco

Uganda

Equatorial Guinea

Kosovo

French Polynesia

Maldives

Fiji

Zimbabwe

Mauritania

Gabon

Source: 2023 U.S. Bureau of Economic Analysis (BEA), World Bank and McNair Center Data

5th

8th

1 st

3rd

2nd

4th

9th

11th

13th

12th

14th

6th

10th

7th

Akron

Cleveland

Columbus

Dayton

Lima

Mansfield

Springfield

Toledo

Canton-Massillon

Cincinnati (OH, KY, IN)

Steubenville (WV, OH)

Wheeling (WV, OH)

Youngstown-Warren

Huntington-Ashland (WV, KY, OH)

Exhibit 127: U.S. GDP Growth Rates 2003-2010

| Economic Region | Nominal GDP Growth Rate Rank | | Real GDP Growth Rate Rank | |
|-----------------|--------------------------------|-----------------------|-----------------------------------|-----------------------|
| Indiana | 3.3% | 34 th | 1.0% | Tied 34 th |
| Illinois | 3.0% | 43 rd | 0.6% | Tied 42 nd |
| Michigan | 0.3% | 50 th | -1.6% | 50 th |
| Ohio | 2.2% | 49 th | -0.1% | 49 th |
| Wisconsin | 3.1% | Tied 42 nd | 0.7% | Tied 40 th |
| United States | 3.8% | | 1. | .4% |

Exhibit 128: Real Per Capita Personal Income Growth 2010 - 2021

| Year(s) | Ohio Growth Rate | National Rank | Great Lakes Region Rank | U.S. Growth Rate |
|---------|------------------------|------------------|----------------------------|---------------------|
| 2018-19 | 1.6% | 43 rd | 4 th | 3.0% |
| 2019-20 | 7.3% | 10 th | 2 nd | 5.1% |
| 2020-21 | 1.7% | 40 th | 4 th | 3.2% |
| 2010-21 | 2.4% | 20 th | 4 th | 2.5% |

Source: U.S. Bureau of Economic Analysis (BEA) and McNair Center Data (2021)

Exhibit 129. Ranking Yearly Annual Declines in State

| | | yment Rate | • | | | lacc |
|---------------------------------|---------------------------------|---|-----|------------|-----------------------------|------|
| States with Greatest Decline | Ranking of States Decline | Average Annual Rate of Decline in State | | Monthly Co | omparisons o August 2018 | |
| 1 = Best 50 = Worst | 1 = Best 50 = | Unemployment Rates | May | | December | |

606%

480%

437%

236%

280%

2020

22.6%

14.5%

14.5%

13.7%

Rank

2nd

12th

11th

14th

2022

3.2%

2.5%

2.7%

4.2%

Source: U.S. Bureau of Labor Statistics & McNair Center Data (2023)

Rank

33rd

46th

43rd

9th

| States with Greatest Decline 1 = Best | of States Decline | Rate of Decline in State Unemployment |
|---------------------------------------|---------------------------|---|
| 50 = Worst | 1 = Best 50 = Worst | Rates (2020-2022) |
| | | |

1st

2nd

3rd

28th

N/A

Hawaii

Florida

Hampshire

United States

New

Ohio

Exhibit 130: U.S. GDP Growth Rates 2010-2021

| Economic Region | Nominal GDP Growth | Real GDP Growth | Real GDP Growth Per Capita |
|--------------------|---|---|---|
| United States | 4.1% | 2.1% | 2.2% |
| Ohio | 3.8% 23 rd in U.S. 1 st in GL Region *45 th 2000-21 | 1.7% 22 nd in U.S. 1 st in GL Region *40th 2000-21 | 1.8% 11 th in U.S. 1 st in GL Region |

Exhibit 131.115 GDP Growth Rates 2020-2023

| City | Doto | Ctata Dank | |
|---|------|--------------------|--|
| Ohio Metro Region | | ed GDP 020-2023 | |
| EXHIBIT 131. U.S. ODF GIOWTH Nates 2020-202 | | | |

| City | Rate | State Rank |
|------------|-------|------------------------|
| Cincinnati | 25.2% | 7 th |

| Cincinnati | 25.2% | 7 th |
|------------|-------|------------------------|
| Columbus | 27.7% | 2 nd |

24.4%

21.9%

23.9%

Cleveland

Dayton

Akron

10th

13th

12th

Source: U.S. Bureau of Economic Analysis (BEA) and McNair Center Data (2023)

Exhibit 132: Real Per Capita Personal Income Growth

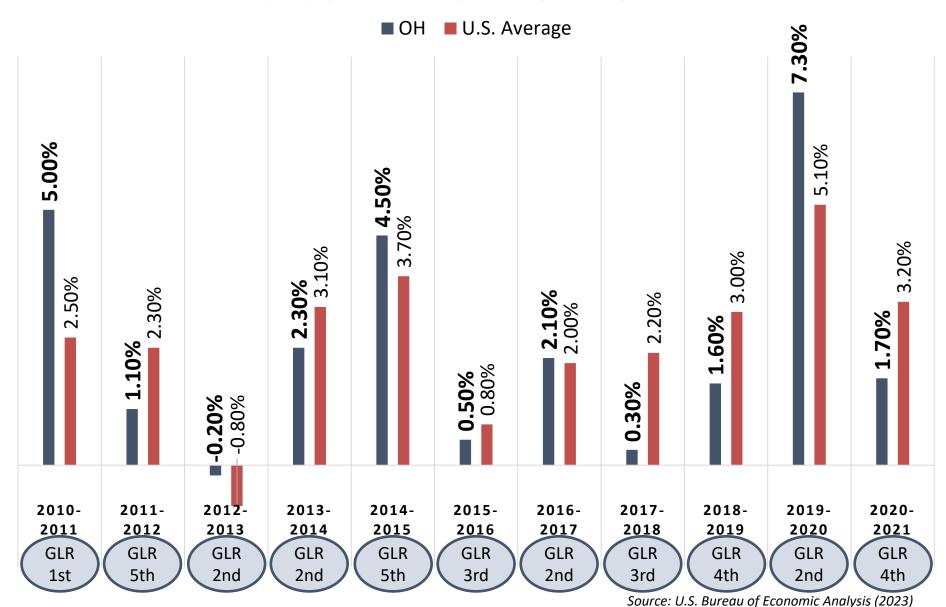


Exhibit 133: Tax Foundation State Business Tax Climate

| (Ohio 2014,2019, & 2023) | | | | | | | | | | |
|--------------------------|---------------------------------|------------------|------------------|--|--|--|--|--|--|--|
| Category Ranking | Category Ranking 2014 2019 2023 | | | | | | | | | |
| Overall | 42 nd | 37 th | 37 th | | | | | | | |

45th

46th

29th

8th

6th

Corporate Income Tax

Individual Income Tax

Unemployment Insurance Tax

Sales Tax

Property Tax

42nd

41st

28th

7th

6th

39th

41st

36th

6th

13th

Source: Tax Foundation 2023

| | | Exhibit 134: MERIC C | Cost of L | iving l | By State Overall Rank | |
|------|----|----------------------|--------------|-----------|--|-------------------------|
| Rank | 4 | Alabama | Rank | 34 | Montana | |
| | 46 | Alaska | | 13 | Nebraska | |
| | 36 | Arizona | | 32 | Nevada | RTW |
| | 11 | Arkansas | | 42 | New Hampshire | |
| | 48 | California | | 37 | New Jersey | NRTW 🔲 |
| | 33 | Colorado | | 19 | New Mexico | |
| | 43 | Connecticut | | 47 | New York | |
| | 35 | Delaware | | 24 | North Carolina | RTW Average |
| | 31 | Florida | | 25 | North Dakota | Rank |
| | 5 | Georgia | | 12 | Ohio | 16.9 |
| | 50 | Hawaii | | 2 | Oklahoma | Non DTM |
| | 28 | Idaho | | 44 | Oregon | Non-RTW |
| | 17 | Illinois | | 27 | Pennsylvania | Average Rank 35.6 |
| | 8 | Indiana | | 38 | Rhode Island | 33.0 |
| | 7 | Iowa | | 20 | South Carolina | Great Lakes |
| | 3 | Kansas | | 21 | South Dakota | Average Rank |
| | 22 | Kentucky | | 10 | Tennessee | 14.8 |
| | 18 | Louisiana | | 15 | Texas | |
| | 40 | Maine | | 29 | Utah | |
| | 45 | Maryland | | 41 | Vermont | |
| | 49 | Massachusetts | | 30 | Virginia | |
| | 14 | Michigan | | 39 | Washington | |
| | 26 | Minnesota | | 9 | West Virginia | |
| | 1 | Mississippi | | 23 | Wisconsin | |
| | 6 | Missouri | | 16 | Wyoming | |
| | | Source: | Missouri Eco | nomic Res | earch and Information Center (MERIC) & McN | lair Center Data (2023) |

| | | Exhibit : | 135: MERIC | Cost of | f Livin | g By State – Groc | ery | |
|------|----|---------------|------------|--------------|-----------|-------------------------------|-----------------|-------------------------|
| Rank | 18 | Alabama | 97.6 | Rank | 29 | Montana | 100.9 | |
| | 49 | Alaska | 134.1 | | 16 | Nebraska | 97.4 | |
| | 30 | Arizona | 101.5 | | 35 | Nevada | 104.2 | RTW |
| | 4 | Arkansas | 92.7 | | 39 | New Hampshire | 105.3 | |
| | 48 | California | 115.2 | | 41 | New Jersey | 106.2 | NRTW 🔲 |
| | 11 | Colorado | 95.3 | | 22 | New Mexico | 98.6 | |
| | 32 | Connecticut | 103.0 | | 46 | New York | 112.3 | |
| | 38 | Delaware | 105.3 | | 19 | North Carolina | 97.7 | RTW Average |
| | 40 | Florida | 105.4 | | 31 | North Dakota | 102.4 | 97 |
| | 10 | Georgia | 94.6 | | 24 | Ohio | 99.0 | DTIM/ A |
| | 50 | Hawaii | 150.1 | | 8 | Oklahoma | 93.7 | RTW Average |
| | 14 | Idaho | 96.3 | | 43 | Oregon | 107.9 | Rank |
| | 21 | Illinois | 98.5 | | 37 | Pennsylvania | 104.6 | 17.5 |
| | 6 | Indiana | 93.7 | | 20 | Rhode Island | 98.4 | Non-RTW |
| | 25 | Iowa | 99.5 | | 27 | South Carolina | 100.3 | Average |
| | 7 | Kansas | 93.7 | | 36 | South Dakota | 104.3 | 108 |
| | 5 | Kentucky | 93.5 | | 9 | Tennessee | 94.4 | 100 |
| | 15 | Louisiana | 97.4 | | 1 | Texas | 90.3 | Non-RTW |
| | 34 | Maine | 103.4 | | 26 | Utah | 100.2 | Average Rank |
| | 45 | Maryland | 111.4 | | 42 | Vermont | 106.2 | 34.9 |
| | 47 | Massachusetts | 114.0 | | 13 | Virginia | 96.1 | |
| | 2 | Michigan | 91.6 | | 44 | Washington | 108.5 | Great Lakes |
| | 28 | Minnesota | 100.7 | | 23 | West Virginia | 98.7 | Average Rank |
| | 3 | Mississippi | 92.4 | | 17 | Wisconsin | 97.5 | 14 |
| | 12 | Missouri | 95.4 | | 33 | Wyoming | 103.2 | |
| | | | Source: | Missouri Ecc | onomic Re | esearch and Information Cente | r (MERIC) & McN | lair Center Data (2023) |

| | | Exhibit 1 | 36: MERIC | Cost of | Livin | g By State – Hous | sing | |
|------|----|---------------|-----------|--------------|----------|------------------------------|-----------------|-------------------------|
| Rank | 3 | Alabama | 69.6 | Rank | 35 | Montana | 117.6 | |
| | 39 | Alaska | 121.3 | | 18 | Nebraska | 83.0 | |
| | 38 | Arizona | 120.6 | | 34 | Nevada | 115.5 | RTW |
| | 11 | Arkansas | 77.9 | | 32 | New Hampshire | 109.7 | |
| | 47 | California | 193.8 | | 43 | New Jersey | 131.8 | NRTW 🔲 |
| | 37 | Colorado | 119.8 | | 24 | New Mexico | 88.4 | |
| | 41 | Connecticut | 125.5 | | 48 | New York | 193.9 | |
| | 29 | Delaware | 105.3 | | 25 | North Carolina | 90.0 | RTW Average |
| | 31 | Florida | 108.5 | | 26 | North Dakota | 90.7 | 86 |
| | 8 | Georgia | 75.6 | | 7 | Ohio | 75.3 | DTM/ Assessed |
| | 50 | Hawaii | 313.5 | | 4 | Oklahoma | 70.2 | RTW Average |
| | 28 | Idaho | 104.8 | | 45 | Oregon | 147.5 | Rank |
| | 16 | Illinois | 82.0 | | 23 | Pennsylvania | 88.1 | 17.4 |
| | 10 | Indiana | 77.4 | | 36 | Rhode Island | 117.9 | Non-RTW |
| | 6 | Iowa | 71.5 | | 14 | South Carolina | 81.6 | Average |
| | 5 | Kansas | 71.1 | | 27 | South Dakota | 92.9 | 133 |
| | 9 | Kentucky | 77.3 | | 15 | Tennessee | 81.7 | 155 |
| | 22 | Louisiana | 86.7 | | 20 | Texas | 84.7 | Non-RTW |
| | 40 | Maine | 125.0 | | 30 | Utah | 107.9 | Average Rank |
| | 46 | Maryland | 164.0 | | 44 | Vermont | 132.3 | 35.1 |
| | 49 | Massachusetts | 223.8 | | 33 | Virginia | 110.2 | |
| | 13 | Michigan | 81.1 | | 42 | Washington | 126.0 | Great Lakes |
| | 19 | Minnesota | 84.7 | | 2 | West Virginia | 68.8 | Average Rank |
| | 1 | Mississippi | 67.4 | | 21 | Wisconsin | 85.3 | 13.4 |
| | 12 | Missouri | 79.9 | | 17 | Wyoming | 82.4 | |
| | | | Source: | Missouri Ecc | nomic Re | search and Information Cente | r (MERIC) & McN | lair Center Data (2023) |

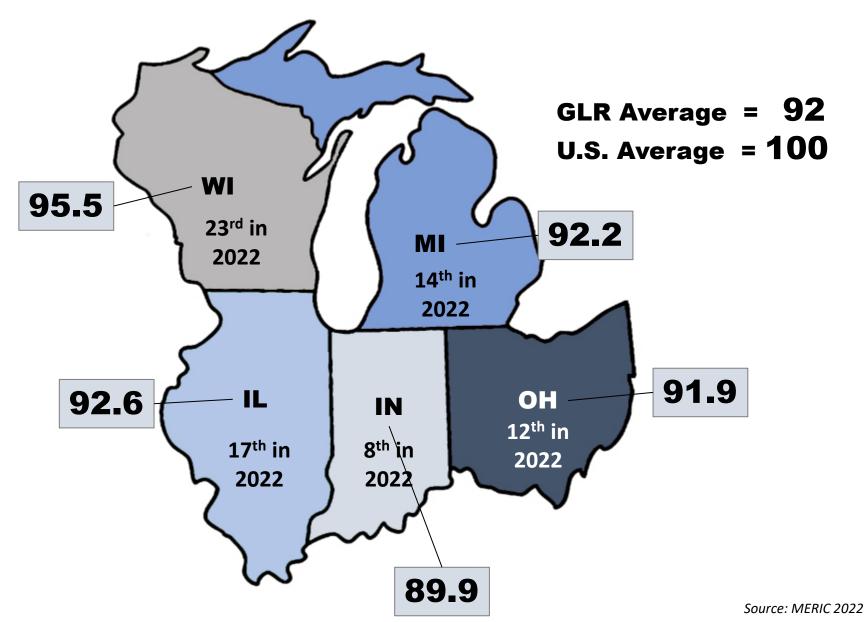
| | | Exhibit 13 | 37: MERIC | Cost of | ์ Livinยู | g By State – Utilit | ties | |
|------|----|---------------|-----------|--------------|-----------|-----------------------------|-----------------|-------------------------|
| Rank | 31 | Alabama | 100.7 | Rank | 3 | Montana | 84.3 | |
| | 50 | Alaska | 146.2 | | 4 | Nebraska | 87.1 | |
| | 30 | Arizona | 100.4 | | 19 | Nevada | 94.6 | RTW |
| | 24 | Arkansas | 97.5 | | 43 | New Hampshire | 114.4 | |
| | 45 | California | 124.5 | | 40 | New Jersey | 108.1 | NRTW 🔲 |
| | 11 | Colorado | 91.1 | | 8 | New Mexico | 89.6 | |
| | 48 | Connecticut | 130.3 | | 28 | New York | 99.5 | |
| | 16 | Delaware | 94.3 | | 22 | North Carolina | 95.3 | RTW Average |
| | 32 | Florida | 101.3 | | 26 | North Dakota | 98.7 | 96 |
| | 10 | Georgia | 90.3 | | 17 | Ohio | 94.3 | DT\\\ A |
| | 49 | Hawaii | 141.4 | | 21 | Oklahoma | 95.1 | RTW Average |
| | 1 | Idaho | 80.6 | | 39 | Oregon | 106.7 | Rank |
| | 13 | Illinois | 92.7 | | 41 | Pennsylvania | 108.9 | 20.9 |
| | 35 | Indiana | 104.0 | | 46 | Rhode Island | 124.7 | Non-RTW |
| | 14 | lowa | 93.7 | | 42 | South Carolina | 110.6 | Average |
| | 25 | Kansas | 98.0 | | 9 | South Dakota | 89.8 | 108 |
| | 37 | Kentucky | 106.1 | | 15 | Tennessee | 93.8 | 100 |
| | 5 | Louisiana | 87.3 | | 33 | Texas | 102.7 | Non-RTW |
| | 36 | Maine | 105.0 | | 12 | Utah | 92.3 | Average Rank |
| | 38 | Maryland | 106.7 | | 44 | Vermont | 122.3 | 30.9 |
| | 47 | Massachusetts | 124.8 | | 29 | Virginia | 99.5 | |
| | 27 | Michigan | 98.9 | | 6 | Washington | 88.4 | Great Lakes |
| | 23 | Minnesota | 97.3 | | 18 | West Virginia | 94.4 | Average Rank |
| | 7 | Mississippi | 89.0 | | 34 | Wisconsin | 103.4 | 25.2 |
| | 20 | Missouri | 94.8 | | 2 | Wyoming | 82.5 | |
| | | | Source: | Missouri Eco | nomic Res | earch and Information Cente | r (MERIC) & McN | lair Center Data (2023) |

| | | Exhibit 138 | MERIC Cos | st of Liv | ing B | y State – Transpo | rtation | |
|------|----|---------------|-----------|--------------|-----------|------------------------------|-----------------|-------------------------|
| Rank | 2 | Alabama | 89.9 | Rank | 33 | Montana | 106.8 | |
| | 44 | Alaska | 118.0 | | 23 | Nebraska | 98.9 | |
| | 26 | Arizona | 101.3 | | 43 | Nevada | 115.2 | RTW |
| | 8 | Arkansas | 91.9 | | 34 | New Hampshire | 106.9 | |
| | 49 | California | 129.1 | | 32 | New Jersey | 106.6 | NRTW |
| | 27 | Colorado | 101.7 | | 20 | New Mexico | 98.6 | |
| | 38 | Connecticut | 109.8 | | 36 | New York | 109.0 | |
| | 42 | Delaware | 114.6 | | 6 | North Carolina | 91.0 | RTW Average |
| | 21 | Florida | 98.7 | | 24 | North Dakota | 99.0 | 97 |
| | 1 | Georgia | 89.8 | | 17 | Ohio | 96.5 | |
| | 47 | Hawaii | 125.7 | | 4 | Oklahoma | 90.9 | RTW Average |
| | 40 | Idaho | 112.6 | | 50 | Oregon | 132.4 | Rank |
| | 31 | Illinois | 105.8 | | 29 | Pennsylvania | 104.7 | 17.4 |
| | 12 | Indiana | 94.0 | | 37 | Rhode Island | 109.4 | Non-RTW |
| | 15 | lowa | 95.8 | | 5 | South Carolina | 90.9 | Average |
| | 14 | Kansas | 95.6 | | 10 | South Dakota | 92.3 | 111 |
| | 30 | Kentucky | 105.3 | | 3 | Tennessee | 90.5 | 111 |
| | 18 | Louisiana | 96.6 | | 11 | Texas | 92.4 | Non-RTW |
| | 45 | Maine | 118.1 | | 35 | Utah | 108.0 | Average Rank |
| | 28 | Maryland | 103.1 | | 46 | Vermont | 118.3 | 35.0 |
| | 48 | Massachusetts | 128.1 | | 16 | Virginia | 95.9 | |
| | 22 | Michigan | 98.7 | | 41 | Washington | 114.1 | Great Lakes |
| | 25 | Minnesota | 99.4 | | 39 | West Virginia | 111.2 | Average Rank |
| | 9 | Mississippi | 91.9 | | 13 | Wisconsin | 95.2 | 19 |
| | 7 | Missouri | 91.8 | | 19 | Wyoming | 97.8 | |
| | | | Source: | Missouri Eco | onomic Re | search and Information Cente | r (MERIC) & McN | Nair Center Data (2023) |

| | | Exhibit | 139: MERIC | Cost o | of Livi | ng By State – Hea | lth | |
|------|----|---------------|------------|--------------|-----------|-------------------------------|-----------------|-------------------------|
| Rank | 4 | Alabama | 89.6 | Rank | 21 | Montana | 97.1 | |
| | 50 | Alaska | 154.4 | | 33 | Nebraska | 103.4 | |
| | 14 | Arizona | 95.2 | | 19 | Nevada | 96.4 | RTW |
| | 2 | Arkansas | 82.0 | | 49 | New Hampshire | 130.6 | |
| | 42 | California | 110.5 | | 13 | New Jersey | 95.1 | NRTW 🔲 |
| | 17 | Colorado | 96.0 | | 31 | New Mexico | 100.9 | |
| | 38 | Connecticut | 104.8 | | 36 | New York | 104.1 | |
| | 39 | Delaware | 105.0 | | 40 | North Carolina | 109.1 | RTW Average |
| | 22 | Florida | 97.3 | | 44 | North Dakota | 113.8 | 97 |
| | 10 | Georgia | 94.6 | | 24 | Ohio | 97.6 | DTIM A |
| | 46 | Hawaii | 118.1 | | 6 | Oklahoma | 91.2 | RTW Average |
| | 9 | Idaho | 93.1 | | 37 | Oregon | 104.2 | Rank |
| | 26 | Illinois | 98.4 | | 20 | Pennsylvania | 96.4 | 19.7 |
| | 15 | Indiana | 95.5 | | 34 | Rhode Island | 103.4 | Non-RTW |
| | 27 | lowa | 100.0 | | 16 | South Carolina | 95.8 | Average |
| | 28 | Kansas | 100.4 | | 11 | South Dakota | 94.6 | 107 |
| | 1 | Kentucky | 79.0 | | 5 | Tennessee | 89.9 | 107 |
| | 30 | Louisiana | 100.7 | | 12 | Texas | 94.8 | Non-RTW |
| | 29 | Maine | 100.6 | | 7 | Utah | 91.9 | Average Rank |
| | 3 | Maryland | 87.7 | | 41 | Vermont | 110.1 | 32.3 |
| | 47 | Massachusetts | 119.8 | | 35 | Virginia | 103.9 | |
| | 23 | Michigan | 97.5 | | 48 | Washington | 120.6 | Great Lakes |
| | 43 | Minnesota | 112.3 | | 32 | West Virginia | 101.8 | Average Rank |
| | 25 | Mississippi | 97.7 | | 45 | Wisconsin | 116.8 | 26.6 |
| | 8 | Missouri | 92.3 | | 18 | Wyoming | 96.0 | |
| | | | Source: | Missouri Eco | onomic Re | esearch and Information Cente | r (MERIC) & McN | Nair Center Data (2023) |

| | | Exhibit | t 140: MERI | IC Cost | of Liv | ing By State – Mis | SC . | |
|------|----|---------------|-------------|--------------|-----------|--------------------------------|-----------------|-------------------------|
| Rank | 12 | Alabama | 95.0 | Rank | 31 | Montana | 102.1 | |
| | 47 | Alaska | 120.4 | | 11 | Nebraska | 94.8 | |
| | 28 | Arizona | 99.6 | | 6 | Nevada | 92.7 | RTW |
| | 25 | Arkansas | 99.3 | | 49 | New Hampshire | 127.2 | |
| | 40 | California | 110.9 | | 35 | New Jersey | 104.3 | NRTW 🔲 |
| | 30 | Colorado | 101.9 | | 15 | New Mexico | 95.6 | |
| | 45 | Connecticut | 115.8 | | 44 | New York | 115.7 | |
| | 38 | Delaware | 106.9 | | 23 | North Carolina | 99.0 | RTW Average |
| | 24 | Florida | 99.2 | | 16 | North Dakota | 96.8 | 97 |
| | 13 | Georgia | 95.1 | | 29 | Ohio | 99.9 | |
| | 50 | Hawaii | 127.5 | | 2 | Oklahoma | 90.4 | RTW Average |
| | 26 | Idaho | 99.4 | | 39 | Oregon | 109.0 | Rank |
| | 9 | Illinois | 94.5 | | 27 | Pennsylvania | 99.4 | 16.8 |
| | 7 | Indiana | 92.9 | | 43 | Rhode Island | 114.7 | Non-RTW |
| | 10 | lowa | 94.8 | | 22 | South Carolina | 98.2 | Average |
| | 4 | Kansas | 91.6 | | 8 | South Dakota | 92.9 | 109 |
| | 37 | Kentucky | 106.7 | | 1 | Tennessee | 89.9 | 103 |
| | 19 | Louisiana | 97.5 | | 17 | Texas | 96.9 | Non-RTW |
| | 46 | Maine | 116.9 | | 33 | Utah | 102.9 | Average Rank |
| | 41 | Maryland | 111.7 | | 36 | Vermont | 105.3 | 35.7 |
| | 48 | Massachusetts | 121.1 | | 32 | Virginia | 102.3 | |
| | 20 | Michigan | 97.5 | | 42 | Washington | 113.1 | Great Lakes |
| | 34 | Minnesota | 104.0 | | 14 | West Virginia | 95.3 | Average Rank |
| | 5 | Mississippi | 91.6 | | 21 | Wisconsin | 97.7 | 17.2 |
| | 3 | Missouri | 91.3 | | 18 | Wyoming | 96.9 | |
| | | | Source: | Missouri Ecc | onomic Re | esearch and Information Center | r (MERIC) & McN | Nair Center Data (2023) |

Exhibit 141: MERIC Cost of Living Index (2022)



| | | Exhibit | 142: MERI | C Cost | of Livi | ng By State – Indo | ex | |
|------|----|---------------|-----------|--------------|-----------|-------------------------------|-----------------|-------------------------|
| Rank | 4 | Alabama | 88.1 | Rank | 34 | Montana | 104.8 | |
| | 46 | Alaska | 126.6 | | 13 | Nebraska | 91.9 | |
| | 36 | Arizona | 105.8 | | 32 | Nevada | 103.2 | RTW |
| | 11 | Arkansas | 90.6 | | 42 | New Hampshire | 116.1 | |
| | 48 | California | 137.6 | | 37 | New Jersey | 112.4 | NRTW 🔲 |
| | 33 | Colorado | 104.6 | | 19 | New Mexico | 94.0 | |
| | 43 | Connecticut | 116.8 | | 47 | New York | 134.5 | |
| | 35 | Delaware | 105.6 | | 24 | North Carolina | 95.7 | RTW Average |
| | 31 | Florida | 102.8 | | 25 | North Dakota | 97.1 | 94 |
| | 5 | Georgia | 88.6 | | 12 | Ohio | 91.9 | DTIM A |
| | 50 | Hawaii | 184.0 | | 2 | Oklahoma | 85.8 | RTW Average |
| | 28 | Idaho | 99.6 | | 44 | Oregon | 121.2 | Rank |
| | 17 | Illinois | 92.6 | | 27 | Pennsylvania | 98.2 | 16.9 |
| | 8 | Indiana | 89.9 | | 38 | Rhode Island | 112.9 | Non-RTW |
| | 7 | lowa | 89.2 | | 20 | South Carolina | 94.3 | Average |
| | 3 | Kansas | 87.5 | | 21 | South Dakota | 94.5 | 116 |
| | 22 | Kentucky | 94.9 | | 10 | Tennessee | 90.2 | 110 |
| | 18 | Louisiana | 93.6 | | 15 | Texas | 92.5 | Non-RTW |
| | 40 | Maine | 115.3 | | 29 | Utah | 102.8 | Average Rank |
| | 45 | Maryland | 124.0 | | 41 | Vermont | 115.9 | 35.6 |
| | 49 | Massachusetts | 149.7 | | 30 | Virginia | 102.8 | |
| | 14 | Michigan | 92.2 | | 39 | Washington | 114.2 | Great Lakes |
| | 26 | Minnesota | 97.5 | | 9 | West Virginia | 90.0 | Average Rank |
| | 1 | Mississippi | 85.0 | | 23 | Wisconsin | 95.5 | 14.8 |
| | 6 | Missouri | 89.1 | | 16 | Wyoming | 92.5 | |
| | | | Source: | Missouri Eco | onomic Re | esearch and Information Cente | r (MERIC) & McN | Nair Center Data (2023) |

| | Exhi | bit 143: Northwood's Stat | e Comp | etitiv | eness Index Rank (2011- | 2018) |
|------|------|---------------------------|--------|--------|-------------------------|---------------------|
| Rank | 28 | Alabama | Rank | 36 | Montana | |
| | 48 | Alaska | | 16 | Nebraska | |
| | 12 | Arizona | | 13 | Nevada | RTW 🔲 |
| | 24 | Arkansas | | 32 | New Hampshire | l |
| | 34 | California | | 44 | New Jersey | NRTW 🔲 |
| | 3 | Colorado | | 39 | New Mexico | |
| | 49 | Connecticut | | 40 | New York | DTM/ Average |
| | 41 | Delaware | | 9 | North Carolina | RTW Average Rank |
| | 5 | Florida | | 14 | North Dakota | 18.1 |
| | 6 | Georgia | | 11 | Ohio | 10.1 |
| | 50 | Hawaii | | 22 | Oklahoma | Non-RTW |
| | 10 | Idaho | | 25 | Oregon | Average Rank |
| | 29 | Illinois | | 23 | Pennsylvania | 34.1 |
| | 4 | Indiana | | 45 | Rhode Island | |
| | 15 | lowa | | 19 | South Carolina | Great Lakes |
| | 35 | Kansas | | 30 | South Dakota | Average Rank |
| | 31 | Kentucky | | 2 | Tennessee | 13.8 |
| | 38 | Louisiana | | 1 | Texas | |
| | 46 | Maine | | 7 | Utah | |
| | 43 | Maryland | | 47 | Vermont | |
| | 33 | Massachusetts | | 18 | Virginia | |
| | 8 | Michigan | | 21 | Washington | |
| | 20 | Minnesota | | 42 | West Virginia | |
| | 37 | Mississippi | | 17 | Wisconsin | |
| | 26 | Missouri | | 27 | Wyoming | |

Exhibit 144: CNBC's America's Top States for Business Rank 2022 - Workforce Rank 13 Alabama Rank 33 Montana Alaska Nebraska 34 32 **RTW** Arizona 29 Nevada 38 Arkansas 22 New Hampshire **NRTW** 16 California 23 **New Jersey** Colorado **New Mexico** 25 1 14 Connecticut 46 **New York RTW Average** 5 Delaware 12 North Carolina Rank Florida North Dakota 6 31 25.4 41 Ohio Georgia 19 Hawaii 35 Oklahoma Non-RTW 40 Idaho Oregon **Average Rank** Illinois 26 28 Pennsylvania 25.3 48 Indiana **Rhode Island** 39 South Carolina 20 29 Iowa **Great Lakes** South Dakota 35 Kansas 43 **Average Rank** 15 Tennessee 17 Kentucky 31.8 42 Louisiana **Texas** 43 Maine 8 Utah 10 Maryland 50 Vermont Massachusetts Virginia 24 11 26 Michigan 4 Washington 21 Minnesota 43 West Virginia Wisconsin 47 Mississippi 18 Missouri 37 49 **Wyoming** Source: CNBC (2022)

Exhibit 145: CNBC's America's Top States for Business Rank 2022 - Infrastructure Rank 38 Alabama Rank 45 Montana Alaska Nebraska 50 22 **RTW** Arizona Nevada 6 30 Arkansas 47 New Hampshire **NRTW** California 25 34 **New Jersey** Colorado **New Mexico** 16 39 39 Connecticut 28 **New York RTW Average** 20 Delaware 17 North Carolina Rank Florida North Dakota 13 21 23.1 2 Ohio 11 Georgia Hawaii 26 Oklahoma 39 Non-RTW 42 Idaho 33 Oregon **Average Rank** 3 Illinois 12 Pennsylvania 28.1 Indiana **Rhode Island** 44 South Carolina 37 27 Iowa **Great Lakes** South Dakota 6 Kansas 36 **Average Rank** 18 Kentucky Tennessee 12 48 Louisiana 14 **Texas** 49 Maine 32 Utah 22 Maryland 22 Vermont Massachusetts 31 Virginia 19 Michigan 29 Washington 4 Minnesota 42 West Virginia Wisconsin 46 Mississippi 35 Missouri 10 15 **Wyoming** Source: CNBC (2022)

| Exhib | oit 146 | 5: CNBC's America's Top Sta | tes for | Busine | ess Rank 2022 – Cost of Do | ing Business |
|-------|---------|-----------------------------|---------|--------|----------------------------|----------------------|
| Rank | 24 | Alabama | Rank | 27 | Montana | |
| | 46 | Alaska | | 16 | Nebraska | |
| | 35 | Arizona | | 20 | Nevada | RTW |
| | 13 | Arkansas | | 32 | New Hampshire | |
| | 48 | California | | 43 | New Jersey | NRTW 🔲 |
| | 36 | Colorado | | 29 | New Mexico | |
| | 45 | Connecticut | | 42 | New York | |
| | 37 | Delaware | | 26 | North Carolina | RTW Average |
| | 30 | Florida | | 21 | North Dakota | Rank |
| | 38 | Georgia | | 4 | Ohio | 16.7 |
| | 50 | Hawaii | | 2 | Oklahoma | Non DTM |
| | 15 | Idaho | | 34 | Oregon | Non-RTW |
| | 31 | Illinois | | 22 | Pennsylvania | Average Rank 35.7 |
| | 2 | Indiana | | 47 | Rhode Island | 33.7 |
| | 19 | lowa | | 28 | South Carolina | Great Lakes |
| | 6 | Kansas | | 11 | South Dakota | Average Rank |
| | 6 | Kentucky | | 8 | Tennessee | 13.8 |
| | 5 | Louisiana | | 12 | Texas | 13.0 |
| | 40 | Maine | | 17 | Utah | |
| | 44 | Maryland | | 39 | Vermont | |
| | 49 | Massachusetts | | 25 | Virginia | |
| | 9 | Michigan | | 33 | Washington | |
| | 41 | Minnesota | | 10 | West Virginia | |
| | 17 | Mississippi | | 23 | Wisconsin | |
| | 1 | Missouri | | 13 | Wyoming | |
| | | | | | | Source: CNBC (2022) |

| | Exhib | it 147: CNBC's America's 1 | op Stat | es for | Business Rank 2022 - Ed | conomy |
|------|-------|----------------------------|---------|--------|-------------------------|----------------------|
| Rank | 27 | Alabama | Rank | 9 | Montana | |
| | 38 | Alaska | | 13 | Nebraska | |
| | 22 | Arizona | | 25 | Nevada | RTW |
| | 24 | Arkansas | | 29 | New Hampshire | |
| | 17 | California | | 50 | New Jersey | NRTW 🔲 |
| | 11 | Colorado | | 42 | New Mexico | |
| | 47 | Connecticut | | 36 | New York | |
| | 22 | Delaware | | 1 | North Carolina | RTW Average |
| | 4 | Florida | | 37 | North Dakota | Rank |
| | 7 | Georgia | | 27 | Ohio | 21.7 |
| | 48 | Hawaii | | 34 | Oklahoma | Non DTM |
| | 5 | Idaho | | 15 | Oregon | Non-RTW |
| | 44 | Illinois | | 45 | Pennsylvania | Average Rank 29.5 |
| | 10 | Indiana | | 41 | Rhode Island | 29.3 |
| | 17 | lowa | | 13 | South Carolina | Great Lakes |
| | 43 | Kansas | | 12 | South Dakota | Average Rank |
| | 34 | Kentucky | | 2 | Tennessee | 28.4 |
| | 45 | Louisiana | | 8 | Texas | |
| | 32 | Maine | | 6 | Utah | |
| | 31 | Maryland | | 33 | Vermont | |
| | 26 | Massachusetts | | 20 | Virginia | |
| | 21 | Michigan | | 3 | Washington | |
| | 16 | Minnesota | | 39 | West Virginia | |
| | 49 | Mississippi | | 40 | Wisconsin | |
| | 17 | Missouri | | 30 | Wyoming | |
| | | | | | | Source: CNBC (2022) |

| Exhib | it 148 | : CNBC's America's Top Stat | tes for l | Busine | ess Rank 2022 – Life, Healt | h & Inclusion |
|-------|--------|-----------------------------|-----------|--------|-----------------------------|----------------------|
| Rank | 38 | Alabama | Rank | 24 | Montana | |
| | 11 | Alaska | | 7 | Nebraska | |
| | 50 | Arizona | | 41 | Nevada | RTW |
| | 37 | Arkansas | | 15 | New Hampshire | |
| | 26 | California | | 8 | New Jersey | NRTW 🔲 |
| | 12 | Colorado | | 44 | New Mexico | |
| | 17 | Connecticut | | 19 | New York | |
| | 24 | Delaware | | 28 | North Carolina | RTW Average |
| | 39 | Florida | | 4 | North Dakota | Rank |
| | 39 | Georgia | | 29 | Ohio | 32.3 |
| | 3 | Hawaii | | 48 | Oklahoma | Non DTW |
| | 20 | Idaho | | 8 | Oregon | Non-RTW |
| | 23 | Illinois | | 22 | Pennsylvania | Average Rank 17.0 |
| | 43 | Indiana | | 16 | Rhode Island | 17.0 |
| | 10 | lowa | | 47 | South Carolina | Great Lakes |
| | 29 | Kansas | | 27 | South Dakota | Average Rank |
| | 36 | Kentucky | | 42 | Tennessee | 28.8 |
| | 45 | Louisiana | | 49 | Texas | 20.0 |
| | 2 | Maine | | 29 | Utah | |
| | 18 | Maryland | | 1 | Vermont | |
| | 13 | Massachusetts | | 13 | Virginia | |
| | 29 | Michigan | | 6 | Washington | |
| | 5 | Minnesota | | 34 | West Virginia | |
| | 33 | Mississippi | | 20 | Wisconsin | |
| | 46 | Missouri | | 35 | Wyoming | |
| | | | | | | Source: CNBC (2022) |

| Exhibi | t 149: | CNBC's America's Top State | es for | Business | Rank 2022 – Technology | & Innovation |
|--------|--------|----------------------------|--------|----------|------------------------|----------------------|
| Rank | 21 | Alabama | Rank | 46 | Montana | |
| | 50 | Alaska | | 24 | Nebraska | |
| | 29 | Arizona | | 47 | Nevada | RTW |
| | 40 | Arkansas | | 39 | New Hampshire | |
| | 1 | California | | 27 | New Jersey | NRTW 🔲 |
| | 9 | Colorado | | 43 | New Mexico | |
| | 25 | Connecticut | | 2 | New York | |
| | 32 | Delaware | | 5 | North Carolina | RTW Average |
| | 16 | Florida | | 35 | North Dakota | Rank |
| | 12 | Georgia | | 11 | Ohio | 27.9 |
| | 40 | Hawaii | | 30 | Oklahoma | Non DTM |
| | 34 | Idaho | | 13 | Oregon | Non-RTW |
| | 8 | Illinois | | 7 | Pennsylvania | Average Rank 22.5 |
| | 23 | Indiana | | 33 | Rhode Island | 22.3 |
| | 18 | lowa | | 31 | South Carolina | Great Lakes |
| | 38 | Kansas | | 36 | South Dakota | Average Rank |
| | 22 | Kentucky | | 28 | Tennessee | 19.4 |
| | 45 | Louisiana | | 4 | Texas | |
| | 44 | Maine | | 26 | Utah | |
| | 14 | Maryland | | 37 | Vermont | |
| | 10 | Massachusetts | | 17 | Virginia | |
| | 15 | Michigan | | 2 | Washington | |
| | 6 | Minnesota | | 49 | West Virginia | |
| | 48 | Mississippi | | 40 | Wisconsin | |
| | 19 | Missouri | | 19 | Wyoming | |
| | | | | | | Source: CNBC (2022) |

| | Exhibit 150: CNBC's America's Top States for Business Rank 2022 – Education | | | | | | | |
|------|---|---------------|------|----|----------------|---------------------|--|--|
| Rank | 34 | Alabama | Rank | 33 | Montana | | | |
| | 49 | Alaska | | 24 | Nebraska | | | |
| | 42 | Arizona | | 50 | Nevada | RTW | | |
| | 37 | Arkansas | | 6 | New Hampshire | | | |
| | 11 | California | | 3 | New Jersey | NRTW 🔲 | | |
| | 11 | Colorado | | 45 | New Mexico | | | |
| | 8 | Connecticut | | 4 | New York | | | |
| | 42 | Delaware | | 14 | North Carolina | RTW Average | | |
| | 19 | Florida | | 26 | North Dakota | Rank | | |
| | 10 | Georgia | | 22 | Ohio | 27.9 | | |
| | 38 | Hawaii | | 47 | Oklahoma | | | |
| | 48 | Idaho | | 32 | Oregon | Non-RTW | | |
| | 6 | Illinois | | 5 | Pennsylvania | Average Rank | | |
| | 35 | Indiana | | 29 | Rhode Island | 22.5 | | |
| | 24 | Iowa | | 29 | South Carolina | Great Lakes | | |
| | 20 | Kansas | | 39 | South Dakota | Average Rank | | |
| | 39 | Kentucky | | 11 | Tennessee | 19.4 | | |
| | 35 | Louisiana | | 21 | Texas | 15.4 | | |
| | 23 | Maine | | 41 | Utah | | | |
| | 18 | Maryland | | 8 | Vermont | | | |
| | 1 | Massachusetts | | 2 | Virginia | | | |
| | 27 | Michigan | | 17 | Washington | | | |
| | 15 | Minnesota | | 44 | West Virginia | | | |
| | 46 | Mississippi | | 29 | Wisconsin | | | |
| | 27 | Missouri | | 15 | Wyoming | | | |
| | | | | | - | Source: CNBC (2022) | | |

Exhibit 151: CNBC's America's Top States for Business Rank 2022 – Business Friendliness Rank 25 Alabama Rank 5 Montana Alaska Nebraska 12 12 **RTW** Arizona Nevada 4 29 Arkansas New Hampshire **NRTW** 48 California 47 **New Jersey** Colorado **New Mexico** 16 44 11 Connecticut 44 **New York RTW Average** 26 Delaware 22 North Carolina Rank Florida North Dakota 39 22.1 43 Ohio 32 Georgia Hawaii 14 Oklahoma 35 Non-RTW Idaho 46 Oregon **Average Rank** Illinois 40 26 Pennsylvania 29.1 Indiana 36 **Rhode Island** 18 South Carolina 28 23 Iowa **Great Lakes** South Dakota 17 Kansas 8 **Average Rank** 42 23 Kentucky Tennessee 24.6 Louisiana 41 34 **Texas** 19 Maine 10 Utah 29 Maryland 14 Vermont Massachusetts 21 6 Virginia 20 Michigan 31 Washington 32 Minnesota 49 West Virginia 50 Mississippi 2 Wisconsin Missouri 36 38 Wyoming Source: CNBC (2022)

Exhibit 152: CNBC's America's Top States for Business Rank 2022 – Access to Capital Rank 34 Alabama Rank 39 Montana Alaska Nebraska 49 32 **RTW** Arizona 27 Nevada 41 20 Arkansas 48 New Hampshire **NRTW** 1 California 18 **New Jersey** Colorado **New Mexico** 22 43 26 Connecticut **New York RTW Average** 13 Delaware North Carolina Rank Florida 23 36 North Dakota 25.1 3 Ohio 14 Georgia Hawaii 24 Oklahoma 50 Non-RTW 35 Idaho 28 Oregon **Average Rank** Illinois Pennsylvania 24.0 Indiana Rhode Island 15 31 South Carolina 29 44 Iowa **Great Lakes** South Dakota 19 Kansas 10 **Average Rank** 38 25 Kentucky Tennessee 16 Louisiana 37 4 **Texas** 47 Maine 12 Utah 16 Maryland 45 Vermont Massachusetts 6 Virginia 11 Michigan 21 Washington 17 Minnesota 40 West Virginia Mississippi Wisconsin 42 46 Missouri 30 33 **Wyoming** Source: CNBC (2022)

| | Exhibi | t 153: CNBC's America's Top | States | for B | Business Rank 2022 – Cost o | of Living |
|------|--------|-----------------------------|--------|-------|-----------------------------|----------------------|
| Rank | 3 | Alabama | Rank | 28 | Montana | |
| | 45 | Alaska | | 19 | Nebraska | |
| | 33 | Arizona | | 35 | Nevada | RTW |
| | 10 | Arkansas | | 37 | New Hampshire | |
| | 48 | California | | 40 | New Jersey | NRTW 🔲 |
| | 34 | Colorado | | 11 | New Mexico | |
| | 43 | Connecticut | | 49 | New York | |
| | 36 | Delaware | | 22 | North Carolina | RTW Average |
| | 27 | Florida | | 24 | North Dakota | Rank |
| | 4 | Georgia | | 12 | Ohio | 17.1 |
| | 50 | Hawaii | | 14 | Oklahoma | Non DTM |
| | 31 | Idaho | | 46 | Oregon | Non-RTW |
| | 20 | Illinois | | 32 | Pennsylvania | Average Rank 35.4 |
| | 9 | Indiana | | 42 | Rhode Island | 33.4 |
| | 7 | Iowa | | 18 | South Carolina | Great Lakes |
| | 2 | Kansas | | 29 | South Dakota | Average Rank |
| | 17 | Kentucky | | 5 | Tennessee | 14.6 |
| | 16 | Louisiana | | 14 | Texas | |
| | 39 | Maine | | 25 | Utah | |
| | 44 | Maryland | | 41 | Vermont | |
| | 47 | Massachusetts | | 30 | Virginia | |
| | 12 | Michigan | | 38 | Washington | |
| | 26 | Minnesota | | 8 | West Virginia | |
| | 1 | Mississippi | | 20 | Wisconsin | |
| | 6 | Missouri | | 23 | Wyoming | |
| | | | | | | Source: CNBC (2022) |

Exhibit 154: Great Lakes Region Personal Income Per Capita Growth (2010-2020)

| Great Lakes Region | Personal Income Per Capita 2010 (in Millions) | Personal Income Per Capita 2020 (in Millions) | Percent Change | Regional Rank |
|-----------------------|---|---|-------------------|------------------|
| Illinois | \$ 535,464 | \$ 852,083 | 59.13% | 5 th |
| Indiana | \$ 227,692 | \$ 384,526 | 68.88% | 1 st |
| Michigan | \$ 347,723 | \$ 439,362 | 63.29% | 2 nd |
| Ohio | \$ 419,570 | \$ 567,797 | 59.70% | 4 th |
| Wisconsin | \$ 219,628 | \$ 351,624 | 60.10% | 3 rd |

Source: U.S. Bureau of Economic Analysis (2020)

Exhibit 155: Percent Increase in Ohio Based Fortune 500 Company Stock Price (Non-Automotive) (12/2009 – 12/2022)

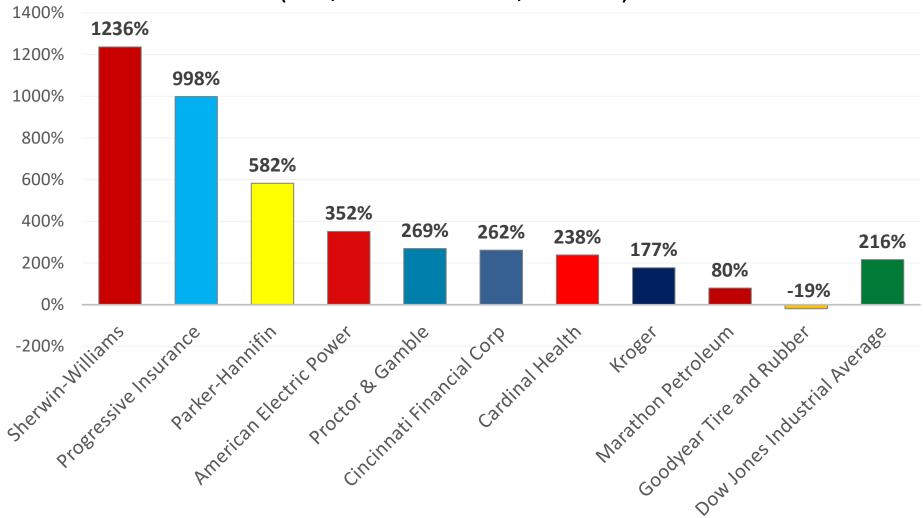


Exhibit 156: Return on Investment Ohio Stocks at \$1,000 vs. DJIA at \$10,000

| Stock | Change | Stock Appreciation | Sale Price |
|-------------------------------------|--------|-----------------------|-----------------|
| Kroger | 1.77 | \$1,770 | \$2,770 |
| Proctor & Gamble | 2.69 | \$2,690 | \$3,690 |
| Cardinal Health | 2.39 | \$2,390 | \$3,390 |
| Marathon Petroleum | 0.80 | \$800 | \$1,800 |
| Progressive Insurance | 9.98 | \$9,980 | \$10,980 |
| Sherwin-Williams | 12.36 | \$12,360 | \$13,360 |
| American Electric Power | 3.52 | \$3,520 | \$4,420 |
| Parker-Hannifin | 5.82 | \$5,820 | \$6,820 |
| Goodyear Tire and Rubber | -0.19 | -\$190 | \$810 |
| Cincinnati Financial | 2.62 | \$2,620 | \$3,620 |
| Individual Stock Totals | | \$41,760 | \$51,760 |
| Dow Jones Industrial Average | 2.16 | \$21,600 | \$31,600 |

Source: Yahoo! Finance 2023

| | Exhibit 157: Big Mac Index (2022) | | | | | | | | |
|------|-----------------------------------|---------------|---------|------|----|----------------|---------|------------------------|--|
| Rank | 3 | Alabama | \$ 3.99 | Rank | 23 | Montana | \$ 4.27 | | |
| | 43 | Alaska | \$ 4.87 | | 11 | Nebraska | \$ 4.07 | | |
| | 28 | Arizona | \$ 4.43 | | 30 | Nevada | \$ 4.43 | RTW | |
| | 2 | Arkansas | \$ 3.95 | | 42 | New Hampshire | \$ 4.83 | | |
| | 46 | California | \$ 5.11 | | 47 | New Jersey | \$ 5.19 | NRTW | |
| | 37 | Colorado | \$ 4.59 | | 24 | New Mexico | \$ 4.31 | | |
| | 45 | Connecticut | \$ 4.95 | | 48 | New York | \$ 5.23 | | |
| | 39 | Delaware | \$ 4.63 | | 19 | North Carolina | \$ 4.15 | RTW Average | |
| | 31 | Florida | \$ 4.47 | | 14 | North Dakota | \$ 4.11 | \$ 4.18 | |
| | 17 | Georgia | \$ 4.15 | | 7 | Ohio | \$ 4.03 | DTM A | |
| | 50 | Hawaii | \$ 5.31 | | 12 | Oklahoma | \$ 4.07 | RTW Average | |
| | 21 | Idaho | \$ 4.23 | | 33 | Oregon | \$ 4.47 | Rank | |
| | 36 | Illinois | \$ 4.55 | | 34 | Pennsylvania | \$ 4.47 | 16.6 | |
| | 13 | Indiana | \$ 4.11 | | 35 | Rhode Island | \$ 4.47 | Non-RTW | |
| | 9 | lowa | \$ 4.07 | | 15 | South Carolina | \$ 4.11 | Average | |
| | 10 | Kansas | \$ 4.07 | | 5 | South Dakota | \$ 3.99 | \$ 4.68 | |
| | 6 | Kentucky | \$ 4.03 | | 16 | Tennessee | \$ 4.11 | γ 1 .00 | |
| | 18 | Louisiana | \$ 4.15 | | 26 | Texas | \$ 4.39 | Non-RTW | |
| | 32 | Maine | \$ 4.47 | | 27 | Utah | \$ 4.39 | Average Rank | |
| | 49 | Maryland | \$ 5.30 | | 38 | Vermont | \$ 4.59 | 35.9 | |
| | 44 | Massachusetts | \$ 4.87 | | 40 | Virginia | \$ 4.67 | | |
| | 22 | Michigan | \$ 4.27 | | 41 | Washington | \$ 4.67 | Great Lakes | |
| | 29 | Minnesota | \$ 4.43 | | 8 | West Virginia | \$ 4.03 | Average | |
| | 1 | Mississippi | \$ 3.91 | | 20 | Wisconsin | \$ 4.19 | \$ 4.23 | |
| | 4 | Missouri | \$ 3.99 | | 25 | Wyoming | \$ 4.35 | | |
| | | | | | | | Source | : The Economist (2023) | |

| | Exhibit 158: 2022 U-Haul Growth States | | | | | | | |
|------|--|--------------------|------|----|---------------------|-----------------------|--|--|
| Rank | 20 | Alabama (45) | Rank | 18 | Montana (22) | | | |
| | 40 | Alaska (16) | | 32 | Nebraska (20) | | | |
| | 7 | Arizona (5) | | 13 | Nevada (29) | RTW | | |
| | 42 | Arkansas (40) | | 37 | New Hampshire (25) | | | |
| | 49 | California (49) | | 44 | New Jersey (35) | NRTW 🔲 | | |
| | 11 | Colorado (7) | | 19 | New Mexico (10) | | | |
| | 28 | Connecticut (18) | | 45 | New York (44) | | | |
| | 27 | Delaware (30) | | 4 | North Carolina (19) | RTW Average | | |
| | 2 | Florida (2) | | 36 | North Dakota (33) | Rank | | |
| | 8 | Georgia (23) | | 9 | Ohio (24) | 20.8 | | |
| | | Hawaii | | 41 | Oklahoma (43) | Non DTM | | |
| | 10 | Idaho (9) | | 22 | Oregon (14) | Non-RTW | | |
| | 48 | Illinois (48) | | 24 | Pennsylvania (47) | Average Rank 30.1 | | |
| | 14 | Indiana (6) | | 39 | Rhode Island (32) | 50.1 | | |
| | 21 | lowa (27) | | 3 | South Carolina (4) | Great Lakes | | |
| | 38 | Kansas (39) | | 31 | South Dakota (11) | Average Rank | | |
| | 26 | Kentucky (37) | | 6 | Tennessee (3) | 26.8 | | |
| | 35 | Louisiana (42) | | 1 | Texas (1) | 20.0 | | |
| | 29 | Maine (8) | | 12 | Utah (28) | | | |
| | 43 | Maryland (34) | | 30 | Vermont (12) | | | |
| | 46 | Massachusetts (46) | | 5 | Virginia (31) | | | |
| | 47 | Michigan (41) | | 23 | Washington (15) | | | |
| | 17 | Minnesota (17) | | 25 | West Virginia (26) | | | |
| | 34 | Mississippi (36) | | 16 | Wisconsin (13) | | | |
| | 15 | Missouri (38) | | 33 | Wyoming (21) | | | |
| | | | | | | Source: U-Haul (2023) | | |

Exhibit 159: Changing Power of Ohio in the U.S. Congress

| Congressional Term | Total Ohio Congress Members | Democrat | Republican | % of Congress |
|--|-----------------------------------|----------|------------|---------------------------------|
| 97 th U.S. Congress 1981-1983 | 23 | 10 | 13 | 5.29% |
| 102 nd U.S. Congress 1991-1993 | 21 | 11 | 10 | 4.83% |
| 107 th U.S. Congress 2001-2003 | 19 | 8 | 11 | 4.37% |
| 110 th U.S. Congress 2007-2009 | 18 | 7 | 11 | 4.14% |
| 118 th U.S. Congress 2023-2025 | 15 | 5 | 10 | 3.45% ource: Congress.gov (2023 |

Source: Congress.gov (2023

| | | Exhibit 160: ALEC | -Laffer | State | Economic Outlook | |
|------|----|-------------------|---------|-------|-------------------------|-------------------------|
| Rank | 23 | Alabama | Rank | 31 | Montana | |
| | 21 | Alaska | | 36 | Nebraska | |
| | 3 | Arizona | | 6 | Nevada | RTW |
| | 16 | Arkansas | | 18 | New Hampshire | |
| | 48 | California | | 49 | New Jersey | NRTW |
| | 22 | Colorado | | 38 | New Mexico | |
| | 35 | Connecticut | | 50 | New York | |
| | 30 | Delaware | | 2 | North Carolina | RTW Average |
| | 8 | Florida | | 9 | North Dakota | Rank |
| | 15 | Georgia | | 19 | Ohio | 14.1 |
| | 43 | Hawaii | | 4 | Oklahoma | NI ara DT\A/ |
| | 5 | Idaho | | 41 | Oregon | Non-RTW |
| | 45 | Illinois | | 37 | Pennsylvania | Average Rank 36.8 |
| | 7 | Indiana | | 40 | Rhode Island | 30.6 |
| | 32 | lowa | | 26 | South Carolina | Great Lakes |
| | 28 | Kansas | | 12 | South Dakota | Average Rank |
| | 26 | Kentucky | | 13 | Tennessee | 20.4 |
| | 20 | Louisiana | | 11 | Texas | 20.1 |
| | 44 | Maine | | 1 | Utah | |
| | 42 | Maryland | | 47 | Vermont | |
| | 33 | Massachusetts | | 24 | Virginia | |
| | 17 | Michigan | | 39 | Washington | |
| | 46 | Minnesota | | 25 | West Virginia | |
| | 27 | Mississippi | | 14 | Wisconsin | |
| | 29 | Missouri | | 10 | Wyoming | |
| | | | | | Source: ALEC's Rich Sta | tes, Poor States (2022) |

Exhibit 161: Best and Worst Cities for Conferences 2022

| Rank | City | Hotel & Dining | Affordability | Travel Accessibility & Safety | Ranking Index |
|------|---------------|-------------------|---------------|-------------------------------------|------------------|
| 1 | Las Vegas | 55.88 | 92.86 | 93.51 | 80.75 |
| 2 | San Antonio | 76.47 | 100.00 | 58.44 | 78.30 |
| 3 | San Diego | 72.06 | 38.10 | 100.00 | 70.05 |
| 4 | Atlanta | 55.88 | 80.95 | 61.04 | 65.96 |
| 5 | Tucson | 16.18 | 100.00 | 70.13 | 62.10 |
| 6 | New York | 100.00 | 30.95 | 50.65 | 60.53 |
| 7 | Oklahoma City | 30.88 | 90.48 | 49.35 | 56.90 |
| 8 | San Francisco | 88.24 | 33.33 | 38.96 | 53.51 |
| 9 | Houston | 48.53 | 83.33 | 27.27 | 53.05 |
| 10 | Columbus | 35.29 | 47.62 | 70.13 | 51.01 |

Source: SmartAssets (2022)

Exhibit 162: Average Per Capita State and Local Income Tax (PIT) (2015-2019)

| State | Average Per Capita State and Local Income Tax |
|----------------|---|
| Pennsylvania | 422 |
| Indiana | 389 |
| Ohio | 384 |
| Kentucky | 360 |
| Michigan | 343 |
| West Virginia | 292 |
| North Carolina | 250 |
| Georgia | 238 |
| Illinois | 159 |
| Missouri | 116 |

Exhibit 163: Per Capita Property Tax (PPT) (2015-2019)

| State | Per Capita Property Tax |
|----------------|-------------------------|
| Pennsylvania | 306 |
| Michigan | 233 |
| Ohio | 207 |
| Illinois | 118 |
| Indiana | 110 |
| Georgia | 107 |
| North Carolina | 100 |
| Kentucky | 99 |
| West Virginia | 55 |
| Missouri | 41 |

Exhibit 164: Per Capita State and Local Total Tax (PTT) (2015-2019)

| State | Per Capita State and Local Total Tax |
|----------------|---|
| Pennsylvania | 684 |
| Michigan | 561 |
| Ohio | 558 |
| Indiana | 483 |
| Kentucky | 459 |
| West Virginia | 343 |
| Georgia | 247 |
| North Carolina | 224 |
| Illinois | 171 |
| Missouri | 108 |

Exhibit 165: Rate of State and Local Income Tax (RIT) (2015-2019)

| State | Rate of State and Local Income Tax |
|----------------|------------------------------------|
| Georgia | 1.28 |
| Kentucky | 1.24 |
| North Carolina | 1.23 |
| Indiana | 1.03 |
| Michigan | 0.96 |
| Ohio | 0.89 |
| West Virginia | 0.88 |
| Pennsylvania | 0.87 |
| Missouri | 0.84 |
| Illinois | 0.77 |

Exhibit 166: Rate of Property Tax (RPT) (2015-2019)

| State | Rate of Property Tax |
|----------------|----------------------|
| Illinois | 0.68 |
| Michigan | 0.66 |
| Pennsylvania | 0.64 |
| Georgia | 0.58 |
| North Carolina | 0.51 |
| Ohio | 0.47 |
| Kentucky | 0.33 |
| Indiana | 0.29 |
| Missouri | 0.29 |
| West Virginia | 0.17 |

Exhibit 167: Rate of State and Local Total Tax (RTT) (2015-2019)

| State | Rate of State and Local Total Tax |
|----------------|-----------------------------------|
| Georgia | 1.88 |
| North Carolina | 1.71 |
| Michigan | 1.61 |
| Kentucky | 1.60 |
| Pennsylvania | 1.45 |
| Illinois | 1.42 |
| Ohio | 1.30 |
| Indiana | 1.30 |
| Missouri | 1.19 |
| West Virginia | 1.06 |

Exhibit 168: Coefficient of Variation (standard deviation to mean) of Rate of State and Local Income Tax (RIT) (2015-2019)

| State | Rate of State and Local Income Tax |
|----------------|------------------------------------|
| Kentucky | 0.90 |
| Ohio | 0.83 |
| Illinois | 0.80 |
| Missouri | 0.77 |
| Georgia | 0.75 |
| Indiana | 0.75 |
| West Virginia | 0.74 |
| North Carolina | 0.72 |
| Pennsylvania | 0.71 |
| Michigan | 0.67 |

Exhibit 169: Coefficient of Variation (standard deviation to mean) of Rate of Property Tax (RPT) (2015-2019)

| State | Rate of Property Tax |
|----------------|----------------------|
| Illinois | 1.11 |
| Kentucky | 1.80 |
| West Virginia | 1.03 |
| Ohio | 0.99 |
| Missouri | 0.99 |
| Indiana | 0.89 |
| Pennsylvania | 0.89 |
| Georgia | 0.78 |
| North Carolina | 0.74 |
| Michigan | 0.70 |

Exhibit 170: Coefficient of Variation (standard deviation to mean) of Rate of State and Local General Sales Tax (RST) (2015-2019)

| State | Rate of State and Local General Sales Tax |
|----------------|---|
| West Virginia | 1.23 |
| Kentucky | 0.94 |
| Indiana | 0.88 |
| Illinois | 0.86 |
| Missouri | 0.85 |
| Georgia | 0.84 |
| Michigan | 0.82 |
| Pennsylvania | 0.79 |
| North Carolina | 0.75 |
| Ohio | 0.64 |

Exhibit 171: Coefficient of Variation (standard deviation to mean) of Rate of State and Local Total Tax (RTT) (2015-2019)

| State | Rate of State and Local Total Tax |
|----------------|--------------------------------------|
| Illinois | 1.00 |
| Kentucky | 0.99 |
| Ohio | 0.97 |
| Missouri | 0.89 |
| Pennsylvania | 0.87 |
| Indiana | 0.86 |
| West Virginia | 0.85 |
| North Carolina | 0.81 |
| Georgia | 0.81 |
| Michigan | 0.77 |

Appendix B

In Depth Ohio Tax Study

2023 Ohio Economic Competitiveness Study:

An Ohio Study of Tax and Economic Competitiveness

Dr. Jing Li and Randi Malcolm Thomas, ESQ.

Miami University

Objective

This empirical analysis aims to investigate the impact of state and local income tax, state and local general sales tax, and property tax on the economic competitiveness of Ohio communities compared to neighboring and several peer states' communities.

Methodology

From the Internal Revenue Service (IRS), we collect state and local income taxes, state and local general sales taxes, property or real estate taxes, and total taxes paid at the county-year level. Then we divide taxes by county population to obtain *per capita taxes* (dollar). *Average tax rates (percent)* are computed as 100 times ratios of taxes to county gross domestic product (GDP).

We consider three measurements of the economy: the per capita GDP (dollar) is the ratio of GDP to population; the annual growth rate (percent) is 100 times the log difference of GDP; the unemployment rate (percent) is downloaded from the U.S. Bureau of Economic Analysis (BEA). The GDP data are also from BEA.

Comparing Counties in Ohio

Heterogeneity across counties

The Longitudinal data for Ohio contains five annual observations from 2015-2019 for each of the 88 counties in Ohio. Table 1 reports sample averages of Per Capita State and Local Income Tax (PIT), Per Capita State and Local General Sales Tax (PST), Per Capita Property Tax (PPT), Per Capita State and Local Total Tax (PTT), Rate of State and Local Income Tax (RIT), Rate of State and Local General Sales Tax (RST), Rate of Property Tax (RPT), Rate of State and Local Total Tax (RTT), Per Capita GDP (PGDP), Annual Growth Rate (AGR), and Unemployment Rate (UR) for each county.

For instance, in Adams County, on average, the per capita state and local income tax from 2015-2019 is \$120; the per capita state and local general sales tax is \$8; the per capita property tax is \$57; the per capita state and local total tax is \$188. The average state and local income tax rate is 0.23%; the average state and local general sales tax rate is 0.02%; the average property tax rate is 0.11%; the average state and local total tax rate is 0.36%. The average per capita GDP is \$47,084; the average annual growth rate is -7.25% (i.e., there was economic shrinkage); the average unemployment rate is 7.46%.

By comparing just Adams County to Allen County, we see substantial heterogeneity among counties in Ohio. To highlight the variation across counties, **Table 2** lists counties in Ohio with minimum and maximum average tax rates, average per capita GDP, average annual growth rate, and average unemployment rate.

The five counties with the highest average state and local income tax rates are Delaware (3.14%), Geauga (2.83%), Fairfield (2.61%), Warren (2.15%), and Medina (2.13%); the five counties with the lowest average state and local income tax rates are Coshocton (0.35%), Harrison (0.28%), Adams (0.23%), Gallia (0.23%), and Fayette (0.22%).

For the state and local general sales tax, Geauga (0.04%), Morrow (0.04%), Ottawa (0.04%), Medina (0.04%), and Brown (0.03%) are the top five counties with the highest average tax rates. The bottom five include Shelby (0.01%), Athens (0.01%), Harrison (0.01%), Fayette (0.01%), and Gallia (0.01%).

The top five counties with the highest average property tax rates are the same as those with the highest average state and local income tax rates. Monroe county replaces Coshocton in the bottom five counties with the lowest average property tax rates.

The top five and bottom five counties for average state and local total tax rates are the same as those for average property tax rates.

The top five counties with the highest average per capita GDP are Hamilton (\$87,888), Gallia (\$76,308), Allen (\$74,941), Fayette (\$73,947), and Cuyahoga (\$71,225). The bottom five are Meigs (\$17,253), Morrow (\$19,330), Brown (\$20,610), Vinton (\$20,783), and Perry (\$20,822).

The five counties with the fastest economic growth are Fayette (10.76%), Harrison (9.64%), Carroll (6.54%), Monroe (6.08%), and Guernsey (5.98%). By contrast, Adams (-7.25%), Erie (-2.91%), Coshocton (-1.32%), Gallia (-0.77%), and Trumbull (-0.41%) had experienced the worst economic shrinkage.

Finally, the five counties with the highest unemployment rates are Monroe (9.09%), Meigs (7.91%), Noble (7.66%), Adams (7.46%), and Jefferson (7.43%); the five counties with the lowest unemployment rates are Mercer (3.36%), Holmes (3.37%), Delaware (3.76%), Putnam (3.79%), and Union (3.91%).

Heterogeneity across taxes

Table 3 reports summary statistics for the Rate of State and Local Income Tax (RIT), Rate of State and Local General Sales Tax (RST), Rate of Property Tax (RPT), Rate of State and Local Total Tax (RTT) across 88 counties in Ohio from 2015-2019. The average State and Local Income Tax rate (0.89%) is almost double the average property tax rate (0.47%). The state and local income tax and property tax dwarf the state and local general sales tax, for which the average rate is only 0.02%.

Thus, in terms of magnitude, the state and local income tax dominates other taxes by contributing to around two-thirds of the state and local total tax (0.89/1.3=.68). The state and local sales tax is negligible.

Nevertheless, regarding variability, the property tax dominates the other two taxes. The ratio of standard deviation to mean (coefficient of variation) is 0.79 for the property tax and 0.62 and 0.5 for the state and local income tax and sales tax. In other words, the variation in taxes across counties is attributed to the property tax more than the income and sales taxes.

Takeaway for policymakers: the property tax plays a more significant role than the state and local income tax when explaining the across-county variation in tax.

Trend of tax

Figure 1 plots the time series of per capita state and local income tax and per capita property tax for the four counties with the highest average rates of state and local total tax. For the same four counties, Figure 2 plots the time series of the rate of state and local income tax and property tax rate.

Overall, we see a co-movement or common trend of the two taxes---the up and down of the state and local income tax (blue line with circles) is accompanied by the property tax (red line with diamonds). However, the two taxes do not change at the same pace, as shown by the time-varying gap between the red and blue lines. For instance, from 2015 to 2016, Delaware county's per capita state and local income tax *decreased* from \$2,267 to \$2,161, while the per capita property tax *increased* from \$1,438 to \$1,453. As a result, that county's state and local income tax rate fell from 4.35% to 4.09%, but the property tax rate only fell from 2.76% to 2.75%.

Takeaway for policymakers: the effect of falling state and local income tax on the economy can be offset by rising property tax.

Time-varying contribution

Figure 3 plots the state and local income tax to the property tax ratio for the same four counties in Figures 1 and 2. A greater than one ratio implies that the state and local income tax is more than the property tax. A falling (rising) ratio implies a falling (rising) contribution of the state and local income tax to the total tax. State and local income tax contributions declined in all counties and started bouncing back in 2017.

Takeaway for policymakers: the contributions of state and local income tax and property tax to total tax vary over time.

Tax Rate and Local Economy in Ohio

Figure 4 displays scatter plots of the annual growth rate against the state and local total tax rate for Delaware, Geauga, Fairfield, and Medina counties. Each point represents values for those two variables in a given year. For instance, the annual growth rate is 8.90%, and the state and local total tax rate was 1.15% in Delaware county in 2019.

For each county, we see a negative correlation between the annual growth rate and state and local total tax rate, which is indicated by the downward-sloping red line estimated by the method of ordinary least squares (OLS). The negative correlation implies that the two variables move in opposite directions.

Takeaway for policymakers: a falling state and local total tax rate correlates with a rising economic growth rate.

Figure 5 displays scatter plots of the unemployment rate against the state and local total tax rates. For each county, we see a positive correlation between the two variables. The positive correlation implies that the two variables move in the same direction.

Takeaway for policymakers: a falling state and local total tax rate correlates with a falling unemployment rate.

Table 4 summarizes the results of estimating the following fixed effects (FE) regressions using the Ohio data:

$$y_{it} = \beta x_{it} + \sum_{i} \gamma_i D_i + e_{it}$$
 (1)

where the dependent variable y is the annual growth rate or unemployment rate¹; the key regressor x is the rate of state and local income tax (RIT), rate of state and local general sales tax (RST), and rate of property tax (RPT). We also include dummy variable D for counties (called county fixed effect). By doing so, we compare each county to itself (apple-to-apple, not apple-to-orange comparison) over time and see how the tax rate affects the local economy.

The estimated β coefficient is shown in Table 4. ** and *** indicate statistical significances at the 5% and 1% levels. It is unlikely to obtain by chance a statistically significant result.

First, we regress the annual growth rate onto the state and local income tax rate. For example, $\beta = -1.27$ implies that reducing the state and local income tax rate by one percentage point (say, from 2% to 1%) is associated with increasing the growth rate by 1.27 percentage points (say, from 4% to 5.27%).

Then we regress the annual growth rate onto the property tax rate. For example, $\beta = -1.95$ implies that reducing the property tax rate by one percentage point (say, from 2% to 1%) is associated with increasing the growth rate by 1.95 percentage points (say, from 4% to 5.95%).

For the sales tax, reducing the rate by 0.01 percentage points (say, from 0.02% to 0.01%) is associated with increasing the growth rate by 0.5615 percentage points (say, from 4% to 4. 5615%).

As for the unemployment rate, reducing the state and local income tax rate by one percentage point (say, from 2% to 1%) is associated with reducing the unemployment rate by 0.59 percentage points (say, from 4% to 3.41%); reducing the property tax rate by one percentage point (say, from 2% to 1%) is associated with reducing the unemployment rate by 0.91 percentage point (say, from 4% to 3.09%); reducing the state and local general sales tax rate by 0.01 percentage point (say, from 0.02% to 0.01%) is associated with reducing the unemployment rate by 0.3064 percentage point (say, from 4% to 3.6936%).

Takeaway for policymakers: cutting tax rate is statically significantly associated with accelerated economic growth and improved labor market

Comparing Ohio to Neighboring and Peer States

¹ In the preliminary analysis, we also consider using the change in the number of new privately-owned housing units as the dependent variable. However, again, we do not find statistically significant results.

Average Per Capita Taxes and Average Tax Rates

Table 5 reports the average Per Capita State and Local Income Tax (PIT), Per Capita State and Local General Sales Tax (PST), Per Capita Property Tax (PPT), Per Capita State and Local Total Tax (PTT), Rate of State and Local Income Tax (RIT), Rate of State and Local General Sales Tax (RST), Rate of Property Tax (RPT), Rate of State and Local Total Tax (RTT), Per Capita GDP (PGDP), Annual Growth Rate (AGR), and Unemployment Rate (UR) of Georgia, Illinois, Indiana, Kentucky, Michigan, Missouri, North Carolina, Ohio, Pennsylvania, West Virginia from 2015-2019. Figure 6A shows the ranking.

Among the ten states, Ohio has the third highest per capita state and local income tax (\$384) after Indiana (\$389) and Pennsylvania (\$422). Ohio also has the third highest per capita property tax (\$207) after Michigan (\$233) and Pennsylvania (\$306), and the third highest per capita state and local total tax (\$558) after Michigan (\$561) and Pennsylvania (\$684).

Nevertheless, in terms of tax rates, Ohio is only ranked 6th for average state and local income tax rate, 6th for average property tax rate, and 7th for average state and local total tax rate.

Takeaway for policymakers: Ohio has relatively high per capita taxes but relatively low tax rates.

Variation of Tax Rates

To compare the variation of tax rates, **Table 6** reports the coefficient of variation (standard deviation to mean) for the Rate of State and Local Income Tax (RIT), Rate of State and Local General Sales Tax (RST), Rate of Property Tax (RPT), Rate of State and Local Total Tax (RTT) for each state. Figure 6B shows the ranking.

Ohio is ranked 2^{nd} for variation of state and local income tax rate (after Kentucky), 10th for variation of state and local general sales tax rate, 4^{th} for variation of the property tax rate (after Illinois, Kentucky, and West Virginia), and 3^{rd} for variation of state and local total tax rate (after Illinois and Kentucky).

Takeaway for policymakers: Overall, Ohio has a relatively high variation of tax rates. This may be caused by multiple layers of taxation in Ohio, which may lead to a tax-unfriendly business environment in Ohio relative to other states.

Economy

Figure 6C displays the ranking of states in terms of average annual growth rate (AGR) and average unemployment rate (UR). Ohio has the second highest average annual growth rate (2.56%) after only Indiana (2.74%); Ohio is ranked fifth for unemployment rates by having unemployment rates (5.5%) greater than Indiana (4.2%), Missouri (4.47%), Georgia (5.27%) and North Carolina (5.4%).

Distribution of Tax Rates

Average and variation are just two characteristics of a distribution. To compare whole distributions of tax rates among counties in each state, Figures 7A, 7B, 7C, and 7D show the histograms of the Rate of State and Local Income Tax (RIT), Rate of State and Local General Sales Tax (RST), Rate of Property Tax (RPT), Rate of State and Local Total Tax (RTT) for Ohio and its neighboring states.

In Figure 7A, we see several counties with extremely high state and local income tax rates in Kentucky. However, most counties in Ohio have low state and local income tax rates relative to neighboring states.

As shown by Figure 7B, in terms of state and local general sales tax rates, Michigan stands out by having the widest distribution. However, many counties in West Virginia have zero sales tax rates.

In Figure 7C, we see that Ohio, Michigan, and Pennsylvania have quite a few counties with high property tax rates.

Finally, in Figure 7D, Ohio's state and local total tax rates distribution look similar to its neighbors.

County-to-County Comparison

Figures 8A and 8B compare the state and local income tax rates and property tax rates for four pairs of counties. Those pairs are chosen given their geographical or economic proximity. The blue lines are for counties in Ohio.

In **Figure 8A1**, the state and local income tax rates of Cuyahoga County of Ohio (Cleveland) and Allegheny County of Pennsylvania (Pittsburg) are compared; In **Figure 8A2**, the property tax rates of those two counties are compared. We see that Cuyahoga County has more significant state and local income tax rates, and the property tax rates of the two counties are similar.

In Figure 8A3, the state and local income tax rates of Franklin County of Ohio (Columbus) and Marion County of Indiana (Indianapolis) are compared; In **Figure 8A4**, the property tax rates of those two counties are compared. Franklin County has greater state and local income and property tax rates.

In **Figure 8B1**, the state and local income tax rates of Hamilton County of Ohio (Cincinnati) and Jefferson County of Kentucky (Louisville) are compared; In Figure 8B2, the property tax rates of those two counties are compared. After 2018 Hamilton County has greater state and local income and property tax rates.

In **Figure 8B3**, the state and local income tax rates of Lucas County of Ohio (Toledo) and Wayne County of Michigan (Detroit) are compared; In Figure 8B4, the property tax rates of those two counties are compared. After 2018 Lucas County has less state and local income and property tax rates.

Figure 9A compares state and local income tax rates of Franklin County of Ohio (Columbus) to Cook County of Illinois (Chicago), Fulton County of Georgia (Atlanta), Mecklenburg County of North Carolina (Charlotte), and St. Louis County of Missouri (St. Louis). After 2018, Franklin County has the least state and local income tax rate.

Figure 9B compares the property tax rates of those counties. After 2018, Franklin County has the second least property tax rate after only Mecklenburg County of North Carolina.

Figure 9C compares the annual growth rates of those counties. Franklin County has a growth rate of less than Mecklenburg and Fulton counties.

Figure 9D compares the unemployment rates of those counties. Overall, Franklin County has an unemployment rate greater than only St. Louis County.

Limitations

This study has the following limitations.

First, our tax rates are computed as ratios of taxes to GDP and can be interpreted as "average tax rates. "They are not marginal tax rates or effective tax rates. For several reasons, it is difficult to obtain a national dataset of effective tax rates at the county level across states. For example, since there is a lot of variation in local property tax assessment across states (differences in assessment ratios, the frequency of property tax reassessments, etc.), we cannot really compare local effective property tax rates across states. Moreover, the tax bases for local sales taxes and local income taxes vary so much that we cannot really compare those effective tax rates across states either. Despite that, our "average tax rates" can still be a good measurement of the local tax burden.

Second, our statistical analysis of average tax rates and local economy summarized in Table 4 only indicates correlation rather than causation. Numerous factors drive the local economy, and tax is just one of them. It is not easy to account for all relevant factors due to data availability. Our fixed effects regression can only control for some confounding factors. Ideally, the true causal relationship between tax and economy should be deduced from a randomized controlled trial.

Third, we do not have a national dataset for tax credits such as the \$475 million job creation tax credit offered by Ohio to Intel as the company plans to build a \$20 billion semiconductor plant in Licking County². Those tax credits can be a decisive factor for local economic competitiveness.

 $^{^2\} https://news.wosu.org/news/2022-09-27/ohio-approves-intel-tax-credit-plan-worth-hundreds-of-millions-of-dollars$

Table 1: Average Per Capita State and Local Income Tax (PIT), Per Capita State and Local General Sales Tax (PST), Per Capita Property Tax (PPT), Per Capita State and Local Total Tax (PTT), Rate of State and Local Income Tax (RIT), Rate of State and Local General Sales Tax (RST), Rate of Property Tax (RPT), Rate of State and Local Total Tax (RTT), Per Capita GDP (PGDP), Annual Growth Rate (AGR), and Unemployment Rate (UR) of 88 Counties in Ohio from 2015-2019

| County | PIT | PST | PPT | PTT | RIT | RST | RPT | RTT | PGDP | AGR | UR |
|------------|------|-----|------|------|------|------|------|------|-------|-------|------|
| Adams | 120 | 8 | 57 | 188 | 0.23 | 0.02 | 0.11 | 0.36 | 47084 | -7.25 | 7.46 |
| Allen | 294 | 8 | 145 | 416 | 0.39 | 0.01 | 0.19 | 0.55 | 74941 | 1.36 | 5.4 |
| Ashland | 280 | 8 | 133 | 400 | 0.87 | 0.03 | 0.42 | 1.25 | 32200 | 2.39 | 4.96 |
| Ashtabula | 190 | 8 | 125 | 313 | 0.62 | 0.03 | 0.41 | 1.03 | 30684 | 1.35 | 5.97 |
| Athens | 251 | 3 | 130 | 365 | 0.77 | 0.01 | 0.4 | 1.12 | 32141 | 2.38 | 6.11 |
| Auglaize | 437 | 9 | 148 | 526 | 0.88 | 0.02 | 0.3 | 1.06 | 48671 | 1.74 | 4.01 |
| Belmont | 253 | 7 | 96 | 329 | 0.54 | 0.01 | 0.21 | 0.71 | 43306 | 3.68 | 6.8 |
| Brown | 156 | 7 | 81 | 240 | 0.74 | 0.03 | 0.39 | 1.15 | 20610 | 0.92 | 5.97 |
| Butler | 533 | 9 | 339 | 833 | 1 | 0.02 | 0.63 | 1.57 | 51191 | 4.73 | 4.74 |
| Carroll | 213 | 10 | 126 | 335 | 0.48 | 0.02 | 0.29 | 0.76 | 44746 | 6.54 | 6.21 |
| Champaign | 271 | 9 | 148 | 418 | 0.92 | 0.03 | 0.5 | 1.42 | 29526 | 3.04 | 4.57 |
| Clark | 281 | 7 | 165 | 433 | 0.84 | 0.02 | 0.49 | 1.3 | 32852 | 1.62 | 5.37 |
| Clermont | 570 | 11 | 399 | 918 | 1.39 | 0.03 | 0.97 | 2.25 | 39665 | 4.36 | 4.66 |
| Clinton | 318 | 7 | 119 | 410 | 0.64 | 0.01 | 0.24 | 0.83 | 49090 | 3.24 | 5.93 |
| Columbiana | 196 | 7 | 94 | 294 | 0.68 | 0.02 | 0.33 | 1.02 | 28692 | 1.74 | 6.23 |
| Coshocton | 142 | 7 | 76 | 219 | 0.35 | 0.02 | 0.19 | 0.53 | 40811 | -1.32 | 6.73 |
| Crawford | 174 | 8 | 72 | 248 | 0.55 | 0.02 | 0.23 | 0.78 | 31311 | 1.7 | 6.1 |
| Cuyahoga | 838 | 12 | 521 | 1211 | 1.16 | 0.02 | 0.72 | 1.7 | 71225 | 2.65 | 6.14 |
| Darke | 285 | 8 | 98 | 365 | 0.72 | 0.02 | 0.25 | 0.93 | 38914 | 3.14 | 4.4 |
| Defiance | 301 | 7 | 127 | 414 | 0.67 | 0.02 | 0.28 | 0.91 | 44388 | 0.84 | 5.2 |
| Delaware | 1717 | 17 | 1168 | 2561 | 3.14 | 0.03 | 2.13 | 4.73 | 54567 | 4.69 | 3.76 |
| Erie | 401 | 13 | 257 | 622 | 0.62 | 0.02 | 0.39 | 0.95 | 65630 | -2.91 | 6.36 |
| Fairfield | 737 | 8 | 379 | 1065 | 2.61 | 0.03 | 1.34 | 3.79 | 27941 | 3.62 | 4.54 |
| Fayette | 194 | 6 | 84 | 278 | 0.22 | 0.01 | 0.1 | 0.32 | 73947 | 10.76 | 4.84 |
| Franklin | 807 | 9 | 527 | 1210 | 1.12 | 0.01 | 0.73 | 1.68 | 71123 | 3.55 | 4.6 |
| Fulton | 394 | 11 | 202 | 570 | 0.83 | 0.02 | 0.42 | 1.2 | 45969 | 2.5 | 5.1 |
| Gallia | 178 | 5 | 81 | 253 | 0.23 | 0.01 | 0.1 | 0.33 | 76308 | -0.77 | 6.44 |
| Geauga | 1289 | 20 | 830 | 1869 | 2.83 | 0.04 | 1.83 | 4.14 | 44610 | 2.32 | 4.56 |
| Greene | 608 | 15 | 479 | 1029 | 1.07 | 0.03 | 0.85 | 1.83 | 55545 | 3.63 | 4.53 |
| Guernsey | 216 | 7 | 87 | 288 | 0.43 | 0.01 | 0.18 | 0.59 | 46622 | 5.98 | 6.39 |
| Hamilton | 948 | 10 | 508 | 1261 | 1.06 | 0.01 | 0.57 | 1.43 | 87888 | 2.63 | 4.87 |
| Hancock | 563 | 9 | 214 | 698 | 0.75 | 0.01 | 0.28 | 0.92 | 70409 | 3.08 | 4.07 |
| Hardin | 202 | 5 | 74 | 277 | 0.7 | 0.02 | 0.25 | 0.96 | 29561 | 1.29 | 5.24 |
| Harrison | 182 | 6 | 66 | 244 | 0.28 | 0.01 | 0.1 | 0.38 | 58537 | 9.64 | 6.59 |
| Henry | 327 | 10 | 163 | 483 | 0.67 | 0.02 | 0.33 | 0.99 | 49021 | 4.33 | 5.6 |

| Highland | 157 | 6 | 68 | 225 | 0.58 | 0.02 | 0.25 | 0.83 | 27598 | 4.35 | 6.24 |
|------------|-----|----|-----|------|------|------|------|------|-------|------|------|
| Hocking | 210 | 6 | 116 | 327 | 0.92 | 0.03 | 0.51 | 1.44 | 22291 | 1.72 | 5.54 |
| Holmes | 194 | 10 | 111 | 285 | 0.37 | 0.02 | 0.21 | 0.55 | 50395 | 5.15 | 3.37 |
| Huron | 281 | 8 | 113 | 380 | 0.75 | 0.02 | 0.3 | 1.02 | 37946 | 1.9 | 6.67 |
| Jackson | 128 | 6 | 66 | 198 | 0.41 | 0.02 | 0.21 | 0.63 | 30810 | 2.01 | 7.16 |
| Jefferson | 189 | 5 | 72 | 255 | 0.36 | 0.01 | 0.14 | 0.48 | 52965 | 2.06 | 7.43 |
| Knox | 371 | 11 | 194 | 535 | 1.07 | 0.03 | 0.56 | 1.55 | 34371 | 1.39 | 4.63 |
| Lake | 627 | 13 | 443 | 1024 | 1.3 | 0.03 | 0.92 | 2.13 | 48247 | 1.09 | 5.19 |
| Lawrence | 167 | 5 | 68 | 232 | 0.56 | 0.02 | 0.23 | 0.78 | 28794 | 3 | 6.11 |
| Licking | 613 | 10 | 365 | 928 | 1.75 | 0.03 | 1.04 | 2.67 | 34830 | 4.74 | 4.51 |
| Logan | 280 | 10 | 154 | 423 | 0.64 | 0.02 | 0.35 | 0.97 | 44035 | 0.65 | 4.61 |
| Lorain | 608 | 11 | 381 | 935 | 1.78 | 0.03 | 1.12 | 2.75 | 34023 | 1.36 | 6.11 |
| Lucas | 492 | 9 | 335 | 776 | 0.89 | 0.02 | 0.61 | 1.42 | 55817 | 1.26 | 6.13 |
| Madison | 525 | 9 | 258 | 753 | 1.24 | 0.02 | 0.61 | 1.79 | 41419 | 3.55 | 4.16 |
| Mahoning | 350 | 9 | 205 | 524 | 0.89 | 0.02 | 0.52 | 1.34 | 39313 | 1.24 | 6.81 |
| Marion | 190 | 6 | 84 | 273 | 0.45 | 0.01 | 0.2 | 0.65 | 41246 | 1.71 | 5.16 |
| Medina | 850 | 14 | 515 | 1294 | 2.13 | 0.04 | 1.29 | 3.25 | 39698 | 2.55 | 4.67 |
| Meigs | 113 | 5 | 54 | 174 | 0.67 | 0.03 | 0.32 | 1.03 | 17253 | 1.69 | 7.91 |
| Mercer | 349 | 10 | 154 | 489 | 0.61 | 0.02 | 0.27 | 0.85 | 54406 | 3.05 | 3.36 |
| Miami | 574 | 10 | 245 | 778 | 1.43 | 0.02 | 0.61 | 1.94 | 40114 | 1.97 | 4.56 |
| Monroe | 243 | 8 | 54 | 287 | 0.4 | 0.01 | 0.09 | 0.48 | 63794 | 6.08 | 9.09 |
| Montgomery | 487 | 11 | 349 | 789 | 0.95 | 0.02 | 0.68 | 1.55 | 50905 | 2.75 | 5.43 |
| Morgan | 103 | 6 | 46 | 157 | 0.49 | 0.03 | 0.22 | 0.75 | 20879 | 3.71 | 7.2 |
| Morrow | 315 | 7 | 162 | 472 | 1.61 | 0.04 | 0.83 | 2.42 | 19330 | 1.24 | 5.09 |
| Muskingum | 270 | 8 | 120 | 379 | 0.65 | 0.02 | 0.29 | 0.91 | 41186 | 3.14 | 5.89 |
| Noble | 152 | 4 | 53 | 207 | 0.39 | 0.01 | 0.13 | 0.52 | 36186 | 2.96 | 7.66 |
| Ottawa | 430 | 18 | 290 | 692 | 0.85 | 0.04 | 0.57 | 1.37 | 50051 | 1.33 | 6.73 |
| Paulding | 211 | 5 | 75 | 284 | 0.78 | 0.02 | 0.28 | 1.06 | 28930 | 2.76 | 4.8 |
| Perry | 192 | 7 | 111 | 299 | 0.92 | 0.03 | 0.53 | 1.43 | 20822 | 1.84 | 6.29 |
| Pickaway | 452 | 8 | 201 | 641 | 1.53 | 0.03 | 0.68 | 2.17 | 29836 | 2.71 | 4.84 |
| Pike | 141 | 5 | 64 | 209 | 0.36 | 0.01 | 0.16 | 0.53 | 39760 | 1.76 | 7.2 |
| Portage | 531 | 10 | 313 | 800 | 1.4 | 0.03 | 0.82 | 2.12 | 37511 | 2.19 | 5.13 |
| Preble | 302 | 6 | 127 | 428 | 1.1 | 0.02 | 0.46 | 1.56 | 27390 | 2.75 | 4.7 |
| Putnam | 417 | 8 | 144 | 532 | 1.13 | 0.02 | 0.39 | 1.44 | 37409 | 1.04 | 3.79 |
| Richland | 281 | 8 | 150 | 418 | 0.77 | 0.02 | 0.41 | 1.15 | 36538 | 1.22 | 5.81 |
| Ross | 231 | 8 | 114 | 336 | 0.66 | 0.02 | 0.33 | 0.96 | 34918 | 2.64 | 5.37 |
| Sandusky | 288 | 8 | 123 | 407 | 0.57 | 0.02 | 0.24 | 0.81 | 48918 | 2.18 | 5.21 |
| Scioto | 215 | 7 | 90 | 287 | 0.61 | 0.02 | 0.25 | 0.82 | 37121 | 2.01 | 7.2 |
| Seneca | 209 | 6 | 82 | 282 | 0.61 | 0.02 | 0.24 | 0.82 | 33506 | 3.68 | 5.13 |
| Shelby | 404 | 7 | 148 | 528 | 0.62 | 0.01 | 0.23 | 0.81 | 64917 | 2.07 | 4.54 |
| Stark | 422 | 9 | 249 | 631 | 0.95 | 0.02 | 0.56 | 1.42 | 43706 | 1.75 | 5.54 |

| Summit | 715 | 10 | 408 | 1030 | 1.33 | 0.02 | 0.76 | 1.92 | 53080 | 2.27 | 5.4 |
|------------|------|----|-----|------|------|------|------|------|-------|-------|------|
| Trumbull | 236 | 8 | 145 | 372 | 0.68 | 0.02 | 0.42 | 1.07 | 35184 | -0.41 | 7.1 |
| Tuscarawas | 284 | 8 | 139 | 400 | 0.7 | 0.02 | 0.34 | 0.99 | 39445 | 2.7 | 5.31 |
| Union | 962 | 11 | 550 | 1329 | 1.36 | 0.01 | 0.78 | 1.89 | 68146 | 5.31 | 3.91 |
| Van Wert | 248 | 8 | 84 | 319 | 0.55 | 0.02 | 0.19 | 0.71 | 43433 | 2.9 | 4.27 |
| Vinton | 84 | 3 | 45 | 134 | 0.42 | 0.02 | 0.22 | 0.67 | 20783 | 1.39 | 6.83 |
| Warren | 1015 | 15 | 623 | 1495 | 2.15 | 0.03 | 1.32 | 3.2 | 46145 | 4.98 | 4.31 |
| Washington | 285 | 9 | 107 | 377 | 0.48 | 0.01 | 0.18 | 0.64 | 57321 | 2.01 | 6.34 |
| Wayne | 345 | 10 | 190 | 516 | 0.69 | 0.02 | 0.38 | 1.04 | 49879 | 4.12 | 4.04 |
| Williams | 277 | 6 | 119 | 389 | 0.59 | 0.01 | 0.25 | 0.83 | 46085 | 2.19 | 4.61 |
| Wood | 654 | 10 | 348 | 939 | 1.24 | 0.02 | 0.66 | 1.79 | 52428 | 3.37 | 4.56 |
| Wyandot | 282 | 6 | 77 | 348 | 0.66 | 0.01 | 0.18 | 0.82 | 43490 | 3.1 | 3.97 |

Table 2: Counties in Ohio with minimum and maximum average Rate of State and Local Income Tax (RIT), Rate of State and Local General Sales Tax (RST), Rate of Property Tax (RPT), Rate of State and Local Total Tax (RTT), Per Capita GDP (PGDP), Annual Growth Rate (AGR), and Unemployment Rate (UR)

| | RIT | | RIT |
|-----------|-------|-----------|-------|
| Fayette | 0.22 | Medina | 2.13 |
| Gallia | 0.23 | Warren | 2.15 |
| Adams | 0.23 | Fairfield | 2.61 |
| Harrison | 0.28 | Geauga | 2.83 |
| Coshocton | 0.35 | Delaware | 3.14 |
| | RST | | RST |
| Gallia | 0.01 | Brown | 0.03 |
| Fayette | 0.01 | Medina | 0.04 |
| Harrison | 0.01 | Ottawa | 0.04 |
| Athens | 0.01 | Morrow | 0.04 |
| Shelby | 0.01 | Geauga | 0.04 |
| | RPT | | RPT |
| Monroe | 0.09 | Medina | 1.29 |
| Fayette | 0.1 | Warren | 1.32 |
| Harrison | 0.1 | Fairfield | 1.34 |
| Gallia | 0.1 | Geauga | 1.83 |
| Adams | 0.11 | Delaware | 2.13 |
| | RTT | | RTT |
| Fayette | 0.32 | Warren | 3.2 |
| Gallia | 0.33 | Medina | 3.25 |
| Adams | 0.36 | Fairfield | 3.79 |
| Harrison | 0.38 | Geauga | 4.14 |
| Monroe | 0.48 | Delaware | 4.73 |
| | PGDP | | PGDP |
| Meigs | 17253 | Cuyahoga | 71225 |
| Morrow | 19330 | Fayette | 73947 |
| Brown | 20610 | Allen | 74941 |
| Vinton | 20783 | Gallia | 76308 |
| Perry | 20822 | Hamilton | 87888 |
| | AGR | | AGR |
| Adams | -7.25 | Guernsey | 5.98 |
| Erie | -2.91 | Monroe | 6.08 |
| Coshocton | -1.32 | Carroll | 6.54 |
| Gallia | -0.77 | Harrison | 9.64 |
| Trumbull | -0.41 | Fayette | 10.76 |
| | UR | | UR |
| Mercer | 3.36 | Jefferson | 7.43 |

| Holmes | 3.37 | Adams | 7.46 |
|----------|------|--------|------|
| Delaware | 3.76 | Noble | 7.66 |
| Putnam | 3.79 | Meigs | 7.91 |
| Union | 3.91 | Monroe | 9.09 |

Table 3: Summary Statistics for Rate of State and Local Income Tax (RIT), Rate of State and Local General Sales Tax (RST), Rate of Property Tax (RPT), Rate of State and Local Total Tax (RTT) in Ohio

| | mean | sd | | max | sd to mean |
|-----|------|------|------|------|------------|
| | | | min | | |
| RIT | 0.89 | 0.55 | 0.22 | 3.14 | 0.62 |
| RST | 0.02 | 0.01 | 0.01 | 0.04 | 0.5 |
| RPT | 0.47 | 0.37 | 0.09 | 2.13 | 0.79 |
| RTT | 1.3 | 0.83 | 0.32 | 4.73 | 0.64 |

Table 4: Results of Fixed Effects Regression with Ohio data

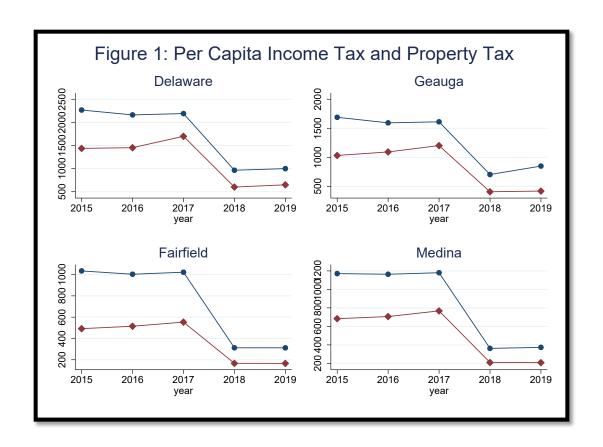
| | AGR | AGR | AGR | UR | UR | UR |
|----------------------------|---------|---------|----------|---------|---------|----------|
| RIT | -1.27** | | | 0.59*** | | |
| RPT | | -1.95** | | | 0.91*** | |
| RST | | | -56.15** | | | 30.64*** |
| County Fixed Effect | yes | yes | yes | yes | yes | yes |

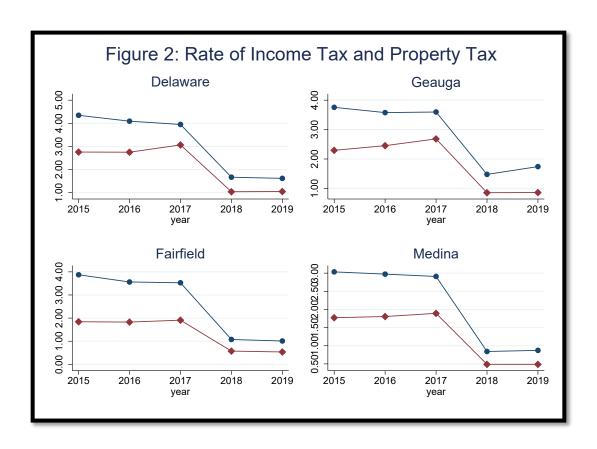
Table 5: Average Per Capita State and Local Income Tax (PIT), Per Capita State and Local General Sales Tax (PST), Per Capita Property Tax (PPT), Per Capita State and Local Total Tax (PTT), Rate of State and Local Income Tax (RIT), Rate of State and Local General Sales Tax (RST), Rate of Property Tax (RPT), Rate of State and Local Total Tax (RTT), Per Capita GDP (PGDP), Annual Growth Rate (AGR), and Unemployment Rate (UR) of Georgia, Illinois, Indiana, Kentucky, Michigan, Missouri, North Carolina, Ohio, Pennsylvania, West Virginia from 2015-2019

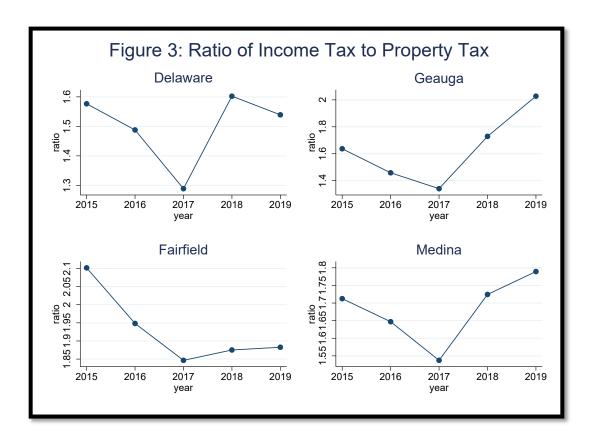
| state | PIT | PST | PPT | PTT | RIT | RST | RPT | RTT | PGDP | AGR | UR |
|-------|-----|-----|-----|-----|------|-------|------|------|-------|------|------|
| GA | 238 | 5 | 107 | 247 | 1.28 | 0.03 | 0.58 | 1.88 | 35646 | 2.47 | 5.27 |
| IL | 159 | 5 | 118 | 171 | 0.77 | 0.03 | 0.68 | 1.42 | 45427 | 0.93 | 5.65 |
| IN | 389 | 4 | 110 | 483 | 1.03 | 0.01 | 0.29 | 1.3 | 40745 | 2.74 | 4.2 |
| KY | 360 | 6 | 99 | 459 | 1.24 | 0.02 | 0.33 | 1.6 | 31846 | 1.31 | 5.81 |
| MI | 343 | 11 | 233 | 561 | 0.96 | 0.03 | 0.66 | 1.61 | 34326 | 2.4 | 6.38 |
| МО | 116 | 3 | 41 | 108 | 0.84 | 0.03 | 0.29 | 1.19 | 34917 | 2.26 | 4.47 |
| NC | 250 | 5 | 100 | 224 | 1.23 | 0.03 | 0.51 | 1.71 | 39096 | 2.27 | 5.4 |
| ОН | 384 | 9 | 207 | 558 | 0.89 | 0.02 | 0.47 | 1.3 | 43458 | 2.56 | 5.5 |
| PA | 422 | 8 | 306 | 684 | 0.87 | 0.02 | 0.64 | 1.45 | 46574 | 1.73 | 5.98 |
| WV | 292 | 1 | 55 | 343 | 0.88 | <0.01 | 0.17 | 1.05 | 35375 | 0.39 | 6.67 |

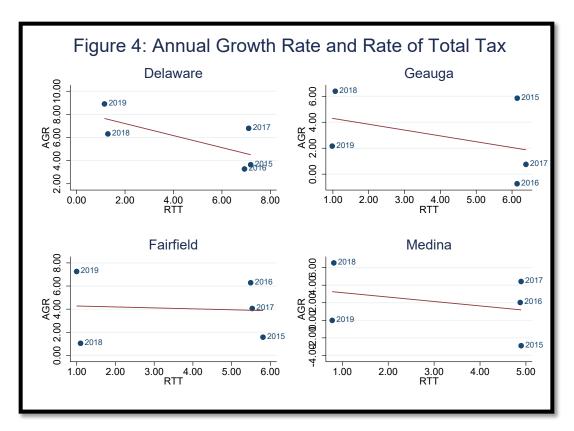
Table 6: Coefficient of Variation (standard deviation to mean) of Rate of State and Local Income Tax (RIT), Rate of State and Local General Sales Tax (RST), Rate of Property Tax (RPT), Rate of State and Local Total Tax (RTT) of Georgia, Illinois, Indiana, Kentucky, Michigan, Missouri, North Carolina, Ohio, Pennsylvania, West Virginia

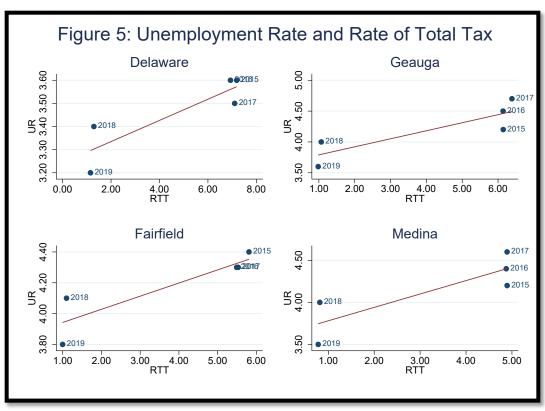
| State | RIT | RST | RPT | RTT |
|-------|------|------|------|------|
| GA | 0.75 | 0.84 | 0.78 | 0.81 |
| IL | 0.8 | 0.86 | 1.11 | 1 |
| IN | 0.75 | 0.88 | 0.89 | 0.86 |
| KY | 0.9 | 0.94 | 1.08 | 0.99 |
| MI | 0.67 | 0.82 | 0.7 | 0.77 |
| МО | 0.77 | 0.85 | 0.99 | 0.89 |
| NC | 0.72 | 0.75 | 0.74 | 0.81 |
| ОН | 0.83 | 0.64 | 0.99 | 0.97 |
| PA | 0.71 | 0.79 | 0.89 | 0.87 |
| WV | 0.74 | 1.23 | 1.03 | 0.85 |

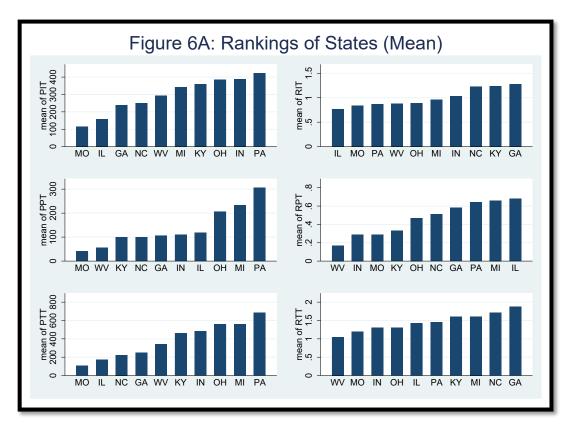


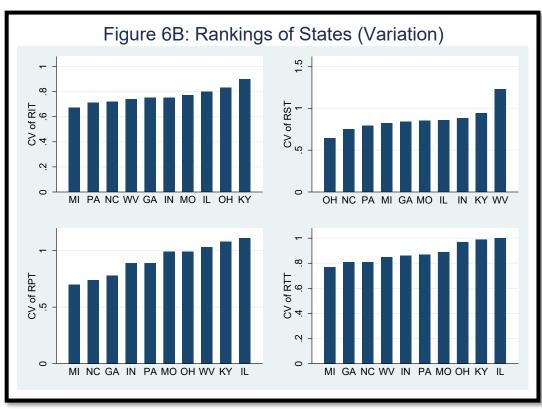












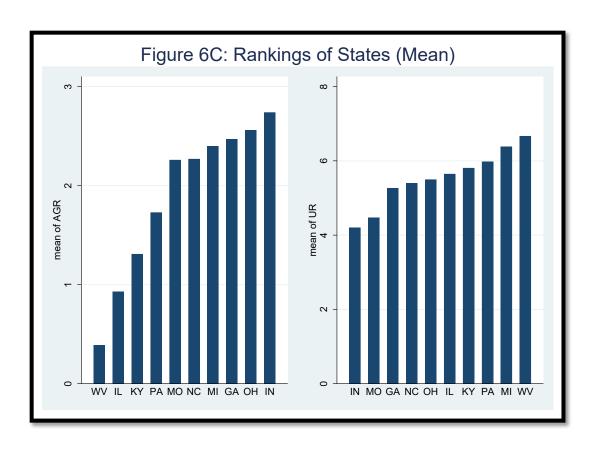


Figure 7A

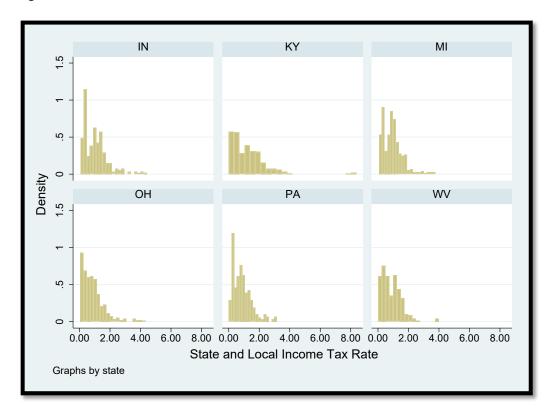


Figure 7B

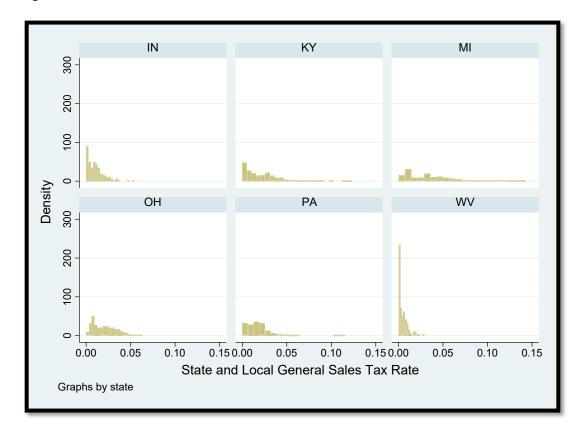


Figure 7C

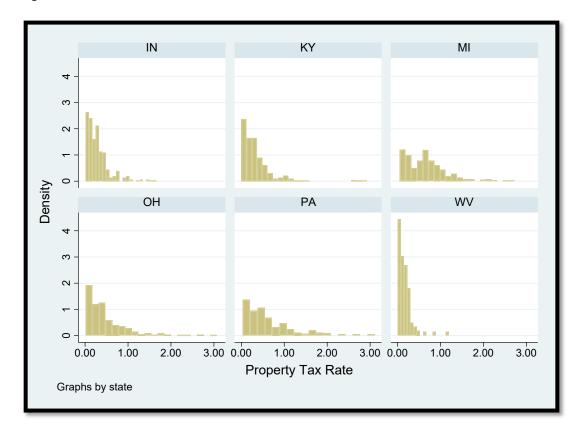
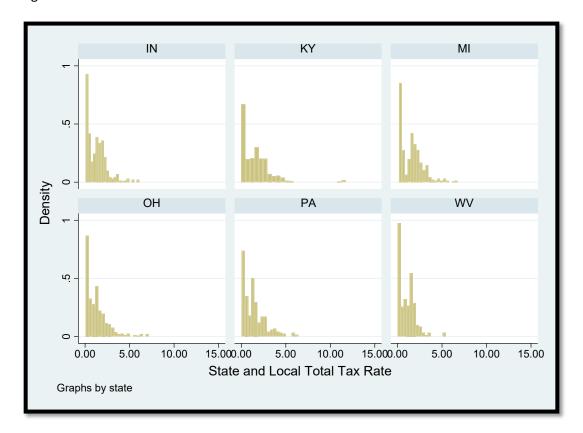
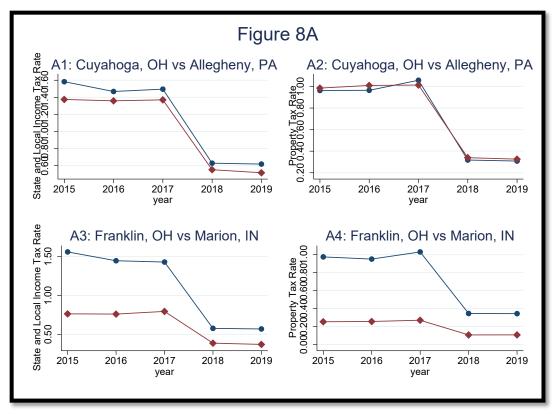
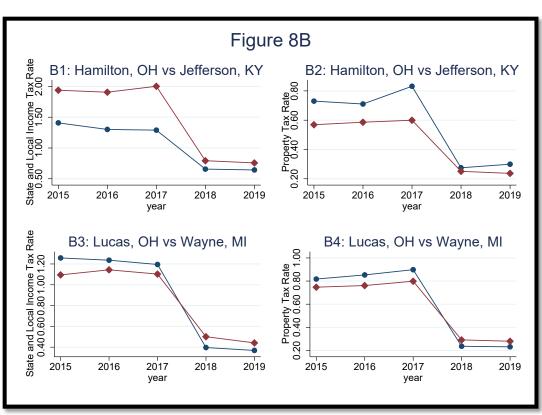
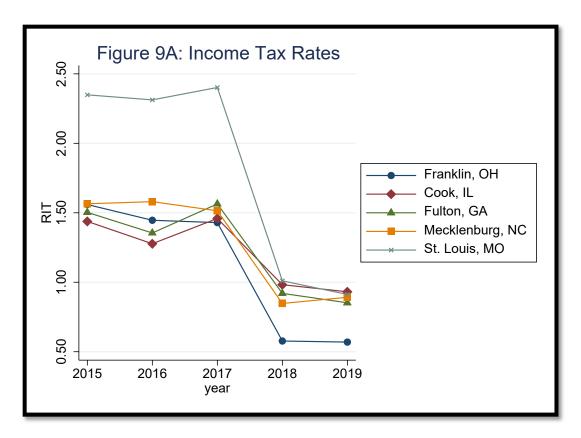


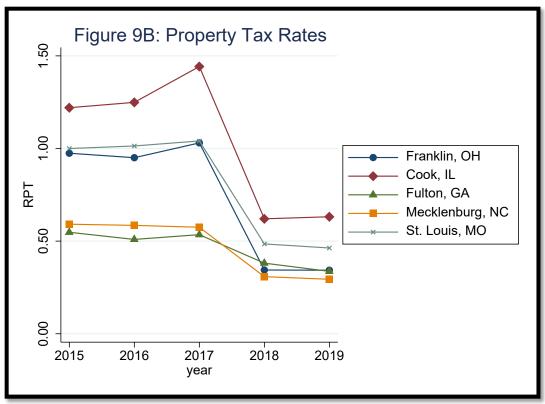
Figure 7D

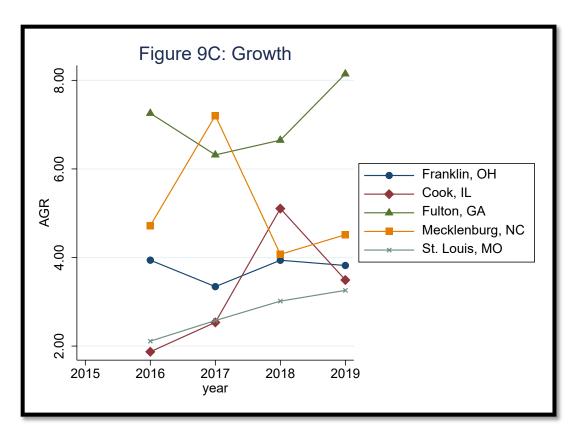


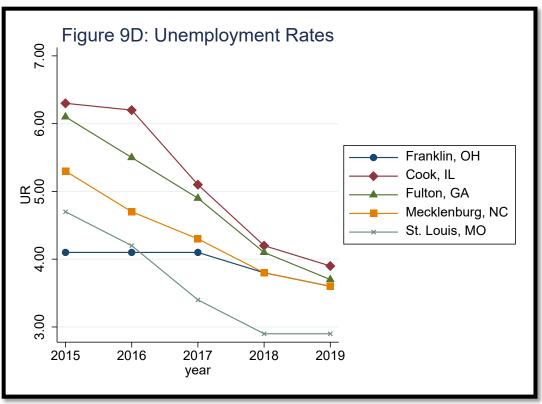












Appendix C:

Net Population Migration Defined

Ohio Cumulative Domestic Migration, Ohio Net Domestic Migration, and Ohio Population Variables

The Ohio Cumulative Domestic Migration variable is a summation of net domestic migration of individuals for each state over a period of time. Data are drawn from the U.S. Census Bureau, which were last revised in December 2020 (negative numbers indicate net out-migration).^a Net Domestic Migration (the migration data for each year) measures the difference between domestic in-migration to an area and domestic out-migration from the same area during a specified time period. Domestic in- and out-migration consist of moves where both the origin and the destination are within the United States (excluding Puerto Rico).^b This variable does not include births, deaths, or immigration from a foreign country.

The population variable measures all people, male and female, child and adult, living in a geographic area. ^c Population includes domestic and foreign migration, births, and deaths. Population measurements are more broadly focused than net migration. Cumulative and net domestic migration, however, can be helpful when examining how Americans "vote with their feet," moving from one state to another.

https://www.census.gov/library/stories/2022/03/net-domestic-migration-increased-in-united-states-counties-2021.html#:~:text=The%20net%20domestic%20migration%20for,out

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^a "Appendix: Economic Performance Methodology: Cumulative Domestic Migration." *Rich States, Poor States: The ALEC-Laffer Annual Report on Economic Competitiveness, 15th Edition*. American Legislative Exchange Council. April 2022. P. 57. https://www.richstatespoorstates.org/app/uploads/2022/04/2022-15th-RSPS.pdf

b "Net Domestic Migration" U.S. Census Bureau Glossary. Accessed February 28, 2023. https://www.census.gov/glossary/#term Netmigration?term=Net+domestic+migration

^c "Population" U.S. Census Bureau Glossary. Accessed February 28, 2023. https://www.census.gov/glossary/#term Netmigration?term=Population

